FINANCIALTIMES

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REHIND CLOSED **DOORS**

PART FIVE

World News

'in the court of the Sheikh'

Page 6



US to speed development and approval to \$7.43bn of new drugs

Procedures for approving new drugs and medicines in the US are to be partly privatised in a move to cut years off the time it takes for a pharmaceutical company to bring a drug from the laboratory to the patient. Experimental treat-ments for conditions such as Aids are likely to be developed more quickly. Page 20

Date for S Africa meeting Ail-party talks on South Africa's first non-racial constitution are expected to begin on November 29, African **Sational Congress president** Nelson Mandel: said. Page 4

Threat to health drink British police arrested 10 people after uncovering a plot by suspected animal rights activists to contaminate bottles of Lucozade, a health drink manufactured by SmithKline Bee cham. More than 5m bottles are being withdrawn from shops. Page 7

Irish reshvifle

The Irish cabinet has been reshuffled after last weekend's failed challenge to Charles Haughey's leadership of the Franna Fall party. Page 2

Mid East talks venues The US and the Soviet Union plan to host the next stage of the Middle East peace talks in two parts in or near their respective capitals, according to Arab officials. Page 4

Afghan peace hope

A team representing Afghan Muiahideen guerrillas met Russion Vice-President Alexander Russkor in Moscow and is considering Soviet proposals for ending Alghanistan's 13-year-

Ghana elections pledge Ghanaian leader Jerry Rawlancs, who banned party politics after taking power in a 1981 coup, has agreed to set up an independent body to oversee next year's multi-party elec-

Sank robbers killed Three bank robbers carrying automatic rifles were shot dead by police, a fourth was criticativ wounded and a **lifth was** arrested after a tip-off about an attempted raid on a central Johannesburg tank.

?. Politicians under attack italian bishops have attacked the country's political system, accusing politicians of declinin a standards. Page 2

Terento's woman mayor June Rowlands, 67, became the first woman mayor of

Toronto, Canada's largest city. Fanda twins born

Controlled Dong Dong has even birth to twins in China. Scientists have yet to establish unether the father is Pan Pan, ner partner in China's Wolong nature reserve, or Lin Nan. by whom she was artificially insuminated.

England qualify England drew 1-1 with Poland in Joanan to qualify for the firm stages of the European racer championships in Swegen notet summer. The Repubic of Indland, who as a result could not qualify, beat Turkey

longer a political force

paided for prosperity

brightens Mondays at HMV

Aircraft industry: A battle royal brews in the

UK politics: Euro-sceptic Norman Tebbit is no

Editorial Comments European monetary insti-

Survey: The Vietnamese feel they are now

Technology: Electronic data interchange

Personal computer sales: Japan is now the

7,8 Editorial Comment

26,27 Financial Futures

tastest growing segment of the market

3 i in Istanbui.

Business Summary Japan's trade surplus more than doubles

Japan's trade surplus for October more than doubled from a year earlier to \$7.34bn heightening fears of trade friction, particularly with Europe.
The figures prompted the
Ministry of International Trade
and Industry to call for a cut
in interest rates to stimulate domestic demand. Page 20; Baker optimistic for Asia Pacific, Page 4

WAGONS-LITS: Disgruntled shareholders are challenging in the Brussels commercial court the FFr2.2hn (\$390m) bid for the Franco-Belgian travel company by Accor, the French hotel group. Page 21

UK ECONOMY: Stagnating manufacturing output in the third quarter raised grave doubts about government's forecasts of a second-half recovery. Page 8; Industry sees sign of upturn, Page 8; London stocks, Page 29

ALUMINIUM Company of America and Alusuisse-Lonza hope to set up a joint company hich will invest SFr 300m (\$210m) to modernise and expand Alusuisse's aluminium operations in Switzerland.

STEMENS, German electrical and electronics group. announced a 7 per cent rise in annual net profits to DM1.8bn (\$1.1bn), despite a continued heavy loss at its newly-acquired Nixdorf operation. Page 21

RHONE-POULENC, stateowned French chemicals group which this week announced plans to restructure its UK increase by 7.4 per cent to FFr3.55bn (\$630m) in the first three quarters of the year.

YAMAHA Motor, Japanese motorcycle and motor manufacturer, reported a 13.1 per cent fall in interim pre-tax profits to Y5bn (\$38.6m) and blamed the decline on currency fluctuations. Page 23

NORWAY'S leading commercial banks are being forced to diversify into selling frozen salmon in an attempt to recover loans of up to NKr5bn (\$780m) made to the beleaguered fish farming industry.

FRANKFURTER Allgemeine Zeitung, leading quality German newspaper, is to invest DM150m (\$92.5m) in a new printing plant for its recentlyacquired Märkische Allge-meine newspaper in Potsdam, east Germany. Page 22

NIPPON Life Insurance, Japan's largest life insurer, is to acquire New England General Life Insurance, a US shell insurance company based in Delaware. It will be the first Japanese life insurer to sell its own products in the US.

SULZER Brothers, Swiss engineering group, warned that 1991 consolidated net earnings would be "considerably lower than last year's record SFr155m (\$107m). Page 22

NIPPON Seiko, leading Japanese producer of ball-bearings, was hit by production costs and interest rates to return interim net profits down to Y4.71bn (\$36.5m) from Y6.95bn.

... 18

Russia plans Polish style economic shake-up

By John Lloyd in Moscow

THE RUSSIAN government's the price of the simplest types new economics team is plan- of black and white bread new economics team is plan-ning a Polish style "big bang" liberalisation of prices and simultaneous sharp cuts in

state spending.

Most prices will be fully freed from January 1, except for a limited number of basic foods and oil and oil products, which will remain controlled because of the effects of a full liberalisation of fuel prices on

the rest of the economy.

Prices of some basic goods are already going up. Although

remains unchanged at between 50 and 60 kopecks, superior quality bread rose sixfold in

Moscow yesterday.

The burgeoning budget deficit, which is approaching 30bn roubles, according to figures issued by the Russian Finance Ministry last month, will be be a supposed to the supp slashed by cutting subsidies and social payments. However, a social safety net is being pre-pared for introduction before the price rises are announced

ers against the worst effects, Professor Jeffrey Sachs, the Harvard economist who played

a leading role in the Polish economic reforms introduced two years ago, is understood to have advised the Russian eco-nomics team during a four-day visit to Moscow last weekend. Prof Sachs, en route to Yugoslavia, was not available for comment last night.

The ministers and senior figures in the economics team have now been appointed and

to shield the poor and pension- are being presented as a group united on a common plan of action - unlike the previous cabinet, within which there were constant squabbles on economic reform.

The economics team is headed by Mr Egor Gaidar, also a deputy prime minister, who has won the right to appoint close associates. These include Mr Vladimir Lopukhin as energy minister. Mr Anatoly Chubais, a former aide to Mr Anatoly Sobchak, mayor of Leningrad, who becomes chair-

man of the privatisation com-mittee; Mr Andrei Nechaev, Mr Gaidar's former deputy at the Institute of Economic Policy who is chairman of the Committee on Investment; and Mr Konstantin Kagalobsky, head of the Institute of Market Research, who becomes head of

a new committee overseeing foreign technical assistance. These men, largely in their early thirties with little experience of politics, have been catapulted into positions of enormous responsibility and

difficulty as the economic crisis of the Russian republic, and the Soviet Union, grows daily more intractable.

Waves of foreign economic advisers are descending on Moscow, crowding out the few luxury hotels and circling anxiously round the overburdened ministers and officials. The International Monetary Fund Continued on Page 20

Yeltsin vows to keep Russian control of Chechen-Ingushetia,

Rise in US wholesale prices hits markets

By Michael Prowse in Washington

AN UNEXPECTED jump in US wholesale prices jolted Wall Street yesterday. The Labour Department said the producer price index for finished goods rose 0.7 per cent last month – the biggest increase since last autumn when higher oil prices caused a temporary rise in

inflation.

Bond prices plunged on the news but, by early afternoon, the benchmark long bond had recovered some ground and stood just over a full point down at 101½ to yield 7.877 per cent. Rising bond yields unseitled equity investors, pushing the Dow Jones Industrial Average down 13.85 to 3.040.25 at age down 13.86 to 3,040.25 at

Analysts said a renewed acceleration of inflation was unlikely in a weak economy. However, the jump in wholesale prices embarrassed the Pederal Reserve, which last week justified a ½ point cut in the discount rate to 4.5 per cent by pointing to "abating inflationary pressures". Fed officials indicated the figures were an aberration and said they would not influence future policy.

But the jump in prices may fuel criticism that the Fed, in reacting quickly to political pressure for lower interest rates, may have jeopardised progress in the long-term fight against inflation. One Fed governor, Mr Wayne Angell, opposed the discount rate cut on the grounds that it would raise fears about inflation. Consumer price figures, due out today, will be scrutinised

for signs of a deteriorating trend. But the consensus view is that they will rise by only about 0.2 per cent. Consumer price inflation is expected to average about 3.5 per cent over the next year.

The price jump puzzled ana-

lysts because no single sector could be identified as the culprit. Energy and food prices accounted for some of the increase, rising by 1.7 per cent and 0.4 per cent respectively. But the closely watched "core" producer price index, which excludes these volatile elements, rose 0.5 per cent – the sharpest increase since January and worryingly high given weak demand. Core consumer price inflation has also been disturbing high, with the index rising by 0.4 per cent for

four months running.

Mr Edward McKelvey, an economist at Goldman Sachs, the New York investment bank, said the figures prompted "shock followed by disbelief". Core producer prices rose 0.2 per cent in August and were flat in September.

World stocks, Page 37

Yugoslav talks show progress

TALKS to end the fighting in Yugoslavia made "considerable progress" yesterday, Lord Carrington, chairman of the Kuropean Community-sponsored peace conference, said in Belgrade.

"I think we made considerable progress and I'm going to

able progress and I'm going to see [Defense Minister Veljko] see [Defense Minister Veljko]
Kadijevic tomorrow morning.
But I'm quite encouraged by
my talks here this evening,"
Lord Carrington said. He will
then travel to the ethnicallymixed control acceptation of Page mixed central republic of Bos-

nia-Hercegovina. But diplomats said wide differences remained on how to implement a ceasefire. So far 12 ceasefires have collapsed

amid mutual accusations of violations of the agreements. As the talks opened, there were reports of continued fighting in Croatia, particularly around the besieged east-ern town of Vukovar. In the medieval city of Dubrovnik. federal army troops and Croat forces appeared to be honouring the latest ceasefire, allowing evacuations to take place.

Earlier, Lord Carrington, former British foreign secretary and Nato secretary-general, had declined comment after a 90-minute meeting with Croatian President Franjo Tudiman in southern Austria. But he seemed buoyant after two hours of talks with Serbian President Slobodan Milos-

evic in Belgrade.

He told reporters his talks with Mr Milosevic included discussion of a lasting "ceasefire and the peacekeeping force, which would go together".

Lord Carrington's narty

Lord Carrington's party, which includes Mr Henri Wijnaendts, the special EC envoy in Yugoslavia, is attempting to establish a ceasefire, discuss the deployment of United Nations peacekeeping troops and consider a plan for carrying out the peacekeeping

Croatia and Serbia have separately appealed for UN peacekeeping troops. But they dis-



Hope amid the rubble: Serbian soldiers carry a wounded companion from a ruined house in the besieged eastern Croatian city of Vukovar yesterday

agree on where the troops would be positioned.

Mr Mario Nobilo, an adviser to Mr Tudiman, said after the talks that an international peacekeeping force was a "real-istic possibility" but declined

to give further details. But a western diplomat said "Lord Carrington will try to develop the plan for UN troops. But there must be a peace to keep before peacekeeping troops are deployed anywhere.

Yesterday the besieged eastern Croatian city of Vukovar,

on the Serbian border, was again under attack. Tanjug, the Beigrade-based news agency, said fighting con-tinued along the main motor-way linking Croatia and Serbia, which has been closed

since August. Eyewitnesses described the centre of Vukovar as "ghostly and gutted" after three months of vain attempts by Serb rebels and federal forces to capture it. In Dubrovnik, the Serb-dominated federal army agreed to lift its naval blockade to allow

the Slavija, a relief ferry, into

trapped there by the Yugoslav army and navy. The Slavija may also evacuate local women and children who, with 50,000 others, have

the port to evacuate EC moni-

tors and foreign nationals

been under siege for the past 43 days. The federal army began withdrawing from the Jastrebarsko barracks, southwest of Zagreb, after Croat authorities

lifted the blockade round the

Hatreds defy hopes, Page 20

Britain still at odds with partners on future of EC

By David Buchan and Ronald van de Krol in Noordwijk

BRITAIN is still at odds with most of its EC partners on the broad philosophy, and many details of the European Community's future development.

This emerged at the end of two days' bargaining by the Twelve's foreign ministers, which nevertheless produced a firm, though partial, agreement on new law-making powers for the European parlia-A British concession made

this possible. A determined effort by Mr Douglas Hurd, the UK foreign secretary, to excise the words "federal goal" from th draft treaty's preamble prompted a debate over the extent to which European integration should develop through the EC, or, as the UK insisted, equally through co-operation

among governments.
Mr Hans van den Broek, the Dutch foreign minister and the current EC president, suggested the word federal could come out of the treaty, but said Britain would have to "pay a price", in terms of accepting the underlying integrationist aims of the treaty. "There are those around the table who believe in integration [through the EC] as the only worthwhile way for Europe to progress," Mr Hurd said. "If they insist, there

won't be an agreement". But Mr van den Broek said that "the willingness of all delegations to negotiate and to discuss compromise solutions and possible trade-offs", constituted a significant step towards success at next month's Maastricht summit

The Dutch president ticked off a number of minor accords on slimming down the number of EC commissioners, on parliamentary approval of incoming Commissions and on raising the number of German MEPs by 18 to reflect unification, and on European Court of Justice finds on government which do not implement EC

The vexed issue of a future EC defence policy was brought "closer to agreement", the

Dutch minister said, in contrast to the question of taking foreign policy decisions by majority vote, on which there was still disagreement.

The beaviest bargaining came on the issue of new EC competences to be written into the EC treaty, and the related questions of what policy areas should be settled by majority vote in the Council of Ministers and of where the European parliament should get equal law-making power to that of governments.

The first day's euphoria among Britain's partners that the UK was ready to accept some co-decision rights for Strasbourg MEPs began to evaporate as fundamental differences emerged between the UK and Germany policies subject to this co-decision.

Ecu zone', Page 3 German attack. Page 3 An odd couple, Page 24



MARKETS

STERLING

\$1.771 (1.773)

Chief price change: yesterday: Page 21

COLD

France-German amity: The odd couple at North Korea's nuclear plans prompt international fears



South Korea, Japan, China and the US fear the growing threat of North Korea's nuclear capability - a threat compounded by the unpredictability of the country's self-oro claimed Great Leader, im II Sung (left)

-World . -London Unit Trusts

DÖLLAR New York funchtime: New York lunch FFr5.5825 SFr1.4485

DM2.905 (2.90) Y129.95 FFr9.9175 (9.9075) SFr2.5725 (same) DM1.64 (1.635) Y230.5 (229.75) FFr5.60 (5.5875) £ index 91.2 (same) SFr1.4525 (1.4505) Y130.1 (129.6) \$ index 63.5 (63.4) \$357.3 (356.7) Tokya clase:129.98 US lunchtime rates \$356,2 (355.2) Fed Funds: 415% N SEA OIL (Argus) \$21,225 (+0.15)

3-mo Treasury Bilis: Long Bond: 101 12 yield: 7.877%

STOCK INDICES FT-SE 100: 2,546.5 (-29.0) FT-SE Eurotrack 100: 1,104.9 (-1.82) FT-A All-Shares 1.229.01 (-1.1%) New York lui DJ Ind. Av. 3,039.8 (-14.31) S&P Comp

394.87 (-1.87)

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24,416.23 (-251.5) LONDON MONEY 3-month interbank: 1032% (1032%) Liffe long gilt future

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Haughey reshuffles Irish cabinet

BIG changes have been made in the Irish cabinet in the wake of last weekend's failed challenge to Mr Charles Haughev's ership of the Fianna Fail

Most senior cabinet posts have been reshuffled, although two Haughey stalwarts held on to their important portfo-lios - Mr Gerry Collins the for-eign minister and Mr Ray

Burke, the justice minister. Mr Bertie Ahern has moved to the Finance Ministry from Labour, replacing Mr Albert Reynolds whom Mr Haughey sacked last week. "I will be following the work done by Albert Reynolds," Mr Ahern said yesterday. "There are no differences between him and myself." He added that he planned "a tough budget" for

Along with Mr Reynolds, Mr Ahern was a key figure in negotiating in 1989 the programme of economic and social progress which has to be renegotiated with the trade unions in next few the months. He also took part in negotiations to draw up the government programme with the Progres-sive Democrats, junior partners in the coalition.

The most controversial cabinet appointments are the pro-motion of two relatively McDaid and Mr Noel Davern, over the heads of junior minis-ters. They will fill the defence and education portfolios

Mr Padraig Flynn, the dissi-dent environment minister was also fired and his job has been given to Rory O'Hanlon, minister of health for the past four years. Ms Mary O'Rourke, another hopeful in the Haughey succession stakes, moved from education to health.

In announcing the reshuffle, Mr Haughey said: "It is our paramount duty to implement the new comprehensive programme for goverment and to concentrate our full attention on the many important prob-lems and issues facing the

He identified the forthcom-1992 budget, the PESP renegoti-ations and political progress in Northern Ireland, as being pri-ority issues for his new cabinet. Mr Haughey outflanked the rehels at a weekend narty meeting. He insisted on an open ballot and won by 55 votes to 22, seeing off the fourth challenge to his leader-ship in a decade.

With the government trailing in opinion polls, the cabinet reshuffle was designed to rejuvenate the party and boost morale after the bruising



Haughey: reshuffle designed to rejuvenate the party leadership battle that showed one in three deputies wanted Mr Haughey, 66, to step down. Mr Haughey's own popular-ity has slumped to an all-time

low. He has been criticised for his handling of a string of financial scandals in state companies and the once flourishing economy is now stagnant.

Italian bishops attack declining standards

By Robert Graham in Rome

ITALIAN bishops have come out with a sharply worded attack on the country's pol-itical system and declining political standards.

The attack is unprecedented both in its scope and for the hard-bitting tone of its language. It reflects the Church's concern over the politicians' inability to prevent a rapid erosion of the state's institutions. It was contained in a pastoral prepared by the peace and justice commission of the Italian bishops' conference. Although first discussed in

September it has only been released this week. This was reportedly because the bishops did not wish the pastoral to coincide with a statement in October calling on Catholics to rally behind the political party that represented Catholic values.

At the time this call provoked an outcry among politi-cians who regarded it as a direct interference in the pol-itical process in favour of the ruling Christian Democrats. However Church spokesmen said it was conceived in the broader context of Catholicism confronting the post-commu-

This interpretation appears to have been borne out by the pastoral which puts the Chris-tian Democrat-led coalition government directly in the dock.

The document talks of the political parties become ever weaker and "ever less able to listen to people's real needs to produce coherent programmes and construct durable develop-

It says the politicians have become so obsessed with the

manipulation of power and office that on occasions they bave degenerated into mere 'employment agencies". Such a situation risked

infecting the entire social fabric because of the "lack of clear and legitimate rules of conduct". The pastoral claimed that the law had come to express the needs of those social groups with the most

It was even more critical of the way parliament had been reduced to the role of ratifying agreement concocted by interest groups outside the cham-

It also maintained that too many laws were being produced on a plethora of minor matters confusing the lives of ordinary citizens while fundamental issues were being ignored. Finally the bishops

raised their voice of alarm over the spreading power of organ-ised crime and the extent to which criminal activity had undermined people's faith in

the law.

Members of the ruling Christian Democrat party have publicly welcomed the document, arguing it underlines their own calls for institutional reform but opposition politicians yes-terday claimed the church's indictment of the political sys-tem would harm the Christian Democrats.

The stance taken by the italian bishops appears part of a more robust approach to political and social issues in the run-up to a major three week Vatican conference on the Church's future role in eastern Europe which begins on November 24 in

Bank of Spain cuts intervention rate

THE Bank of Spain yesterday cut its official intervention rate by 10 basis points to 12.5 per cent, the fifth interest rate reduction this year, following evidence that Spanish inflation is falling, writes Peter Bruce in

The October consumer prices index rose just 0.6 per cent, drawing annual inflation down to 5.5 per cent, more than a full point below the October 1990 figure and within striking distance of the government's 5.3 per cent annual target.

The bank's failure to match market expectations of a deeper interest rate cut follows a small increase in underlying inflation in October, to 6.2 per cent for the year. That proba-bly explains why the Central Bank failed to meet some market expectations for a deeper interest rate cut. Some econo mists were warning yesterday that stubborn underlying infla-tion and a relatively expansive 1992 budget made further inter est rates cuts unlikely until well into next year.

This pessimism was reinforced yesterday by a 13 per cent rise in the broad money supply measure - well above target - and a sharp rise of 60,000 people unem-ployed last month.

Nevertheless, the Spanish interest rates are, to an extent, being dictated by the markets and further small falls might be necessary soon if foreign interest in Spanish govern-ment bonds tails off.

Portugal's inflation rate slows further

Portuguese inflation slowed in October for the fourth consecu-

October for the fourth consecu-tive month, taking the annual rate to 9.8 per cent, writes Pat-rick Blum in Lisbon.

It is the first time since July 1988 that the annual rate has dropped below 10 per cent.

Prices in October rose only 0.7 per cent, following a slowing in price rises for food and drinks compared with a rise of 1 per cent in October 1990

Portugal wants to take the escudo into the exchange rate mechanism of the European Monetary System in 1992, but officials say this will be possi-ble only when inflation has n brought closer to the European average.

The figures suggest the government's target of an average annualised rate of 11.5 per cent for 1991 will be achieved. The social democratic administration has made fighting inflation its top priority. and Mr Anibal Cavaco Silva the prime minister, has promised to bring the annual rate

French action on illegal immigrants

The French government yesterday approved measures to pen-alise airlines and other transanse arrines and other trans-port carriers bringing illegal immigrants into the country, Reuter reports from Paris. Mr Philippe Marchand, inte-rior minister, said the cabinet

approved a proposal allowing the state to fine carriers up to FFr10,000 (\$1,770) per violation for bringing in immigrants lacking proper documents.

Immigration, blamed by many on the right for exacerbating France's economic woes and social unrest, has been one of the country's most sensitive

political issues and one the Socialist-led government has been unable to ignore. Earlier this year Prime Minister Edith Cresson risked the wrath of the left by proposing special charter flights to send illegal immigrants back home.

Yeltsin vows to keep Russian control of Chechen-Ingushetia

MR Boris Yeltsin, the Russian , yesterday said Russia would never surrender the breakaway autonomous repub-iic of Chechen-Ingushetia.

"One barrier we will not

agree to cross - that is the unity of Russia," he told Die Zeit, the German newspaper, before a visit to Bonn next week. That means Chechen-Ingushetia is part of Russia."
This was Mr Yeltsin's first
public comment since the Russian parliament refused to sup-port his effort to bring Chechen-ingushetia to heel by enforcing a state of emergency in the autonomous republic. The Russian leader said his

republic must be prepared to fend off Moslem fundamental-ism, which he believes plays a large role in Chechen-Ingushe tia's independence drive.

The stand-off in the Caucasian region of Chechen-Ingush-etia continued yesterday as Chechen civilians manning a

net of defence posts organised by the republic's Defence Com-mittee showed no signs of backing down.

At a post on the Stavropol-Astrakhan highway in the sensitive area near the Russian border, rifle-toting farmers sipped tea and prepared to block the path of Russian troops with tractors.

"We will not go home because we do not trust the Russians," said 28-year-old Idris Saralapov.

"We know in our souls that

as soon as we leave our post, Russia will return. Russians have been drinking our blood for 50 years - we will not surrender now."
The defence network is ad

hoc, but effective. Just hours after Mr Yeltsin issued his state of emergency decree, Chechens seized a military airport used to train cadets near the northern village of Kalinovsky by blocking the runway with 40 tractors. Not a single aircraft has landed or taken off since.

Reuter adds: Mr Yeltsin told Die Zeit that his efforts to hand the former East German leader, Mr Erich Honecker, back to Germany to stand trial are being blocked by President Mikhail Gorbachev.

"Honecker has made no

request for political asylum.
And you (Germans) have certain claims to him. But there is a problem, a moral problem, between "Gorbachev and Honeston"

Mr Yeltsin said Mr Honecker was obstinately resisting efforts by Moscow to persuade Mr Honecker, East German leader for almost two decades until forced to realgn by popular protests in October, 1989, was spirited to Moscow by the Soviet army in March this year without the assent of German

EC reassures third world on aid

By Robert Graham in Rome

THE EC yesterday sought to reassure poor third world nations that their aid requirements would not be forgotten despite new and pressing commitments towards eastern

Europe. Speaking to ministers at the biannual meeting of the Food and Agriculture Organisation (FAO) of the United Nations, Mr Ray MacSharry, the EC agriculture commissioner, said aid to the third world had not been cut and in the case of Africa had even been increased

"We have heard fears expressed that our important efforts in assisting central and eastern Europe as well as the Soviet Union could lead to a reduction in our assistance to developing countries," Mr Mac-Sharry said. However, he insisted: "This is clearly not



MacSharry: pointed to increased aid for Africa kept up earlier assistance levels but, in the case of food aid, we have this year even increased the level of emerA number of delegations at the FAO meeting have voiced concern that the urgent and still largely unquantifiable demands for financial and food aid, especially coming from the republics of the former Soviet Union, would oblige the EC to

be more selective elsewhere.

Yesterday Mr MacSharry
also underlined the EC's commitment by announcing that the Community had applied to become a formal member of

This entails altering the UN organisation's charter. However, the necessary changes are now being worked on and could be completed by the

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In June 1991 the Commission signed a framework agreement with the FAO to increase co-operation both in the area of policy review and field activities.

Geremek gives up efforts to form new government

FORMER Solidarity adviser Mr Bronislaw Geremek gave up his efforts to form a govern-ment yesterday and outgoing Prime Minister Jan Krzysztof Bielecki immediately said he was ready for a second term, Renters reports from Warsaw. Political sources said President Lech Walesa was likely to nominate Mr Bielecki to try to

form a government today.

Mr Bielecki's free-market
Liberal Democratic Congress (KLD) party has been involved in the past few days in parallel talks on forming a rival centreright government while simultaneously holding negotiations

with Mr Geremek. Mr Geremek, considered one of Poland's shrewdest politicians, gave up his attempt five days after Mr Walesa asked him to form a government to continue tough economic forms begun by Solidarity in

1989. He told reporters he failed because other parties rooted in the Solidarity movement, including Mr Bielecki's KLD, refused to discuss clearly a political and economic programme for the new govern-

Mr Geremek's Democratic Union (UD) emerged from last month's elections as the big-gest party in the deeply fragmented parliament.

But he is viewed with suspi-cion by other pro-Solidarity

parties which hold him respon-sible for a 1989 agreement under which ex-communists dominated parliament until the election.

The October 27 election produced a parliament so split that politicians face a baffling puzzle in trying to forge a lasting majority coalition. The Sejm (lower house) has 29 political groups, none of which the vote.

Parties originating from Soli-darity hold a theoretical majortry but they, too, are split both over whether to campaign against ex-communists and whether to pursue the economic reforms which have brought widespread hardship and unemployment.

About 70 per cent of the deputies who won seats in the Seim represent parties which campaigned on platforms criticising reforms and demanding a change of direction.

Mr Geremek accused Mr Bie-lecki's KLD of lack of clarity in his negotiations with them and said the Centre Agreement (PC) rejected his offer.

"I asked the UD, PC and KLD for a pact on the govern-

ment, for a clear description of the economic and political programme and for a joint appeal for support from the pro-re-form forces in parliament," he said. "The PC rejected the pro-posal and KLD presented an

wieckl, his main rival in the presidential election campaign

a year ago were among politi-

cians who received campaign

tion I came to the conviction that I cannot undertake the proposed mission." PC leader Mr Jaroslaw Kac-

zynski, whose party wants a purge of ex-communists from public life, walked out of coalition talks with Mr Geremek yesterday.

In a statement read by his spokesman, Mr Walesa indicated that he considered Mr Kaczynski's behaviour irre-sponsible. However, the PC is expected to be at the core of any centre-right alliance headed by Mr Bielecki. Other parties that have also been involved in talks are the church-backed Catholic Electoral Alliance (WAK) and the Confederation for Independent

Poland (KPN).
Mr Bielecki had presented a tough programme of continued free market reforms drawn up by the KLD as the basis for the proposed programme of the new government.

He told a news conference the government should not fulfil promises to ease up on the reforms that were made by parties during the election cam-paign, saying this would lead Poland to chaos and anarchy. "The KLD is not thinking of submitting to the pressure of election promises but wants to talk about a vision for Poland which is the only chance for our country," Mr Bielecki said.

Poles charged in financial scandal Christopher Bobinski and Hugh Carnegy on an alleged \$360m fraud

POST-COMMUNIST
Poland's biggest financial scandal has taken a

BHK, forcing the National
Bank of Poland, the central
bank initially to put BHK into fresh turn as the Warsaw prosecutor's office this week charged the two former owners of Art-B, the controversial Pol-ish financial company, with defrauding the state of at least

The two men, Mr Janusz Gasiorowski and Mr Boguslaw Bagsik, left for Israel last August. According to the prosecution's case as reported on state television, they are accused of "using a flow of bank documents" to pull off an alleged crime which has thrown into sharp relief the weaknesses of Poland's banking system. The charges follow a five-month investigation since a police raid on Art-B offices throughout the country on August 7.

The missing sum of Z14,242bn (\$360m) represents the company's debts when its financial operations collapsed at the end of July and Art-B was handed over to the private Bank Handlowo Kredytowy (BHK) in Katowice, its main creditor at that time.

The burden of Art-B's debts

bank, initially to put BHK into receivership and then suspend its management at the end of October. In an unprecedented move for Poland's fledgling pri-vate banking sector, the NBP also agreed to save BHK from collapse and cover Art-B's debts as they fall due.

The latest news on what could turn out to be Poland's largest fraud was tucked away among the television news reports on President Lech Wal-esa's tortuous efforts to form a new government. Resentment at the ostenta-

tious lifestyle of the new rich and scandals such as Art-B and another involving illegal sales of Polish foreign debt on secondary markets, contributed to the voter apathy which charac-terised last month's elections and could have further unpredictable political consequences The company's links with the present ruling establish-ment and with Israeli business-men could fuel latent antisemitism and could make the case a political time bomb.

Local newspapers have reported that both President Walesa and Mr Tadeusz Mazo-

contributions from Art-B's former owners. President Walesa appealed a few weeks ago in a television interview for "Polish patriots" to bring Mr Bagsik Poland and Israel, whose citizenship Mr Bagsik now holds, do not have an extradition

> Top banking officials say that \$200m was taken out of the country by the company's owners before they left. charges denied this week by a spokesman for the two men in

> Art-B still has Z1850m on deposit in Polish banks while the former owners state optimistically from their refuge in Israel that its fixed assets and shares in Poland are worth another Zl1,277bn (\$115m). Last summer the two men who founded Art-B as a small.

trading company in February 1969 worked out an ingenious computer-based system to take advantage of high interest rates and the notorious slow- lated Israeli banking system in ness of the commercial bank the early years of the fledgling clearing system to set up a pyr-

They used a helicopter to fly around the country depositing the same borrowed funds with different banks at the same time and collecting the inter-est. This was not illegal under existing banking laws. But the entire operation was allegedly based on credit guarantees of dubious value issued by the state-owned PKO BP savings bank. It is these latter operations which are at the heart of the prosecutor's case. The affair has already seen the arrest of Mr Grassors Wojtowicz, the former head of the central bank on charges of negligence and his deputy Mr Wojciech Prokop who was allegedly involved in issuing the credit guarantees. Six other bank officials have been

so-called "cheque kiting opera-tion" helped obfuscate the scale of borrowing. Foreign bankers here note that similar "kiting" operations were once a feature of the poorly regu-

under arrest since August.
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Europe aims for big leap in computing

By Andrew Fisher in Frankfurt

companies, including Daimler-Benz of Germany, Inmos of Britain, and CASA of Spain, is combining with universities and research institutes to develop high-performance computing systems for European industry. The aim is to establish a

strong competitive lead over the US and Japan, although industry observers point out that advanced systems of the kind proposed already operate in both these countries.

The initiative will be launched tomorrow in Kon-stanz, Germany, by the 16 founding members to try to attract other companies in Europe which want to develop more powerful computing technologies for their products. European Commission co-operation will be sought. Known as Ei3, the initiative

is based on parallel computing in which many micro-processors work in concert to solve a problem by breaking it up into different parts. "European pro-grammes and projects have successfully acquired a technological edge in the parallel processing field," Ei3's liaison

office said. The European technological edge has to be turned into an industrial advantage," it added. As well as Daimler's own research institute, the group's AEG Electrocom sub-sidiary and its Dornier engineering unit are also involved, as is Telefunken Systemtechnik (part of Deutsche Aerospace, owned by Daimler). Piraiki-Patraiki, Greece's big-

Brussels revives anti-fraud proposal

By Andrew Hill in Brussels

A CONTROVERSIAL call by the European Commission for closer co-ordination of criminal action against Euro-fraudsters was discussed yesterday by EC justice ministers. It is a revival of a 15-year-

old Commission proposal to bring member states' punish-ment of agricultural and cusioms fraud - in effect, theft from the Community budget

Although the Commission of the debate, it has reawakened the concerns of some countries, notably Britain, that Brussels might begin to tamper with national penal codes if the EC were given greater competence over home office affairs in any treaty on

The justice minis-ters - meeting in that capac-ity for the first time since 1984 - decided to set up a working group to examine the different ways in which EC

traud is punished. In some countries it is dealt with by means of a fine, in others it is treated as a criminal offence carrying a jail sen-

"They [the ministers] are all quite aware of the problem of defining where fraud begins and where it stops," said a Commission official yesterday.

The Commission could eventually propose a binding regu-lation laying down a standard Community-wide punishment for fraud against the EC, but such a move would almost cer-tainly be opposed by Britain. Less controversially, Brus-

sels could press for gradual barmonisation of different member states' action against Community fraud, or Insist that countries punish it in the same way as they punish fraud against national financial

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A GROUP of European gest weaving company, is also

user companies cover products and applications such as letter sorting machines (AEG), traffic surveillance and control surveillance and control systems (Telefunken), textile quality assurance (Piraiki), flight simulation (CASA), medical examination equipment (Dornier), and technical documentation systems (Daimler). Among the initial members on the research and development side is Inmos, owned by SGS-Thomson, the French-Ital-

SGS-Thomson, the French-Italian concern. Immos has had a strong influence on the development of parallel processing, as has Parsytec, a German member of the initiative. CAP Gemini, the French software house in which

Daimler-Benz owns a big minority stake, is also involved in Ei3, along with TNO, the Dutch research institute, Fraunhofer, an independent German research body, HITEC, a Greek software house, and INESC, a Portuguese research

On November 27, the project will be formally presented in Brussels at a conference of the European strategic programme for research and development in information technology.

Ei3 will cover the range of computing equipment and ser-vices from hardware to software. The aim, said Ei3's state-ment, made through AEG co-ordinating role, is to "enable European industry to reduce the dependency on US and Jap-anese technology sources".

'Ecu zone' for east Europe suggested

By Peter Norman, Economics Correspondent

THE CREATION of an "Ecu zone" for eastern Europe to assist the region's transition to a market-based economy and strengthen its relations with the European Community was urged yesterday by the Associ-ation for the Monetary Union

The association, a business backed group promoting Emu, said such a zone would establish stable monetary relations in eastern Europe based on the would facilitate trade between eastern and western Europe. Under a three-point plan which borrows ideas from the post-Second World War European Payments Union, the franc zone in Africa and the

European Monetary System, the association proposes:

• currency convertibility in east European countries to pro-mote free and open market

economie an Ecu zone surveillance board to help provide sound macro-economic policies; an Ecu zone exchange rate mechanism linking east Euro-pean currencies to the Ecu.

The plan calls for a signifi-cant pooling of eastern Europe's currency reserves to create a stabilisation fund and the provision of standby credits by the EC to back up cur

Eastern Europe's exchange rates would be pegged to the Ecu at competitive rates but be more variable than in the EMS to take account of the different stages of development of east

The plan, which has won support from the Hungarian and Czechoslovak central banks, could begin operating in 1994. But only Poland, Czechoslovakia and Hungary would qualify for membership at present because it would be limited to countries committed to

developing market economies. The association will present its ideas to Mr Jacques Delors, the European Commission president, on November 28. It said its plan would integrate eastern Europe's trade into the world market while reducing the danger of an external shock for the EC.

"An Ecu Zone to Assist Eastern Europe's Transition to a Mar-ket Economy", Association for the Monetary Union of Europe, 26 rue de la Pépinière, 75003



In search of clearer legal base for EC activities

By David Buchan in Noordwijk, Netherlands

NEWSPAPER readers may be forgiven for being baffled after learning that Britain objects to the EC getting "new compe-tences" in areas like health while in the same week EC health ministers met in Brussels to discuss restrictions on tobacco advertising.

Much of the confusing debate arises from the desire of the majority of EC states to put existing Community activi-ties on to a clearer legal footing in the EC treaty. In short, they are pouring old wine into new bottles.

The European Commission generally faces two legal constraints at present when it comes up with new plans on industry, energy, infrastruc-ture, health, education and consumer protection in the quest for greater European

Its proposals must be justi-fied either under Article 235 (a catch-all clause that allows the EC to do anything provided all its members agree), or Article 100A (which allows measures related to the internal market to pass by majority vote).

The hope of many EC states - and Britain's fear - is that by giving each of these policy areas a separate little chapter in the new treaty, the Commis sion will be spurred on to mak-ing more proposals. In addi-tion, it would no longer need to go through the legalistic con-tortion of having to the its pro-posals to the internal market posals to the internal market in order for them to become law on a majority verdict. The argument is most acute on, but no means confined to: • Industrial policy. Despite

COUNTDOWN

the fact that the overwhelming part of EC laws bears on indus-try, nowhere in the current EC treaty is it treated as a distinct policy area. Instead, the consti-tutional base of EC industrial policy is a series of clauses on competition, high-technology research, and training - and that's the way the UK, in par-



ticular, wants it to stay.

The Dutch treaty draft, however, has an industry chapter, calling for the EC to promote structural change, to help small and medium-sized companies, to encourage technical innovation by business. This is pruned down from the Frenchinspired text in the earlier Luxembourg presidency draft, but still is too interventionist for the UK.

"We don't want to give the Commission a clear legal base to come up with an industrial adaptation fund that could be approved on a majority vote," explained a British official yesterday, with Brussels' plans for the car and electronics sectors

• Consumer protection. Last month an EC directive on prod-

Council on a majority vote, because it related to goods being traded across Community borders. But "we do not want the EC to set up a network of consumer advice offices, as some southern states would like, and expect us to pay for it," said the UK official. ● Energy. The original Euratom (nuclear power) treaty makes this an area of unques-tioned Community competence. But still, most measures, like recent liberalisation of gas and electricity transit, have to be tied to the internal market rationale if they are to pass the

Council on a majority. Giving

energy its own treaty chapter might allow oil-rationing con-tingency plans to be nodded through on a majority, the UK fears.
Trans-European networks

(TENs). Again, the EC has long dealt piecemeal with transport and telecommunications. But to have these TENs written into the treaty – at the request of France which wants to promote its high-speed trains and broad band telecoms - conjures up, to the British, the spectre of Brussels Gosplanners dreaming up giant new infrastructure schemes at the

EC taxpayer's expense.

• Health and education would get separate treaty chapters in the Dutch draft. This would not be grounds for harmonising national laws in these areas. But this still goes too far only relevant considerations for Community action should be the safety and training of workers, not the general citi-

German attack on wider industrial powers for Community

MR WOLFGANG KARTTE, outspoken head of Germany's Federal Cartel Office, has hit out strongly at French-inspired proposals to give the RC more industrial powers which he said would amount to "an abandonment of the market economy and a move towards a new mercantilism". He said France was pressing for new EC treaty regulations giving the

Council of Ministers the power to

decide on measures which would ben-efit "future-oriented" industries. These would be decided by majority vote on the basis of European Com-

The new rules would also ease industries' adjustment to structural changes and promote industrial co-operation. The French proposals amounted to "the doping of large national or European industrial

champions" to give them an unfair advantage, he said. This would lead to a run on the Commission's finances and on Germany's own

Mr Kartte said the French idea to push the EC into a more intervention-ist approach to industry was broadly supported by the southern European nations – Italy, Greece, Spain, and Portugal – but was opposed by the UK, Ireland, Denmark, and the Netherlands. He would also like the German government to show stronger opposition and has written to Mr Jürgen Möllemann, its economics minister, expressing concern over what he sees as the danger to free world trade posed by the plans.

The possibility that new industrial policy goals could be enshrined in the

EC treaty "would create a new sub-

sidy trough", he said.

He repeated his concern at the strong opposition to the decision by Sir Leon Brittan, the competition commissioner, to block the bid by Aérospatiale and Alenia, the French and Italian aircraft makers, for De Havilland, the Canadian subsidiary of Boeing of the US. This is the only bid so far blocked by the EC under its competition powers. competition powers.



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African talks on constitution

By Pattl Waldmeir in Johannesburg

HISTORIC all-party talks on South Africa's first non-racial constitution are expected to begin on November 29, the culmination of years of formal and informal contacts between the African National Congress (ANC) and the government Mr Nelson Mandela, the

ANC president, said yesterday that the talks were due to take place on November 29 and 30, though an ANC spokeswoman said later that the dates were tentative. The ANC and the government had agreed to the dates, but accord had not yet been reached with the many other political parties and organisations which are expected to attend.

Both Pretoria and the ANC have repeatedly said they are ready to open negotiations on a post-apartheld democratic constitution, giving blacks the right to vote in national elec-tions for the first time.

"We are prepared to sit around the table with every-body who wishes to make a positive contribution towards the success of the conference. Mr Mandela said yesterday. "Whatever attitude [President determined for it to succeed." he added, a reference to the President's recent sharp attacks on the ANC. Each side has stepped up its rhetoric as tion have so far refused, the date for substantive though they may join later.

Most miners returned to work yesterday at Impala Platinum in the Bophuthat swana black homeland, bringing a two-day strike at the world's second-largest platinum producer near to an end, AP reports from Johannesburg. At least 35,000 workers struck on Monday at the company's four mines to protest the dismissal of 220 employees for taking part in a protest.

negotiations has drawn near. Both sides seem confident that the first session of the long-awaited talks will take place before year-end, even if the November 29 date proves too optimistic. A steering committee of leading political groups is to meet tomorrow to finalise not only the date, but the venue, agenda, convener, participants and other details

of the talks. Besides the ANC and the government, the Zulu Inkatha Freedom party and political parties from so-called black "homelands" are likely to attend, along with the ultraradical Pan Africanist Congress (PAC), and the liberal white Democratic Party. Rightwing whites and the black militant Azanian Peoples Organisation have so far refused.

E Timor killings probe

By Claire Bolderson in Jakarta

GENERAL Try Sutrisno. Indonesia's army commander, yesterday denied reports that nore than 100 people were shot lead by troops in East Timor.

He promised an investigation.
General Try expressed regret
over the incident in Dili, the
capital, but gave no details of

The military said on Tuesday that troops used force to break up an anti-Indonesian demonstration. Witnesses said the army opened fire on a crowd holding a peaceful memorial ceremony at the

grave of a boy shot dead at a church in Dill two weeks ago. Unofficial sources put the number dead at between 20

The International Committee of the Red Cross yesterday expressed shock at the "extreme violence" used by the Indonesian security forces and requested immediate access to all people detained.

Portugal, the former colonial power, reacted angrily to the incident, calling for an immediate end to indonesia's "illegal

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Date for South | Fears grow as North Korea builds nuclear arms

Weapons programme of unpredictable regime is likely to reach fruition by 1995, John Ridding writes

A S the foreign ministers of South Korea, Japan and China and the US secretary of state meet in Seoul this week under the auspices of a regional trade forum they are likely to share a common

nightmare.
All are concerned about the growing menace of a North Korean nuclear capability and all are stepping up diplomatic efforts to neutralise what is regarded as the biggest threat to security in north-east Asia. They are right to be worried. western intelligence officials have little doubt that nuclear installations under construction at Yongbyon, 100km north of Pyongyang, are intended to develop nuclear weapons. They estimate that reprocessing facilities for nuclear fuel will be completed by 1993 and that North Korea will be producing

nuclear devices by 1995.
Compounding this concern is
the unpredictability of the regime of Mr Kim Il Sung, North Korea's self proclaimed His government, which ordered the assassination of much of the South Korean cabinet in Rangoon in 1983, and

which ordered the bombing of a South Korean airliner in 1987 is perhaps the country the world least wants to have a nuclear device.

Daunting

task faces

Sihanouk

on return

THE Cambodian government warned yesterday it would be difficult to protect leaders of the extremist Khmer Rouge

guerrilla group when they return to the capital in the next few days in accordance

with a UN peace plan. Maj-Gen Sin Sen, deputy

interior minister, compared the bitterness about Khmer

Rouge atrocities during their

reign of terror between 1975 and 1979 to the warm welcome

and 1978 to the warm welcome awaiting Prince Norodom Sihanouk, the Cambodian monarch who is due to fly home from Beijing today "I think it is extremely diffi-

cult to guarantee the safety of the Khmer Rouge," he said. "When the people see the Khmer Rouge and their collab-orators they will think of what

they underwent during the Khmer Rouge regime."

Residents of Phnom Penh

seem too busy preparing for the arrival of Prince Sihanouk

to think of demonstrations against the Khmer Rouge,

although diplomats point out that the 10 bodyguards

appointed to each member of the new umbrella organisation

known as the Supreme National Council (SNC) would not be enough to protect the Khmer Rouge leaders from a

Maj-Gen Sin Sen, himself a member of the SNC, serves in the Vietnamese-backed care-

taker government which will be partially eclipsed by the SNC and the United Nations in

the run-up to elections in 1993.

He rejected the idea of closing

any of the memorials to Cam-bodians killed by the Khmer

Rouge in their brutal efforts to build a collectivist rural soci-

ety. Maj-Gen Sin Sen also said

of the colony's most powerful companies, and demanded a

greater say in monitoring their

business.
A succession of legislators

- both conservatives and

recently-elected liberal activ-

ists - also criticised the gov-

ernment for allowing the com-

panies guaranteed profits at the expense of levels of service.

A lack of public consultation

during discussions of utilities'

agreements was also attacked.

the entrance to the Council in

September of Hong Kong's first

The calls for review reflect

By Victor Mallet

China yesterday cautioned against any international attempts to pressure North Korea "...into a corner" over its refusal to accept international inspection of its nuclear programme, Reuters reports from Seoul. A Japanese government spokesman sald Qian Qichen, the Chinese foreign minister, told Mr Michio Watanabe, his Japanese counterpart, that "it is not good for many nations to pressure one country

Proliferation Treaty – to which it is a signatory – and allowing inspection of its An uneasy truce has prevailed on the Korean peninsula since the North Koreans and Chinese on one side and South Korea, the US and the United nuclear plants a stalemate in the Korean war

use of force in its desire to "regain" the southern half of "Nuclear weapons in North Korea would be so dangerous and destabilising that it would not only threaten the survival of our nation but could in an instant threaten the peace in north east Asia," said Mr Roh Tae Woo, South Korea's president, in a speech last week. But if the threat is obvious. the solution is not. Over recent

of 1950-53. Since then, North

Korea has never renounced the

months, South Korea and the

US have concentrated their

efforts on pressuring Pyong-yang into accepting its obliga-tions under the Nuclear Non-

Pressure is also being applied on Pyongyang through economic levers. The North Korean economy, under severe strain because of collapsing economic relations with former socialist partners, and in par-ticular the Soviet Union, is looking to Tokyo for invest-

mrge Pyongyang to comply with a South Korean request to scrap its nuclear fuel reprocessing plant during talks next week on normalising relations between the two countries. Mr Miyazawa said he would instruct negotiators to press the issue during a fifth round of normalisation talks with North Korea to be held in Beijing on

In Tokyo Mr Klichi Miyazawa, the prime minister, told parliament that Japan would

But North Korea has argued that international inspection is impossible while there are US nuclear warheads in South

Indications over recent weeks from Washington and Seoul that US nuclear arms will shortly be withdrawn from the south have been met with the response that inspection will not be allowed as long as South Korea remains under the US nuclear umbrella of sea and air-launched warbeads.

ment and aid. But Japan insists that diplomatic relations, and the economic benefits which would flow from it, must wait until Pyongyang opens up to nuclear inspection. So far, however, neither diplomatic pressures nor economic incentives have borne fruit. President Roh's latest initiative, in which he declared last week that Seoul would not deploy or store nuclear arms, was quickly rebuffed by Pyong-yang. Japan has extracted sim-ilarly few concessions in their contacts with North Korea.

As a result, a number of new initiatives are being developed. Potentially the most important is a more active role of Beijing in international attempts to neutralise the North Korean nuclear menace. Beijing is Pyongyang's closest ally. As such it can bring the greatest leverage to bear.

For this reason, the presence

69-year-old Prince Sihanouk's

arrival. Balloons were on sale in the square outside the new-

ly-redecorated royal palace, and a huge painting of the

prince (pictured as he was 30 years ago) adorned the palace

"Tomorrow morning, it is the new Cambodia," said Mr

So Pea, the driver of a "cyclo" or tricycle taxi, as he pedalled

China Motor Bus, unpopular

with commuters because of poor service, is being urged to

become more consumer-con-scious. Hongkong Telecom's

request to move from a scheme

of control to inflation-linked

price increases has been held up pending a government

review of telecommunications

policy.
But the government is

unlikely to agree to some coun-

ciliors' demands to be con-sulted before schemes of con-

trol are extended. The utilities,

and the government, say com-mercially sensitive information

cannot be released and negotia-



in Seoul this week of Qian Qichen, the Chinese foreign minister, is seen as having great importance. He is the highest ranking Chinese offi-cial ever to visit South Korea. How far Beijing will go in pressuring its ally in Pyong-yang is far from clear, but China is known to be con-cerned about the destabilising

implications of a North Korean nuclear capability.

In a meeting with Mr Lee Sang Ock, the South Korean foreign minister, Mr James Baker, the US secretary of state, expressed concern about North Korea's nuclear weapons programme. He described it as urgent global issue that

"requires the diplomatic and political muscle of the major powers". During his visit to China at the end of the week. Mr Baker will attempt to capitalize on these concerns as talise on these concerns as much as possible and is likely to seek Beijing's participation in a regional forum on security issues in north-east Asia. However, diplomacy takes

time and with the prospect of a North Korean nuclear device being completed in the next two to three years, a military option is also being considered by US and South Korean defence officials.

Such an option is fraught with risk. There is the obvious danger of triggering a wider conflict, while North Korea has means of responding short of full-scale war. In particular, it could launch missile strikes against targets in the South. A clean strike against the North Korean facilities may also be difficult. "The possibility of an Asian Chernobyl is very real" says Mr Michael Mazart, fellow of the Centre for Strategic and International

For these reasons, the onus remains on regional diplomacy. For Mr Baker and his counterparts in Scoul, Tokyo and Beijing, the work at Yongbyon are likely to cause many more sleepless nights.

Baker optimistic for Asia Pacific

By John Ridding

THE Asia Pacific region will enjoy improved economic performance next year because of stronger growth in the indus-trialised world, Mr James Baker, US secretary of state

forecast yesterday.

In an address in Secul to the third ministerial meeting of the Asia Pacific Economic Co-operation, a 15-member forum, he also stressed the continuing US commitment to the region.

"America's future lies across the Pacific," he said. "The end of US-Soviet confrontation and the possibility of peace in south-east Asia will allow us to begin to turn a page in history and focus on the new chal-

lenges."
Mr Baker said he was encouraged by the performance of the US economy in the third quarter of this year and forecast a modest recov-ery, from now through next year, for other industrialised economies. He said this would stimulate the economies of the increased efforts towards market liberalisation among economies of the region. Refusal by South Korea and Japan to allow imports of rice are prov-ing a stumbling block to progress in the Uruguay Round of world trade talks.

Mr Baker, along with Mrs Carla Hills, the US trade repre-sentative and delegates from Australia and New Zealand have used the Apec conference as an opportunity to press their demands on agricultural amarket liberalisation. But South Korea has so far shown no sign of compromise.
In yesterday's opening

speech Mr Lee Sang Ock, the South Korean foreign minister, sion of the Uruguay Round and warned of increasing national and regional protectionist sen-

"In this heyday of regional and sub-regional economic grouping, Apec must serve as a model of an open regionalism that can complement rather But Mr Baker also urged regime," he told delegates.

US restores full ties . with Laos as links with Indochina grow

in tracing American servicemen missing from the Indochina war, and narcotics control, according to US

The move is part of a gradual warming of US relations with countries in Indochina. A US ambassador arrived in Cambodia this week, and Washington announced last month that it was ready for talks with Vietnam on

diplomatic links.

The US and Vietnam are expected to hold talks in New York next week.

Mr Bush, in a speech to the Asia Society in New York, said Laos had taken steps toward economic and political reform. In August, it adopted a constitution promising free

enterprise. He said the US had entered a "period of healing and constructive co-operation" with Vietnam, Laos and Cambodia and was ready to improve relations.

A Lactian diplomat in Bangkok said about 10 years of negotiations had preceded Bush's announcement "It's good news for Laos and

for the United States and one

THE decision by President
Bush to appoint an ambassador to Laos, announced on Tuesday, follows help from the Lao authorities

A Vietnamese diplomat in Bangkok welcomed Mr Bush's announcement on Laos, but said it did not bring Vietnam in from the cold.

Vietnam is worried Washington will stick to a four-phase "road-map" linking normalisation of relations with Vietnam to peace in Cambodia and Vietnam's accounting for American servicemen listed as prisoners of war or missing in

Under the plan, Washington would not open full diplomatic ties or lift its block on International Monetary Fund and World Bank lending to Vietnam until 1993 at the earliest The US lifted its ban on aid

diplomats to about a dozen. Mr Bush said: "We envision normal relations with Vietnam as the logical conclusion of a step-by-step process that begins by resolving the problems in Cambodia and by addressing thoroughly, openly and conclusively the status of American POW-MIAs."

Vietnam has met earlier US demands to withdraw its troops from Cambodia, help US experts search for remains of American servicemen, and release tens of thousands of re-education camp inmates and let them resettle overseas.

Moscow and Washington to host next Mideast talks By Tony Walker in Cairo

planning to host the next stage of Middle East peace talks in or near their respective capitals, according to Arab officials. A spokesman for Mr Amr Moussa Egypt's foreign minister, said that multilateral talks involving many of

the states of the region plus countries like Japan and Canada would probably convene in Moscow by early next The next stage of bilateral discussions between Israel and neighbouring Arab states plus the Palestinians

were expected to be held more or less

simultaneously in the Washington

obstacles still remain, not least Syrian opposition to multilateral discussions on regional issues like water resources and disarmament until progress is made in "land-for-peace" bilateral talks.

An artist puts the final touches to a huge portrait of Prince Sihanouk

HK legislators demand utilities review

from Thailand, but hundreds

of thousands of land mines laid by the various armies and

guerrilla factions has made the task difficult.

bodia dominates everything else and it certainly dominates relief work," said Col Colin Mitchell, a British volunteer.

By last night, however, there was already a festive

management and maladministration," said Mr Lau

who introduced the debate. The government is unlikely

to alter the schemes of control

greatly. This week it extended its agreement with China Light

and Power, monopoly provider of electricity for Kowloon and

the New Territories, for 15

But government is likely to

agree to a review of the way utilities operate, and ways of increasing public involvement.

years from 1993.

"The mine problem in Cam-

1,000" political prisoners in Cambodia and that they were receiving visits from the Inter-

national Committee of the Red

Cross - an assertion denied

size of the task facing the UN and Prince Sihanouk, who heads the SNC. The UN High

Commission for Refugees is embarking on a programme to

HONG KONG'S legislative council yesterday called for a review of public utilities, some aware of civic rights and is make investments at the expense of cost control. "...The aware of civic rights and is

demanding greater transparency in government. Hong Kong's main utilities,

including China Light and Power, Hongkong Electric and Hongkong Telecom, are gov-

erned by schemes of control which limit profits to a per-

centage of average fixed assets,

For most companies the per-

mitted rate of return is around

vice provided by the companies

are generally thought reason-

able, the schemes of control

Although standards of ser-

15 per cent.

His comments reflected the

by ICRC officials.

Mr James Baker, the US secretary of state, architect of this month's Madrid peace talks, is expected to again play a decisive role in bringing the parties together for the crucial bilateral discussions that are the core of his peace strategy.

Arab officials say the US will need to maintain pressure on Israel and its neighbours to ensure that the peace its promising start. They expect Mr Baker to throw his weight behind renewed efforis to bring the parties together once he returns from a trip to Asia this week.

Washington is keen to get the mul-tilateral round started to demonstrate to Israel and the Arabs that discussions on practical issues like water and the environment can go forward at the same time as more complex questions such as boundaries and soverelenty

US officials want to show Israel that it can escape its regional isolation if a genuine and broad-based

peace effort gets under way, espe-cially if it is accompanied by confidence-building measures on both

Participants in the regional talks would include those involved in bilateral discussions - Syria, Lebanon, Jordan and the Palestinians - plus representatives from the Gulf and North African Arab states. Turkey, which has surplus water, would also take part.

take part.

Arab objections to convening the next round of bilateral talks in the US appear to have lessened since the Palestinians in particular gave such a good account of themselves in Mad-

among the Arahs, and in particular Syria, that the strength of the pro-Is-reel lobby in the US might cast a shadow over these second-round bilat-

US and Soviet officials, assisted by the Egyptians who are playing an important co-ordinating role, are cer-tain to step up efforts to advance both the bilateral and multilateral proce-dures. The multilateral talks will be launched with a ceremonial opening along the lines of the Madrid round, aithough Presidents Bush and Gorbachev will not be involved.

to Laos in 1985 and recently increased the number of

Western diplomats say

THE US and the Soviet Union are area. But Arab officials concede that process does not lose momentum after rid. There had been some concern cific

Manageria (*)

mannering in the University and the University about the University and Universit

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Strengthening of supervision remains priority

Shaky compromise sees fresh drive on bank bill

THE US Congress yesterday renewed efforts to craft a bank reform bill, after the Democratic leadership reached a shaky compromise with the Bush administration over how to approach the legislation. Both the Senate and the House of Representatives were expected to start debate yesterday on different versions of a bill, 10 days after a first com-

promise effort was soundly defeated in the House. Last week's House defeat revealed how uncomfortable many members of Congress were with legislation dealing with the banking industry, and congressional lawyers were yesterday far from sure the new compromise would garner enough support to pass.

The House debate opened

possible version of a bank

IN A sweeping series of official decrees, the Peruvian government has taken the first legislative steps towards an "integral" strategy to combat

terrorism and drugs

The power of the armed forces is being enhanced in a wide range of

counter-subversive measures,

which include the creation of a Unified Command to co-ordinate anti-terrorist

The armed forces may now

enter prisons and universities in case of riot or disorder.

University campuses thus lose their traditional autonomy, except in academic and

The thesis requirement for first degree students has also been eliminated to "prevent

students remaining indefinitely in the universities

and devoting themselves to terrorist activities," in the

words of one decree.

A law of "national mobilisation" places all

administrative matters.

trafficking.

reform bill. This would include the most essential element of any banking legislation, the recapitalisation of the bank deposit insurance fund by allowing it to borrow up to \$70bn more, and a few measures intended to strengthen supervision of the banking Without recapitalisation, the

fund will run out of money early next year and will no longer be able to honour the US government's guarantee to depositors in failed banks. Leaders of the Democratic majority decided, however, to allow amendments to be

ber of key reforms to this nar-Possible additions include allowing banks to open branches freely outside their home state, but exclude any

powers to combat terrorism

Peruvians and foreigners resident in Peru, as well as all

public and private services, at the disposition of the government in case of

emergency.

Any resistance to such mobilisation will be considered

In the countryside, the

peasant "rondas", or vigilante groups, are authorised to acquire twelve-calibre rifles "for the defence of themselves and their communities against

terrorists and drugs

traffickers".

traffickers".

Another decree grants official recognition for the first time to the "Defence Committees" which operate in similar fashion to the rondas, but mainly in the jungle areas where the illegal coca trade

Both types of organisation are to operate in conjunction

with the armed forces and under the authority of the

Under complementary measures intended to

in the context of reforming the

Common Agriculture Policy.

He wants to clear Brussels

new stance with other inter-

ested parties, especially the Cairns group of 14 farm export-ers. He stressed the need for "a

balanced agreement" satisfac-tory to all. Officials said EC

movement on farm subsidies

had to take account of issues

like Japanese and South Kor-

ean rice protection.

Mr MacSharry said talks

now centred on narrowing dif-ferences over new US sugges-

tions for export refund cuts.

Over the weekend, the US asked the EC to consider cuts

asked the EC to consider cuts of either 35 per cent over six years or 30 per cent over five years. This is near what the EC would now be ready to accept, but the two sides disagree on the base years from which the cuts will be calculated. The US would also like to see cuts not

would also like to see cuts not merely in export funding but

export volume.

Another problem to resolve was "re-balancing", centring on the US desire to force the

EC to accept further purchases of chesp US feedstock substi-

Joint Chiefs of Staff.

Peru introduces sweeping

offered which could add a num-

attempt to broaden banks' powers to expand into the securities, real estate and insurance businesses, a move which was regarded as too con-

The Senate was due to discuss a more comprehensive bill hammered out in committee over the summer, including many of the reforms sought by the administration when it first proposed the legislation in February.
The bill's fate remained

uncertain, however. Many confor a narrow bill including only the recapitalisation of the deposit insurance fund, which would be viewed as a bailout for the banks with no attemp to reform the underlying prob lems, but each extra provision adds to the disparate coalition

strengthen observance of

human rights, the armed forces are obliged to permit the access of local judges to

detainees in emergency zones.
Police found guilty under

their own court martial procedures will now be jailed as common criminals

instead of being placed in

special police prisons - which have proved notoriously easy

to escape from in the past.
In two important modifications to the Penal

Code, minimum jail sentences for drug trafficking and money laundering are being raised to five and six years respectively. These will be doubled if the crime also involves terrorism.

involves terrorism.

The decrees on pacification

were issued under emergency legislative faculties granted by

Congress to the executive which expire on Friday.

They form part of a package of measures that also includes

further economic liberalisation and the ending state



Shadowy BCCI affiliate kept several sets of accounts

BACKTRACKING: Bush killed two earlier versions of the jobless benefits extension

Bank blanked out customers' names

By Bernard Simon

THE management of International Credit and Investment Company, the shadowy Cayman-based affili-ate of Bank of Credit and Commerce International, kept several different sets of accounts and blanked out names of customers in its computer records, according to a confidential report by ICIC's provisional

ICIC acted as an interna-tional private bank for BCCI's key customers and is suspected of being the main conduit for on being the main conduit for much of the bank's illegal activity, including the clandes-tine purchase of various US banks.

The report by Deloitte Ross Tohmatsu confirms suspicions Tohmatsu confirms suspicions that the affairs of BCCI and ICIC are virtually inseparable. It notes that "the decision-making in ICIC Overseas (the group's main operating company) was initiated and co-ordinated by BCCI Holdings' management and the affairs of ICIC and BCCI were intertwined fur. and BCCI were intertwined further by cross-borrowings and

According to the report, which was prepared for a court hearing in the Caymans in early September, ICIC advanced loans to several customers for the purchase of

Half of ICIC Overseas' total loans of \$279m were secured by BCCI stock. Some of these loans are non-recourse against

the borrowers. The report notes that ICIC did not require regular repayments on most loans, except those to employees.

The report does not identify any ICIC customers, beyond noting that a significant por-tion of its loan portfolio consists of advances "to influen-tial individuals and their affiliated companies located primarily in the Middle East."
Although fewer than a quarter
of ICIC's 130 depositors were
resident in the Middle East and Pakistan, they accounted for 75 per cent of total deposits of

The liquidators say they have discovered "a number of sets" of management accounts for 1989 and 1990, all of which differ materially from one another, mainly in respect of loan loss provisions. The report says ICIC's computer system identified no customer accounts by name, and it seemed the names of accounts had been blanked out. The liquidators identified

most customers from manual Behind Closed Doors, Page 6; UK investments, Page 7

Bruised Bush ready to agree to jobless plan

Democratic plan to extend benefits for millions of unemployed Americans.

The apparent agreement comes after the President had twice killed different versions of the benefit extension. The House Ways and Means Committee was yesterday debating a \$5.1bn plan which would provide from six to 20

weeks of extra benefits for weeks or extra benefits for unemployed workers who have already had up to 26 weeks of benefit coverage. The President has insisted on abiding by last year's budget agreement, which means the new spending must be financed by new reve-

At the same time Mr Bush has stepped up attacks on "the liberals that control the Con-gress." Democrats have gress." Democrats have responded by portraying a "panicked" White House, unable to develop a comprehensive programme to move the sluggish economy. The plan under consider-

ation would speed up tax col-lection from high income earners: maintain the current unemployment payroll tax at

PRESIDENT George Bush, with his popularity in the polls abbing, looks set to agree to a scheduled; and continue withholding tax refunds from former students who have defaulted on government-

backed college loans. The apparent agreement over unemployment extension brings to an end a bruising five-month battle, begun when it became clear that the econ-omy was not creating new jobs at a rate typical of recoveries.

Rising US budget deficit has more jobless payouts a controversial issue

Fewer Americans are cov-ered by unemployment benefits than in the past because of a series of rule changes. The restructuring underway in the services sector and govern-ment job cuts has hit many white collar workers and man-

Extension of jobless benefits, once a routine matter in reces sions, has become a serious problem because of the huge and rising budget deficit.

Chile to have new bank chief

MR ANDRES Bianchi, president of Chile's central bank, will retire next month after a two-year term that spanned the country's transition to democracy and the bank's first steps as an inde-pendent institution, Leslie Crawford reports from Santiago. Mr Roberto Zahler, the vice-president, is tipped to replace him. Mr Rianchi's main achievement, at the head of the developing world's only autonomous central bank, was to ensure that the end of 16 years of military rule in March 1990 was not accompanied by capital flight.
Under Mr Bianchi, the bank

eased foreign investment curbs and worked with the finance ministry to cut inflation from a yearly 30 per cent two years ago to about 18 per cent now.

WORLD TRADE NEWS

MacSharry sees **Uruguay Round** deal by new year

By Robert Graham in Rome

MR Ray MacSharry, EC agriculture commissioner, yesterday expressed optimism that an agreement could be reached before the end of the year on the Uruguay Round under the General Agreement on Tariffs and Trade.

He told ministers in Rome for the bi-annual meeting of the UN's Food and Agriculture Organisation (FAO): "I am now more optimistic about a successful, balanced outcome before the end of the year in which all participants will find

advantages".

He was speaking after talks
on Tuesday night with Mr Edward Madigan, US agricul-ture secretary, when the two had assessed the concessions made by the EC and US in weekend talks at The Hague under the aegis of President Bush. These talks, Mr Mac-Sharry said, showed both sides were willing to narrow their differences on farm sub and US farm exports. His talks with Mr Madigan had served to establish exactly where outstanding differences lay, and ensure both sides understood each other's latest positions. The EC feels its negotiating hand has been strengthened by

tutes. But the EC is resisting any suggestion it can simulta-neously remove cereals from backing from the 12 member states for Mr MacSharry's lat-est Gatt proposals, also framed the world market and allow the US greater licence with these substitutes. **Brazil wants EC-US farm**

Antonio Cabrera yesterday urged the EC and US to bring their dialogue on farm reform into the Uruguay Round multi-lateral talks, William Dullforce

reports from Geneva. While seeing the need for the EC and US to break their deadlock on how to cut farm subsidies, Mr Cabrera said he had 23m farmers at home asking if Brazil's government was on the right course with its shift to a market economy and its policy in the round. The farmers had close ties with some

250 Brazilian congressmen. ln central Brazil, farmers were producing wheat at \$150 a tonne. Costs for French farmers were \$230 a tonne but with

talks brought into Round its wheat on the world market at \$80-\$85 a tonne. The BC demand to be allowed to raise border barriers to imports of oilseeds in return for scrapping

supports to domestic proces-sors was unacceptable to Brazil. Access to the EC soyabean market was "important for us". Mr Cabrera had met Mr Edward Madigan, US agricul-ture secretary, and Mr Ray MacSharry, EC farm commissioner, in Rome on Tuesday. and Mr Arthur Dunkel, Gatt secretary-general, in Geneva yesterday. He was reflecting fears in the Cairns Group of farm-exporting nations that their interests might be over-

Aircraft makers fight a battle royal in the Gulf

The region, and the whole Middle East, is seen as offering attractive sales prospects, Paul Betts writes

HE world's big three commercial aircraft Airbus aircraft in the late manufacturers and the 1970s, signed last month an three engine suppliers are cur-rently fighting a battle royal in the Gulf. The region and the Middle East as a whole is cur-rently seen by airframe and engine makers as offering some of the most attractive new aircraft sales prospects in a generally depressed interna-tional civil aviation market. Middle East airlines are

expected to order more than \$10bn (£5.8bn)-worth of new aircraft during the next 10 vears to renew ageing fleets and expand their operations. By far the worst hit by the slump in air travel caused by the Gulf war and the recession, many Middle East airlines are naw seeing a pick-up in traffic.
The battle between the aircraft makers is all the more
intense because the US manu-

facturers are seeking to regain market share in a region which has seen the European Airbus consortium win the majority of new aircraft orders during the past few years.
The US manufacturers dominated this market in the 1970s.

But they have seen their posi-tions eroded by Airbus, which targeted the Middle Bast as one of its big markets. Mr Jean Pierson, Airbus chairman, said at the Dubai air show last week the European consortium had won 82 per cent of all Middle East orders and commitments for commercial aircraft over the past three years. Kuwait Airways, the first

agreement to buy \$2bn-worth of Airbus aircraft to rebuild its fleet after the Gulf war. Boeing, which has also won orders for three Boeing 747s from Kuwait Airlines, is now negotiating the sale of additional aircraft to the Kuwaiti carrier, including its new Boeing 777 widebody airliner.

The most immediate contest involves Emirates, the Dubaibased airline started only six years ago, which has been expanding rapidly and was the only Gulf carrier to fly throughout the war. Emirates has been a good Airbus cus-tomer. Its fleet includes three Boeing 727s and six Airbus A300/A310 widebody jets. Another six A300/A310s are on order, and it has just agreed to buy another two A310s.

The airline is now about to announce a \$1.5bn order for new widebody jets to meet its expansion needs. Shelkh Ahmed bin Saeed Al-Maktoum, the airline's chairman, said the airline was expected to announce its big order "in the next few weeks". It would probably involve firm orders for seven widebodies and options for a further seven.

Airbus, Boeing and McDonnell Douglas are all offering competing products including the A330, the Boeing 777 and the MD-11. Airbus and Bosing appear in the strongest posi-tion because McDonnell Doug-las has up to now been virtu-

ally absent from this market. For Boeing, winning the Emirates order would give it a significant boost in its efforts to regain its position in the Middle East at the expense of Airbus, Mr Mark Muhsan, Boeing's director of Middle East sales, said the US company was ultimately aiming to gain 60 per cent of the market. All three aero-engine mak-ers, including Rolls-Royce of the UK and General Electric and Pratt & Whitney of the US.



Pierson: the lion's share of orders has gone to Airbus over the past three years

are also competing for the order to supply engines for the new Emirates widebodies. The aero-engine groups are now engaged in a fierce competition to place their new heavy-thrust engines on the new generation of widebody aircraft, which are expected to account for an increasingly large share of the overall commercial aero-engine market. Other carriers in the region are expected to return to the new aircraft market rela-tively soon. Boeing believes

Saudia, the Saudi Arabian national carrier, may need to replace about 40-50 jets during the next few years, including older Boeing 737s and Lockheed L1011 Tristars.
But no decisions are expec-

ted during the next six months. Gulf Air is also starting to look at a possible new widebody aircraft purchase, while the Bei-rut-based Middle East Airlines is expected to begin at some stage to seek new aircraft to replace its old Boeing 707s.

Iran is also regarded as a potentially important commercial aircraft market.

The battle for new Middle orders between European and US aerospace group coincides

with an equally fierce compet-tion for post Gulf war military orders. This was evident at the Dubai air show, where the French fielded an imposing delegation including the chairmen of all the country's main aerospace groups.

A significant defence sup-

plier to Saudi Arabia and the smaller Gulf countries, France's position in the region was badly undermined by the country's political hesitations to commit itself to the defence of the Gulf after Iraq's invasion

The US appears to be scoring heavily as a result of its commitment and decisive role in the Gulf war. McDonnell Douglas announced at Dubai last week that Saudi Arabia wanted to acquire an additional 72 F-15 multi-purpose and air superiority fighters worth about \$2bn. It also indicated prospects for other US military aircraft orders in the region, including Kuwait, the United Arab Emir-

ates, and Saudi Arabia. Though they are reluctant to admit it publicly, US companies are now hoping to cash in on a post-Gulf war "dividend" by winning new commercial aircraft orders in the region in an effort to recoup some market share they have lost to the European Airbus consortium.

Sainsbury in mission to S Africa Africa's future political com-

MR Tim Sainsbury, Britain's trade minister, flew to South Africa yesterday leading the first trade mission to the country for more than two decades, David Dodwell, World Trade Editor, writes.

While the visit is modestly aimed at "exploring the com-mercial potential" of trade and investment links, he and the eight-strong business group travelling with him will be keen to ensure Britain keeps its place as South Africa's second most important supplier, behind Germany. He will also press Pretoria

to drop its import taxes, "which reflect that for a long time the country was a siege Mr Sainsbury conceded that uncertainty over South

plexion was inhibiting resur-gence of foreign investment, while asserting that the UK remained the largest overseas investor in the country. He plans to meet African

National Congress and other black leaders to argue the need for them to make "nothing less than a full-blooded commitment to a market economy, and the removal of all barriers to trade", in contrast to the state intervention policies to which the ANC has been wedded.

He plans to tell local business leaders: "South Africa must return to the mainstream of world trade without delay...It is regrettable that the Commonwealth could not achieve a consensus in favour

of relaxing trade and financial sauctions now. "But in reality this is yester day's debate. The EC, the US and Japan have already moved to dismantle sanctions."

He will pledge that Britain will keep pressing for South African access to the IMF and the World Bank. UK exports to South Africa rose above £1br in 1988, and have topped this level since. Visible exports last

year rose to £1.11bn. Imports from South Africa, excluding diamonds, rose last year to £1.08bn, narrowing the visible trade gap to just £35m. Britain's main exports include power generating, industrial machinery and pharmaceuti-

Imports include vegetables

Cubans seek to arrange Lithuanian trade pact

By Gillian Tett in Vilnius

A CUBAN trade delegation, led by Mr Ricardo Cabrisas, Cuban trade minister, met Lithuanian leaders in Vilnius yesterday, to try to arrange the first direct trade deal between Cuba and the newly-independent Lithuanian state. The deal reflects increas-

ingly urgent attempts being made by the Baltic states to resurrect trade links with other former members of the now-defunct Comecon, follow-ing the demise of the centralised Soviet economic system. In light of the lack of hard currency on both sides, it is intended the trade deal would

be based on a "dollar clearing

system", using hypothetical dollar prices to decide the rates for barter deals.

Lithuanian exports to Cuba, mainly light industrial goods, previously accounted for 15 per cent of Lithuania's foreign exports, or Rbs60m (£58.8m) in 1989. Although Cuban exports represented less than 6 per cent of Lithuanian imports, Cuban sugar, of which 84,000 tonnes were imported in 1988, had a key role, chiefly in Lithuania's processed food industry. Since 1990, Cuban sugar exports have virtually ceased to all three Baltic states, leading to an acute sugar shortage

Full loan cover from Eximbank

THE US Export-Import Bank will provide full cover for its loan guarantees to encourage more commercial banks to finance US exports, it said yesterday, Nancy Dunne reports from Washington. The new policy could mean extra finan-cing to the Soviet Union and other nations where risk of repayment seems high.

In recent years, Eximbank has been devoting more of its resources to loan guarantees, underwriting loans of up to 85 per cent of their value, with a cash payment of at least 15 per cent required on each transaction. But under the new policy offering full cover, it will approve the terms and conditions of the loan, including interest rate.

n a military area near Abu Dhabi's international airport, 18 of the most senior executives of BCCI are being held in the Abu Dhabi police officers' club without trial and without charges. The austere concrete exterior of the building conceals what is, in reality, a com-fortable hotel with terraces, fountains and lawns.

The bankers are out of sight, but not out of mind, for Sheikh Zayed bin Sultan al-Nahyan, the ruler of Abu Dhabi for whom the BCCI affair has been the largest single disaster of his 75-year life.

The Sheikh is a private man at the best of times But since the

the best of times. But since the BCCI shutdown he has been totally silent in his palace. Decked with bougainvillea and palms, the palace is set away from prying eyes in a corner of this garden city on the edge of the Gulf. He is said to feel a deep sense of betrayal and fury at the colossal fraud engineered by men he trusted with his money and, as he sees it, with his honour. The sense of grievance must be

doubly acute, since this is not the first time he has been robbed by first time he has been robbed by close advisers. In the wake of the 1973 OPEC oil price rises, which saw a wave of carpet baggers descending on the Gulf offering "get rich quick" schemes, Shelkh Zayed committed his wealth to speculation in the copper market – with disastrous results.

In 1980, two officials including

In 1980, two officials, including the man in charge of his money, were convicted of fraud. Sheikh Zayed lost nearly \$100m. But it was not the financial loss which rankled so much as the loss of trust.

More galling, it was this very incident which persuaded Sheikh Zayed to entrust the bulk of his financial affairs to BCCI instead, the bank run by his long-standing friend. Agha Hasan Abedi. For sev-eral years, he channeled much of his entire share of Abu Dhabi's oil revenues - several hundred million dollars a year - directly into BCCI. Zayed effectively handed the key to his personal fortune to Abedi.

It was to prove a fatal error. Zayed's exalted position did not earn him special treatment. Like so much else at BCCI, his money -more than \$2bn of it, according to investigators - vanished into the black hole of fraud.

BCCI would not have survived as long as it did - or have perpetrated fraud on such a scale - jhad it not had acess to Abu Dhabi's enormous financial resources. The FT's esti-mates that the emirate has an exposure to BCCI of a staggering \$9.4bn
- a figure its representatives have

not challenged. Some may be recouped as the bank is wound up. But most of it has gone.

On the face of it, Abu Dhabi's involvement with BCCI is one of the hardest aspects of the saga to understand. Much of the answer lies in the character of the ruler.

Zayed is an austere-looking figure with a lean face and deep set eyes. spent much of his early life in the desert, where his outlook was shaped by the pride and rivalries of the Arabian tribes. It was a culture where "face" was all important, where awkward problems got

brushed under the carpet. Sheikh Zayed was surrounded by a small army of sycophants who were often fearful of telling him the truth and who managed to create confusion and indecision over BCCI which the wounded Sheikh seemed unwilling to remove.

In the bank's final stages, when billions of dollars were at stake and evidence of fraud was spilling out, Abu Dhabi was more worried about the embarrassment than the financial loss This greatly complicated the efforts of western watchdogs to

As a true Bedouin, he loves to gossip and tell stories over a cup of bitter coffee. He does not drink. His passions are falcons, hunting, camel racing and his flower gardens which he tends to personally. He is not an ascetic. He owns at least a dozen properties in five countries

But for for a man whose oil royal-ties earn him \$3.8m a day Zayed leads a relatively simple and digni-fied life. He shuns estentation and has a habit of standing with half-closed eyelids. He displays an intu-itive recognition of his own power. "Zayed's word is law," said one of Abu Dhabi's British expatriates who like many others in the sheikhdom revere the man.

Zayed came to power in 1966 when, with Britain's discreet help, sprung from the ground belonged to

ATPERT ANGEST: 7.50 Million and Depr

COS-CORE COSTONIA HARE.

Princely sums: BCCI's loan book

COST BEEL CORT TAX





PART FIVE

The BCCI affair is probably the single biggest disaster in the history of Abu

Dhabi. Sheikh Zayed came to the bank's rescue time and again.

It repaid him by stealing over \$2bn from his personal fortune

wealth to transform his arid terri-tory into a garden city where the air is moist with sprinklers.

air is moist with sprinklers.

Part of the answer to Abu Dhabi's involvement with BCCI also lies in a belief by Abu Dhahi's ruling family that oil, mixed with western values, contaminated the Gulf. Zayed decided that Abu Dhabi would not follow the example of Saudi Arabia and other Gulf states and rely on western expressive. It would chast its western expertise. It would chart its

own course Many Gulf Arabs find it difficult to deal with established institutions

big banks, estate agents or brokerage houses - all of whom
descended on them like vultures after the first oil boom. The Sheikhs favoured the "little man they can they believed that the oil which

BCCI ADVANCES SUMMARY REPORT AS ON 31 March 1991

he edged out his brother Shakhbut.
A benevolent autocrat who runs his emirate like a medieval court, Zayed used Abu Dhabi's enormous

them, literally, and that that huge personal fortunes were part of their natural right. Many lost a proper perspective of what was a lot of money and what constituted a fair rate of return on that money. Abu Dhabi's oil wealth is, liter-

ally, fabulous. In a good year, it earns \$12bn to spread around only 722,000 people. This not only bought flashy cars, grand mansions and untold luxury but it stoked people's expectations sky high. At its best, Abu Dhabi is a jewel in the desert, at its worst, a wasteland of extrava-

at its worst, a wasteland of extravagance and greed.

Despite his huge wealth, Zayed
shows little interest in finance, He
was born into a family which kept
all its money under the bed. But he
supported BCCI from the start.

This was partly out of personal
friendship for Abedi. Following his
lead, a large part of the Abu Dhabi
establishment struck up with BCCI.
Many members of the ruling family
and engine officials became share.

and senior officials became share-

Total COLLATEINES..

other borrowers such as the UK armaments maintacture. Floyal Ordnance. Abu Dhabi has said, however, that the

nsing family did not borrow from BCC and that loans recorded bere are lidillious.

holders or customers, or both.

Despite Abedi's strenuous efforts, the neighbouring kingdom of Saudi Arabia never succumbed to BCCI's blandishments. His requests to open a bank there were unsuccessful because many Saudis viewed him

with suspicion. Zayed placed formal responsibility for his 35 per cent stake in the bank with his grown prince, Khalifa, with a small group of officials looking after it day-to-day.

For 13 years, everything went fine. Abedi frequently asked his patrons to subscribe new capital to patrons to subscribe new capital to fund BCCI's explosive growth. But thanks to his astute manipulations, the share price rose sufficiently to meet even the exaggerated expectations of the oll-rich. According to Price Waterhouse, some Gulf investors also received guaranteed rates of return on their stakes, not uncommon in the Middle East.

The first sign of trouble was the treasury disaster in 1985 which shook Zaved badly. For the first

shook Zayed badly. For the first time, he refused Abedi's request for fresh capital. This was the moment, according to one Abu Dhabi source, when he stopped pouring his own money into the bank. But by then, Ahn Dhabi's fatal fascination with BCCI had already entwined it so tightly that there was no turning back. Unfolding events showed that it was now in Abu Dhabi's vital interests to keep BCCI going. The next shock came in March

sis marked the end of his active involvement with the bank. He retreated to his Karachi home, and passed the baton to Swaleh Nagvi, his chief executive officer.

Naqvi could hardly have been more different from the man he

vision or charisma. He was a wor-rier who toiled nearly 20 hours a day, and had constant bags under his bespectacled eyes. When things got on top of him, he burst into tears. He wrote down everything he

Naqvi worshipped Abedi and, being closer to the day-to-day work-ings of the bank, may even have ings to the bank, may even have tried to spare him the full truth He was the day-to-day manager of the frauds. He kept thousands of files, some in his home. But like many of those implicated in BCCI's manipulation of the second limits of th those implicated in BCCl's manipu-lations, he derived little apparent personal benefit. He lived modestly in a west London suburb. From Abu Dhabi's point of view, the departure of Abedi marked a big shift in the relationship. Naqvi had never enjoyed Abedi's close links

with Zayed, or his personal access to the Ruler's court. With Abedi gone, Zayed's personal interest in the bank began to wane, and Naqvi must have sensed that BCCI was on

its own
Nonetheless he threw himself into the job of keeping BCCI afloat. He ordered the branches to make a fresh drive for deposits and loans.

What BCCI needed was lots of bread-and-butter business to generate real profits and create an aura of acceptability. John Hillbary, one of acceptability. John Hillbery, one of the most senior Europeans in the bank and its newly appointed head of international division, toured the world to drum up correspondent relationships with other banks.

He and his team visited 400 with little success. Many big banks like Citibank and Bankers Trust refused to have anything to do with BCCL Hillbery later resigned because of his own doubts.

But BCCI's gaping holes could never be plugged by legitimate reve-nues. By the end of 1989 Price Waterhouse were also asking awkward questions about BCCTs large

The day Clausen drove right by

IT was totally surrounded by desert. Some of the bank's tiny staff worked out of Flat No. 8 in the Sheikh Zayed Building, as It was called.

Those were the days when BCCI was growing up with Abu Dhabi, In the early 1970s – shortly after the emirate's independence – the bank was housed on the ground floor of the nondescript six-floor concrete residential building.

went through the little BCCI headquarters when it was learned that Tom Clausen, chairman of Bank of America, was coming to Abu Dhabi for his first visit with officials of the bank in which Bank its lack of provisions against bad debts. Naqvi knew that he was going to have to do something pretty drastic to obtain approval for the 1989 accounts, but unlike Abedi,

he lacked the channels to Zayed. Early in 1990 he suddenly embarked on a rapid succession of shuttle trips out to the Gulf and Pakistan. Nobody in London seemed to know where he was.
Often the only clue to his whereabouts was the flight plan of BCCTs
private Boeing. Naqvi seems to
have called on all his contacts - but without success. In the end, desper-ate, he landed up in Abu Dhahi. At this crucial juncture, the nar-rative versions conflict sharply.

In an account given to western sources, Naqvi was at his wits' end. in an emotional scene, he clean breast of it" and laid out all BCCI's problems before Abu Dhabi officials. He begged for their help. This version of events lays the basis for the later suspicion of the auditors, conveyed to the Bank of England, that Abu Dhabi knew far more about BCCI's frauds than it was prepared to admit. This suspicion was key to the regulators' decision to exclude Abu Dhabi from the climatic decision to shut BCCI

According to Abu Dhahi sources, however, Nagvi never confessed to fraud. He only discussed BCCI's problems with them, and in such a generalised and rambling way that it would be wrong to conclude that they were "briefed fully" as later alleged by Price Waterhouse. Whichever version is correct,

Naqvi's message came as a bomb-shell to Abu Dhabi. This required a top level decision - and that meant involving the ruler. But none of the officials felt able to broach this ghastly matter with Zayed, and Naqvi himself lacked the clout to



Tom Clausen: his visit caused frisson in 1974

of America held a 30 per cent

The night before Clausen arrived there were many labourers busy painting the sidewalks," said the executive.

"Abedi wanted everything to be perfect. But the next day Clausen just drove straight past our headquarters. He decided to hold his talks at the Abu Dhabi Hilton instead with Abedi, Naqvi and some of the rest of us. It was

played the Muslim card to some effect." He used to tell Sheikh Zayed that the top BCCI people were all Muslims," said one of his

"He would tell the Sheikh that the bank was the best bridge to help the world of Islam and the best way to fight the evil influence of Zionists. We were fed this all the time so that it seemed everywhere we looked we would trip across a Zionist plot."

There was only one man who could - Abedi. Naqvi got back on his plane and flew to Karachi where he implored Abedi - then crippled in a wheelchair - to come back with him

gal au

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and intercede with the ruler. If there was one person capable of understanding the gravity of the situation it was Abedi. Summoning his depleted energies, he struggled on board the Boeing and flew to the Culf

Abedi did manage to open the Apen and manage to open the necessary doors. In one version of events that followed, he told Zayed hoarsely that his bank was in terrible trouble, and without his help it would surely go under. He begged Zayed's forgiveness, and blamed misfortune and management mis-

bakes.

Deeply moved, Zayed reportedly said: "You look after your health. I'll look after your bank." Then, turning to his aides, he said: "Do

whatever is necessary".

However the precise details of this meeting are hard to corroborate. The ruler's representatives firmly deny one account by which Sheikh Zayed actually called on Abedi at his suite in the Interconti-

Anen at his suite in the intercont-nental Hotel as a courtesy to along-standing but sick friend. This would be contrary to etiquette.

Aside from any feelings Zayed may have had for Abedi there were too many Gulf interests at stake to allow BCCI to go down: the Abu Dhabi establishment, BCCI's highly placed Arab clients - all would be deeply embarrassed by BCCI's col-

lapse.
The details of the rescue were worked out by Zayed's advisers.
These included Ghanim Farts Al Maxrui, the zealously religious head of Zayed's private department who represented Abu Dhabi on the BCCI

Everything now focused on April 20 1990, the day on which a crisis meeting had been scheduled in Luxembourg with the regulators and auditors to decide BCCI's future. It did not augur well. While Naqvi was on his travels, Price Waterhouse had come upon the secret arrangements BCCI used to conceal some of the Gulf group loans, and reported their suspicion that these were "false or deceitful".

The supervisors were uneasy too. BCCrs financial condition was precarious. The bank's capital was running low, and there were not enough reserves to cushion the bank against bad loans. At the back of everyone's mind lurked the suspi-cion that the huge web of ill-docu-mented insider loans might conceal fraud. No one had yet put such

fears down on paper. The meeting, on the top floor of the IML's building in Luxembourg, began after lunch in a tense atmosphere. As well as the regulators and Mazrui and Nagvi, those pres-ent included two directors, Yvas Lamarche and Alfred Hartmann, Zafar Iqbai, BCCI's representative in Abu Dhabi, and Tim Hoult and Chris Cowan, the Price Waterhouse partners on the BCCI account.
All eyes were on Mazrui who
clearly held the key to whatever
happened next.

After a delay, Mozrui produced a After a delay, Mazrui produced a letter and, began to read. Abu Dhabi, he said, was prepared to take steps to secure BCCI's future. It would inject \$400m to make BCCI solvent again. It would also buy out the doubtful shareholder loans at a cost of \$800m, supply necessary working capital, and support a reorganisation of the bank.

The meeting paused to absorb this news. Abu Dhabi was committing itself to an outlay of well over

ting itself to an outlay of well over a billion dollars. Should the offer be accepted, or was it too late?

■ Tomorrow: 'Watchdogs

who falled to bark?'

1800 E.R.SE ZATZS 131 S. AL-MATTIN \$200,484 1988 when Abedi, labouring under "There were no pavements and the strain of managing frauds now amounting to billions of dollars, only strips of temporary tarmac when we stepped outside. I watched the sidewalks being built around was struck down by a heart attack while at dinner at a hotel in Lahore. us," recalls one of BCCI's former Shortly afterwards he suffered a top executives. "Life was very bleak then. There was no shopping, just sand dunes and desert, with strips of tarmac second heart attack, and a stroke. 1 (15,16) Chan Zayed, alarmed by the news, sent his medically equipped private plane to fetch him, and Abedi was all for nought." In those early days Abedi also road, a few foot paths. If ever you wanted to go from Abu Dhabi to Dubai you needed a four-wheel drive vehicle for the six-hour trip whisked to the Cromwell hospital. He was later transferred to the Harefield Hospital in Middlesex where (A.M.) 4 4.58 he received a heart transplant. Duracross the sand and some termac. 4,98 former aides. ing that time he lost three stone.

Aged 66, it was remarkable that People got stuck and had to be dug out. Sometime they got lost Abedi recovered at all. But the crialtogether." Customers Loan limit In the summer of 1974 a frisson Many members of the ruling Al-Natinyan family of Abu Dhabi were customers of BCCI, including the ruler himself This print-out of the bank's biggest borrowers last March shows the ruler as customer number 1890 with a loan balance of \$60.5m, and the crown prince Shelkh Khalifa as customer 1200 with \$89.3m. They appear alongside

OFT fails to close price-fixing loophole

The OFT said last night that

it was disappointed by the

Lords decision but this would

not deter it from taking court

action against companies

breaking the law. It is cur-

rently investigating more than 50 price fixing and market

A DECISION by Britain's most had attended price fixing meetsenior court is likely to make it more difficult for the Office of Fair Trading (OFT) to win legal actions against companies operating price fixing

The Law Lords yesterday refused permission for the OFT to appeal to the House of Lords against an Appeal Court ruling which cleared a leading concrete producer of operating unlawful agreements. Smiths Concrete, 49 per cent

owned by ARC the aggregates subsidiary of Hanson, had told the court that a manager who

decision to step up pressure on ings at a Berkshire public the government to introduce tougher legislation, including stiffer penalties against compahouse had acted against the company's wishes.

It argued that it had taken nies and individuals.

all reasonable steps to dissuade staff from entering unlawful The OFT was concerned that this could become a standard defence for companies facing

proceedings in the Restrictive

Practices Court. This could

make it more difficult for court actions to succeed. Sir Gordon Borrie, directorgeneral of fair trading, is expected to use yesterday's

sharing agreements involving some of Britain's biggest con-Smiths Concrete previously had appealed successfully

against a £25,000 fine by the Restrictive Practices Court. At the same time, three other companies were fined £56,000 for disobeying court orders prohibiting them from entering

market sharing agreements. Proposals to stiffen the UK's 30-year-old restrictive trade practices legislation were put forward by the government in a policy document two years ago but new measures have still to be introduced.

The policy document proposed fines of up to 10 per cent of UK turnover of companies found guilty of negotiating

Secret meetings of stock-broking firms, to discuss ways

unlawful agreements.

Restrictive Trade Practices

of improving the profitability of their research departments, are under investigation by the Office of Fair Trading. The OFT has written to the six firms - Barclays de Zoete Wedd, James Capel, County NatWest, UBS Phillips & Drew, Warburg Securities and Kleinwort Benson Securities - asking for information to assess whether they were in effect acting as a cartel and infringing the

BRITAIN IN

Sean.

Eurotunnel chief attacks government

Alastair Morton. Eurotunnel's chairman, has bitterly attacked the government and British Rail for delays and inadequacies in the provision of infrastructure linking the tunnel with mainland transport systems. Sir Alastair accused the government of undermining Euro-tunnel's prospects by failing to keep its side of the bargain struck between the public and private sectors when Eurotunnel was given the tunnel concession in 1986.

Action taken on sherry

Spanish sherry houses are to seek an injunction today to prevent supermarket chain esco from selling a drink called Stone's Original Pale Cream. Spanish sherry interests claim that because the drink is a mixture of sherries it is being sold under a false description.

TV station appeal fails

Television South West has failed to overturn the Indepen dent Television Commission decision that it should lose its franchise despite being the highest bidder in its region.

tions to hand out up to £54m a year of free fuel after the industry is privatised. This follows a government commitment to safeguard concession-ary fuel entitlements to

Trust hospital within budget

Guy's hospital, London, the most controversial of the government's self-governing trusts, announced a financial turnround and plans to increase staff pay above nationally agreed levels. It says a £7m overspend pre-dicted early in the financial year had been almost eliminated. It is predicted that the trust will end the year within its budget.

Heseltine to raise City funds



The government's £82m-a-year city challenge" programme, designed to help councils com bat urban decay and depriva-tion, is to be streamlined, giving councils quicker access to more funds. Mr Michael Heseltine, environment secre tary, (pictured above) said that the government would increase its funding of revenue projects from 75 to 90 per cent.

SeaCat service to be launched

Hoverspeed, the Sea Containers subsidiary which operates hovercraft and catamarans or the Dover-Calais and Dover-Boulogne routes, plans to start a SeaCat catamaran service logne from April 1992.

Group presses for prosecutor

A Serious Corporate Violence Office, based on the Serious Fraud Office, to investigate and prosecute companies crim-inally responsible for disasters has been called for by the pressure group Disaster Action.

Battle over power prices

Large electricity users including ICI and British Steel say they are prepared to bypass Offer, the electricity watchdog. in their battle for lower electricity prices.

Delay in Maxwell tests

Clues which could clarify some if not all of the mystery sur-rounding the death of Mr Robert Maxwell, the publisher, without which insurance claims cannot be triggered, are not expected to be known now for at least another ten days, says the National Institute of Toxicology in Madrid.

Campaign for business club

A campaign to create a National Business Club with a membership of 500,000 small companies within three years has been launched. Durham Small Business Club says a national network catering spe cifically for very small compa-nies would cut the failure rate among the 95% of UK compa nies with fewer than 20 employees and provide a feeder route" to Chamber of Commerce membership.

Report hints at union talks

Some senior officials of the TGWU general union appear ready to abandon the union's historic emnity with the UK's other main general union, the GMB, and are even considering eventual merger. The TGWU would "neither deny nor confirm" a newspaper report of exploratory merger talks.

Correction Invesco MIM

in Tuesday's report "Invesco fined by investment regula-tor", we incorrectly stated that imro had said invesco MIM had submitted a deliberately misleading "statement of representation" for the first six months of 1989 which assured regulators that administrative rules were being complied with. In fact, Imro found that it had not been deliberately misleading. We regret the

Ten arrests follow health drink plot

By Philip Rawstorne

FIVE MILLION bottles of Lucozade, a popular health drink, were withdrawn from shops throughout the UK yesterday after a police warning that animal rights activists planned a contamination plot. Police arrested ten people in dawn raids throughout the

country.

The alleged plot is the latest in a series of "consumer terror-ism" incidents which have affected companies including Mars, Heinz, Cadbury and Sainsbury.

Lucozade, manufactured by

SmithKline Beecham, the pharmaceuticals and consumer group, is sold in distinctive yellow-wrapped bottles. It has long been known as a health drink but has recently been extended into flavoured soft drinks and sports drinks.

Retail sales last year totalled

Shares in SmithKline Bee-cham fell 14p on the news and closed 10p lower at 808p. The company was tipped off on Tuesday night by detectives from the anti-terrorist squad.

Police said animal rights activ

ists intended to contaminate bottles at a number of stores around the country to gain a propaganda coup.

It was the first time that the group, which uses animals in pharmaceutical research,

had been the target for such an

Contingency plans for deal-ing with such an emergency were put into immediate effect. Supermarkets and other big stores were alerted and further warnings were broadcast on the radio and television.



NET GAIN: the ball hits the net in a game of Broomball during a demonstration match in the City of London yesterday. Defending champions Kankaku (Europe), the Japanese securities house, were defeated 4-0 by the Broadgate club. The sport is unique to London in the UK, but originated in Canada and Russia and pre-dates ice-hockey.It is played between two teams of four players on ice

Local authorities defend decision to invest in BCCI

By Richard Evans

selves against sustained attacks from MPs yesterday over investments in the failed Bank of Gredit and Commerce International (BCCI) by arguing that the Bank of England should have warned them

Councils should have taken more care before investing community charge payers' money in BCCI, particularly by

SOME of Britain's local authorities defended themselves against sustained attacks from MPs yesterday and Civil Service Committee. The response from local authority representatives was that council practices varied, and many had checked. Others had assumed that because of the regulatory role of the Bank of England and the fact that

BCCI was on the government's authorised list of banks, it was

not unreasonable to include it.

reading the weekday FT.

aspects of personal finance.

It was also claimed that some of the money brokers advised investments in BCCL. The total loss sustained by local authorities in England

and Wales was £59.7m among 20-30 councils, and £28m among four authorities in Scotland. By far the biggest indi-vidual loss was £23m by Western Isles council

Mr Brian Smallridge, director of finance for Bury in north

lectend FT

You obviously know "how to make it" - you're

At the weekend however your attentions turn to

We identify investment opportunities, assess and

Along with the more serious business of "looking

other things, as indeed do ours. Having "made it", how for instance do you best "look after it?" Well, Weekend FT's "Finance and the Family" pages cast an expert eye on all

after it" we focus our minds on how to enjoy it, or in Lucia van der Post's case, quite unashamedly "How to Spend it" - on which, incidentally, she's never short of ideas. Our property pages feature, along with some sound advice, many of the most

compare your options and discuss your problems.

west England, representing the councils with losses, said the Bank of England should have taken decisive action sooner in its role of regulatory supervi-

Mr Ian Ward, assistant secretary, finance and the Association of District Councils, said: "Banking regulation has cer-tainly failed us...nobody could have protected themselves by any credit rating system from an event such as this."

The local authority chiefs argued that the Western Isles should be regarded as a special case for help because of the scale of the disaster there, which would mean the children of current poll tax payers would still be paying off debts. Sir Terence Higgins, chairman of the committee, said he had heard "elements of great sophistication and a mix of great naivety" in the finances of the local authorities.

Free coal may cost £54m

Prospective purchasers of Brit-ish Coal may inherit obliga-

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Every Weekend

UK NEWS

puts chances of upturn in doubt

By Rachel Johnson, Economics Staff

UK manufacturing output stagnated in the third quarter, according to official figures, which yesterday raised doubts about the government's forecasts of a second-half recovery. Production data from the Central Statistical Office (CSO) showed that manufacturing output – about a quarter of

gross domestic product (GDP)
- has barely moved since In last week's Autumn Statement, the government forecast a rise of % per cent in GDP between the first and second half of the year and a rise of ¼ per cent in manufacturing out-

put over the same period.

The index for manufacturing stayed unchanged between August and September, a result the Treasury called "weaker than expected." A rise of % per cent had been predicted on the back of strong car production in September.

The disappointing figures – coupled with diminished hopes of an interest rate cut – hit the stock market. The FT-SE 100 index fell 29.0 to 2546.5 as

rate closed at around 10% after a previous 10th, with sterling's position on the foreign exchanges ruling out an inter-Between the second and

third quarters of this year fac-tory output also failed to rise, in spite of hopes that higher business confidence would have translated into higher A strong performance from the chemical industry - up 4 per cent between the second and third quarters — was responsible for propping over-all output in spite of the con-tinuing decline in engineering

and slack production levels in the food, drink and tubacco and textiles industries. Manufacturing output is 5.3 per cent below levels in the third quarter of last year. Industrial production rose a provisional seasonally-adjusted 0.8 per cent in September after a revised 1.8 per cent fall in

August.
CSO officials attributed the sharp fall in August to erratic car production and the small rise in September to higher car and oil output.

prospects, while those in

England are the most pessimis

domestic product, has seen a continued fall in demand in

recent months, but at a rate

slightly below the average for the country as a whole.

Despite signs of an upturn, all regions are likely to experi-

ence further big manufactur-

ing job losses over the next few months, the study says. In the

third quarter, manufacturing employment dropped by an estimated 70,000.

Manufacturers still confident of recovery

By Peter Marsh, Economics Staff

MANUFACTURERS from nearly every region in the UK expect a recovery over the next four months, according to a survey by the Confederation of British Industry and Business

According to the survey published yesterday, 10 out of 11 regions expect either manufacturing demand or output to increase by February 1992. The exception is the West Midlands, where manufacturers expect a further decline. although at a slower rate than over the past year.

Manufacturers in the east Midlands and Wales are the

Stagnant output | Contest strengthens Major's hand on Europe

for Conservative party's European affairs committee last night strengthened Mr John Major's hand against rebel MPs in the run up to Decem-

ber's European summit at Maastricht. Sir Norman Fowler, former employment secretary, was elected chairman of the committee in a contest that took on unprecedented importance for the parliamentary party. He defeated Mr William Cash, a prominent Euro-

More than 200 Tory MPs - includ-

A CONVINCING victory in elections ing Mr Edward Heath, the former Tory prime minister - voted amid chaotic scenes in a cramped Com-

> Party managers refused to reveal the results but the estimated three to one victory for Sir Norman will help Mr Major isolate Euro-sceptics in his party, including Mrs Margaret Thatcher, another former prime min-

Pro-European MPs also defeated anti-EC candidates to win the two posts of vice chairman of the commit-

in contrast to his predecessor. Sir Norman is expected to back Mr Major

unreservedly in the approach to Maas-tricht and will be more acceptable to Downing Street as representing backbench opinion. Downing Street, although officially playing not part in the contest, was clearly pleased with the result of what

pecame a dry run for future battles over European unity, including next week's Commons debate on Europe.

in the Commons' committee corridor. Mr Cash's supporters protested at the break with tradition in a former Cabinet minister running for what is usually a low-profile committee post.

Mr Norman Tebbit, former party chairman, who had considered running for chairman as a Euro-sceptic, had to walk across tables in the room to cast his vote within the five minutes allowed.
"It was conducted like a strike

Others MPs complained of scenes like "feeding time at the zoo" or "a futures market".

Mr Cash's supporters disputed Sir Norman's claim to have won by a wide margin. The government did not wish to reveal a closely contested race, they said. Sir Norman, however, said the result showed Conservatives "four square behind the government's negotiating position as far as Maas tricht is concerned."

UK demands, Page 3 Editorial Comment, Page 24 Decline and fall of a Euro-sceptic

Philip Stephens on why Norman Tebbit is no longer a political force

N THE frenetic moments last November after Mrs Margaret Thatcher surrendered the Conservative party leadership, a group of her most ardent admirers surrounded Mr Norman Tebbit in one of corridors of the House of Com-

He should carry the Thatcherite standard in the leadership fight, they demanded. Mr Tebbit - a former chairman of the party and trade and industry secretary – demurred. He would back Mr John Major. He was her chosen successor.

A year on, many in that same tight-knit group urged Mr Tebbit to put his name forward for a more modest post. Fearful of a "sell-out" of British sovereignty at the Maas-tricht summit, they wanted him to stand for the chairmanship of the Tory backbench committee on Europe, which was won by Sir Norman Fowler last night.

A victory for such an outspoken Euro-sceptic, the argument ran, would have sent a powerful message to Downing Street about the mood of the party at Westminster. Mr Major would compromise with his European partners at his peril.
Mr Tebbit considered their

arguments - and then decided not to run. The explanation offered by the former party offered by the former party chairman yesterday was that had he won, it would have been interpreted as a defeat for the prime minister. Most of his colleagues were less charitable. Their assessment was that just as a year ago Mr Tebbit had realised he could not win the party leadership, he under-

the party leadership, he under-stood that against a candidate backed by Mr Major he would be similarly sidelined in the committee elections. "He funked it," was the judgment of one of Mr Fowler's

friends. "His currency has been devalued," added a minister in an intentionally spiteful reference to Mr Tebbit's hostility towards Mr Major's willingness to accept the possibility of a single European currency. harsh, but it was hard to escape the conclusion that Mr Tebbit's high profile in the media is no longer matched by

of power.
In the first months of this year, Mr Tebbit was a frequent visitor to Downing Street, sought out for his advice and reassured that the prime minister would remain loyal to his Thatcherite inheritance. As he

his influence in the corridors

began reversing Mrs Thatcher's approach to Europe and of sinking the poll tax, Mr Major needed Mr Tebbit's support. By the spring, however, Mr Tebbit had become restless, leading an abortive rebellion against plans to allow more Hong Kong citizens to enter Britain It had become clear that Mr Chris Patten, the party chairman, would not offer him a high-profile role in the gen-

eral election campaign. Mrs Thatcher, meanwhile, was rap-idly becoming disenchanted with her successor. More recently, Mr Tebbit is said to have become agitated by reports of Mr Michael Heseltine's increasing promieltine's increasing prominence in government decision-making. He has not forgiven his former cabinet colleague for prompting the leadership

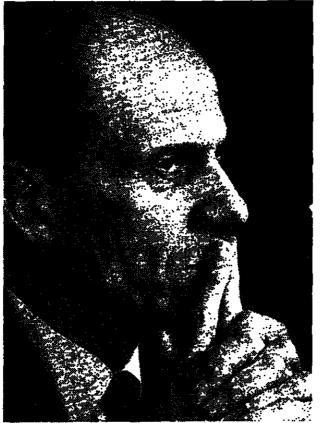
Thatcher.
Mr Tebbit's strident attacks

on European integration particularly against the carefully-crafted compromise on a
single currency backed by Mr
Major - have completed the
estrangement. He is seen in Downing Street as a surrogate for Mrs Thatcher, willing to put his personal profile ahead of the Conservatives' chances of re-election.

election which toppled Mrs

The typically blunt terms in which he frames his thoughts on Europe - talking again yesterday about the threat of a resurgence of fascism and the alleged propensity of the French to turn water cannons on nurses - are seen as out of touch with reality. He speaks still in the harsh language of Thatcherism. Mr Major prefers a softer tope.

Mr Tebbit will not vanish from the stage. He is an accomplished politician whose rightwing instincts strike a chord in every saloon bar in the country. But in the politics of Mr



Norman Tebbit: facing an uncertain future

Smaller army 'will meet commitments' says minister

the most economically active region, which accounts for about a third of UK gross CONTROVERSIAL army cuts might have to be recons if a large number of British troops were required for peacekeeping forces in eastern Europe, Mr Archie Hamilton, armed forces minister, told a House of Commons committee yesterday, writes David White. However, he made clear that only an unforeseen new com-mitment would persuade the

plans to reduce army strength

government to go back on its

by 40,000 to 116,000. The reduced army planned for the mid-1990s allowed for "a margin of error" and a large degree of flexibility, he said. "We would not have allowed this figure to go forward unless we were confident in our own minds that we could fill the commitments that we

have," he said.

Pressed on the government's reasons for making further reductions after initially setting a target figure of 120,000, Mr Hamilton said a range of figures had been discus "All I would say is that 116,000 was not the lowest option," he said, denying that the extra cut was imposed by

the Treasury. The new figure was the result of careful assessment, mainly reflecting reduced requirements for British troops abroad. Some 32,000 onnel were to be removed

from the British Army of the Rhine, 3,000 from Berlin, 4,000

Rhine, 3,000 from Berlin, 4,000 from Hong Kong, with further reductions being made in headquarters, training and support units in the UK.

By 1997, Mr Hamilton said, the number of infantry battalions required for the Britain's Nato role, direct defence of the UK and overseas commitments would be 19 fewer than now. But the government's mach-But the government's much-contested plans foresaw a

ions. The selection of regi-ments for amalgamation had been made "on the fairest basis possible", he said. Mr Michael Mates, Conser-vative chairman of the crossparty committee, challenged for Hamilton to justify cutbacks in training activity, arguing that these were not only reducing the army's capa-

bility but were also hitting



Hamilton: army assurance

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Although the Vietnamese are beset by poverty, they feel they are now poised for

prosperity. Alexander Nicoli

examines the atmosphere of reform in a country which is desperately

waiting for the US to lift its

diplomatic and economic embargo

Ready for the green light

A SPIRIT of enterprise has replaced the food queues and coupons, the curfews and checkpoints which used to characterise Vietnam's author-

Though the Communist Party still tolerates no challenges to its monopoly on political power it is rapidly letting go of the eins of central control of the economy. It has unleashed capitalists eager to take advantage of the country's rich natural resources and industious labour force.

The Vetnamese remain beset by goverty. But they are proud after decades of struggle to assert their independence against the French, Americans and Chinse - as well as the war among themselves leading to the unfication of north and south in 1975. They now feel they are soised for prosperity and are desperate for the world, and especially the US, to recogise their achieve-

Aid fron international institutions, argently needed to upgrade the country's infrastructure and provide the seed capital for growth, is blocked by a US embargo on dealings with Vienam. Foreign compa-nies, though excited at the

While the US balks at unlocking the future of a country which brought it so much grief, the Vietnamese are enthusiastically making the most of their limited resources. Stalls selling cigarettes, drinks, farm produce, petrol and cycle parts have sprung up through-out Hanoi, as poor families seize the opportunity to earn a little extra income. Markets for clothes and household and electrical goods are booming in the capital and in the commer-

cial centre, Ho Chi Minh City. The new atmosphere is a result of the doi moi economic renovation policies launched by the government five years ago – though agricultural reforms actually began to dis-mantle the collectives in 1979, a mere four years after the south was "liberated".

Doi mot was an admission

that the centrally planned, collectivised economy could not deliver an improvement in living standards. Having viewed with dismay the collapse of communist parties in the rest of the former Soviet bloc, the Vietnamese party hopes to achieve what they did not a planned switch to a market-driven economy without politi-



Motorcyclists and cyclists wait for the off in Ho Chi Minh City, the country's bustling commercial centre

The renovation of Vietnamese industry and agriculture has been rudely forced into a second stage over the past two years by the collapse of subsi-dised trade with the Soviet Union and eastern Europe. Suddenly, exporters' prices and quality have to be competitive, and market prices must be paid for imports.

Though there has been undoubted economic progress in the paddy fields and in parts of industry, formidable obstacles still stand in the way of lasting progress.

The country is starved of capital for investment. This is not only because of the US embargo; it is also due to the imadequacy of the banking sys-tem, which has been used almost entirely as a conduit for subsidy to unprofitable state

This, coupled with high inflation and the absence of instruments to fight it, keeps

savings from being put to work within Vietnam and instead encourages a boom in spending on imported consumer items such as motorcycles and cigarettes. Foreign currency is drained out of the country, causing balance of payments problems and an inexorable veakening of the currency, the

dong.

For the Vietnamese, however, the outside world remains frustratingly slow to recognise the steps taken so far

to open the economy.

According to Mr Phan Van Khai, one of the chief architects of reform, who became deputy-prime minister in June, "we have achieved many important results in a short period". He said in an interview: "Our policy is to encourage the whole people to get rich. We are applying the slogan: only when people are prosperous is the country

The most obvious area of

progress is agriculture, by far the largest sector of the economy. Peasants now lease their land and are free to buy inputs and sell produce at market prices. This has resulted in a rise in agricultural production and yields, and exports,

The second aspect of doi moi consists of dismantling price controls, abolishing multiple exchange rates, and eliminat-ing subsidies for state industries. These are model steps to a market economy, applauded by the International Monetary Fund. However, their success

has so far been partial.

Mr Le Dang Doanh, deputydirector of the Central Institute for Economic Management and a government adviser, says: "State-owned enterprises produce 26 per cent of GDP, using 75 per cent of fixed capital and 13 per cent of the labour force but using entirely the educated intelligentsia, and 86 per cent of credit volume."

Banks lend to them at lower

rates than they pay depositors though sharp rises in interest rates have reduced inflation, now running at about 4.5 per cent a month. Many industries are operat-

ing with obsolete equipment and producing uncompetitive products. The state can no longer afford to support them, and so closures and job cuts are occurring, even though unem-ployment is already high. The government needs to improve its own finances by strengthen-ing the collection of taxes.

However, Vietnam cannot really transform its economy without foreign help. Thus the third element of doi moi is the promotion of foreign invest-ment through a law which compares well with those of south-east Asia, and through creation of a one-stop agency to deal with applications.
Official aid, especially from FOREIGN POLICY: Eco-

in this survey

nomic embargo hampers development ■ POLITICS: The communist party has staked its future on reform......Page 2

INVESTMENT: Still the domain of the trader ■ OIL: High hopes for aulck fix

■ TEXTILES: Potential for exports.....

B BUSINESS GUIDE TRAVEL TIPS: Stefan Wagstyl draws on his own experience.....Page 4

remains to be seen what Washington will count as progress.
Vietnam is seeking to upgrade its international relaupgrade its international rela-tionships. Ties with Beijing have been resumed following compromises by both sides over Cambodia, where each was supporting factions in a 12-year civil war. The goodwill generated by the Cambodia accord is leading to closer rela-tions with south-east Asia.

tions with south-east Asia, Australia and Europe. Vietnam's openness on the economic front and abroad might in the end lead to contradictions with communist dogma and to internal pressures for greater democracy. For the time being, however, party officials have espoused dot moi as the only course open to raise living standards. Meanwhile, the authoritar-

ian aspects of communist rule remain. There are only token elections for the National Assembly. Press freedom is restricted: officially, no private body is allowed to publish a newspaper, and editors pub-lishing stories which offend the party are shifted to other jobs. Some people are still being "re-educated" in camps

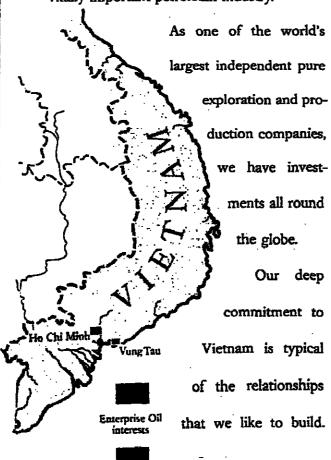
following unification in 1975.

The country remains poor. Stallholders are often seeking merely to supplement the low wages they earn as civil servants. Though Vietnamese people and many foreigners are excited about the country's tremendous prospects, they remain prospects. A lot more hard work and outside help will be needed to complete the transition to prosperity.

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the IMF and World Bank.

would act as a catalyst for pri-

vate investment. According to the United Nations Develop-

ment Programme, which works

closely with the government, the biggest financing needs are for improved infrastructure,

especially transport; for supply of agricultural inputs; for re-equipment of industries; and

for generation of employment for discarded state employees

and demobilised soldiers.

This must await the end of

the US embargo. The condi-

tions most recently applied by Washington are peace and

whose warring factions last month signed a peace agree-ment – and progress on the issue of 2,273 American service-men unaccounted for after the

war in Indochina. Since July this year, the US military has had a team resident in Hanoi,

working with the Vietnamese authorities on the issue. It

democracy in Cambodia

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Foreign policy is dominated by the effort to normalise ties with the US

Economic embargo hampers development

The effort to normalise ties with the US now dominates Vietnamese foreign policy. Everything pales in comparison with the need to persuade Washington to lift its long-standing economic embargo, which prevents Vietnam from securing access to aid from the US, most other industrialised countries and from multilateral agencies. Without aid, the country's economic reconstruction has little

IN WAR it is usually the losers

who must sue for peace. But in

Vietnam it is the other way

fall of Saigon, Hanoi is begging Washington to establish diplo-

matic relations and Washington has the luxury of saving

hope of success.
France, the old colonial countries have urged Washington to respond quickly to Hanoi's advances. But so far to little avail. According to diplomats in Hanoi, the US adminis tration is unlikely to lift the embargo until after the next autumn's presidential elec-

The delay could not have come at a worse time for Hanoi, since the collapse of communist power in the Soviet Union has robbed Vietnam of its biggest aid donor and politi-

cal supporter.
Vietnamese officials are frustrated because they believe they have done more than enough to meet US demands on the two issues to which Washington has attached the greatest importance - making peace in Cambodia and the search for American servicemen listed as missing-in-action (MIA) from the Vietnam war.

Mr Phan Van Khai, the deputy prime minister, said in a recent interview with the Financial Times. "You should

make it clear to the world that it is unfair on the part of the US to continue with the policy of embargo against Vietnam." Vietnam holds a fair share of ment of ties has been delayed over the past 17 years. In the immediate aftermath of the fall of South Vietnam, some industrialised countries were ready

to aid the war-rayaged country. But Vietnam's invasion Cambodia in 1978 and the installation of a Vietnamesebacked government in Phnom Penh prompted almost all support. It killed any hope of generating goodwill in the US and bitterly angered China, Vietnam's old enemy which supported Khmer Rouge resistance to the new regime in Phnom Penh. Relations with Beijing deteriorated to the point of that the two countries fought a bitter border war in

To make matters worse the communist party's vigorous repression of its domestic polit-Stalinist-inspired economic centralisation persuaded some 700,000 Vietnamese to flee the country, many of them by

boat. This further alienated Viet-

western community and it was forced to rely more than ever on support from the Soviet

Even today, senior Vietnamese officials will not admit publicly that the invasion of Cambodia was a mistake which put back post-war recovery by a decade. They prefer to change the subject rather than critiretain some power in the party and the army. But the shift in policy from external expansion to internal reconstruction is

unmistakeable.
Vietnam publicly withdrew most of its troops from Cambodia in 1989, although it left behind several thousand soldiers, including military advisers. The armed forces which numbered 1m in 1989 are being cut in half - as evidenced by hundreds of demobbed and unemployed soldiers on the streets of Hanoi and Ho Chi Minh City, still wearing their belmets and green uniforms. Meanwhile, Hanoi has suc-cessfully made overtures to

China which paved the way to

the signing last month of a peace treaty in Cambodia Last week Mr Do Muoi, the Vietnamese communist party general secretary, and Mr Vo Van Kiet, prime minister, visited Beijing for a summit with Chinese leaders which marked a dramatic improvement in relations. Cross-border links, cut for more than a decade, were

restored. Vietnam has also repaired ties with other countries in the region and with Britain by agreeing to the repa-triation of boat people from camps in Hong Kong.

When the Cambodian peace

treaty was signed last month, Vietnamese officials hoped the US might signal its approval by making some concrete concessions, especially as Hanoi had during the summer allowed Washington to estab-lish in Vietnam an office to ing American servicemen.

But so far Washington has shown little sign of budging from a two-year programme of normalising relations — called "the road-map" — which was presented to Hanoi early this er. Following the Cambodia treaty ceremony, the US
administration merely said it
was ready to start discussing
the normalisation of relations - stage one of the process.
According to reports from
Washington, stage two envisages the establishment of a
United Nations peace-keeping force in Cambodia, followed by a partial lifting of the embargo against Vietnam and a more extensive lifting of an embargo against Cambodia. Vietnam will also be required to continue co-operating in the

Stage three would not start until at least six months after the arrival of UN forces in

Cambodia and after the withdrawal of the last Vietnamese soldier from Cambodia. It would see the full lifting of both embargoes, including end of US opposition to lending by the World Bank and other

Stage Four would begin with the holding of elections in Cambodia and include the full normalisation of economic and

diplomatic relations. According to this schedule, Hanoi could not expect funds to be released from the multilateral agencies until the end of next year, and then only if the American conditions are

met.
"The road map is very tough
"The Neuven Dy for us," says Mr Nguyen Dy Nien, Vietnam's vice-minister many conditions.

The collapse of communist power in the Soviet Union has caused some heart-searching in the Vietnamese communist party about the true road to socialism. However, the main impact has not been ideological but economic. The Soviet Union was Vietnam's biggest trade partner, supplying manufactured goods and industrial raw materials at low prices. In the past two years, these subsi-dies have disappeared as Moscow has begun to price its goods at world market values and to demand ayment in hard currency. Haroi wants to maintain trade links since the quality of many of its manufac-tured goods is too low for western markets but adequate for the former Soviet bloc. Mr Nien says: "We want good relations with the Siviet Union 🗣 and with the republics.

Stefan Wagstyl

nam's potential friends in the VIETNAM is a communist country in which a polithuro member can say, "at the For how long its position will remain tenable in a counmember can say, "at the moment, the situation here is neither socialism nor communism" – and yet profess satis-faction with the direction of

events.
Pham The Duyet, the senior party official responsible for Hanoi as secretary of the city's People's Committee, asserts that the promotion of the private sector "is in keeping with natural law and we have to do it". He insists: "We are follow-

ing the path of communism. On the face of it, the nath would appear to have been well and truly abandoned by the doi moi economic renovation policies which have now been officially in place for five years but actually began 12

years ago. However, in spite of conflicts within the party over the pace of reform, there is no indication of outside challenge to its hegemony. Indeed, the Comnaradoxically staked its future on the success of steps (albeit towards a market economy.

try in which 68 per cent of the population is under 30 and when the south has had only a relatively short acquaintance

oust remain an open question. However, many Vietnamese

The cause of reform leadership changes

eral rise in living standards is

Therefore, it would probably be naive to expect Vletnamese communism to crumble in the face of the capitalist forces which the party has itself unleashed. For the foreseeable future, it will be more profitof party policy and the some-

with communist ideology

who favour more democracy also feel that a country which has carefully positioned itself to rise out of poverty cannot afford the chaos that accompanied the collapse of communism in the rest of the former

was strengthened by

Soviet bloc. The need for a gen-

party on its course. The cause of economic reform was strengthened by leadership changes in June 1991. Vo Van Kiet and Phan Van Kai, the two leading architects of change, were promoted to prime minister and deputy prime minister respectively. Do Muoi moved up from the pre-miership to become general

secretary of the party, replac-ing the elderly Nguyen Van Linh who had championed reform. Mr Muoi is seen as a hard-headed and decisive prag-matist who will continue to back Mr Kiet and Mr Kai provided that the party's supremacy is maintained. The changes saw the depar-

ture of some old hard-liners -

in particular, supporters of the late Le Duc Tho - but the

large colonial villa complete with a carriage drive. "I like French buildings," he

says shortly after shaking

"French architecture is an

aspect of French civilisation which is worth learning. Socialism must learn from cap-

italism if it is to overcome cap-

Mr Duyet, who is 56, is one of the youngest members of the ruling communist party's

politburo. A broad-shouldered man with big hands and an easy-going manner, he looks as if he alternately fought and

charmed his way to the top. An economist by training, his first important job was the tough assignment of managing a large coal mine. This was fol-

lowed by the presidency of Vietnam's trade union confed-

eration. He moved to his pres-

Mr Duyet shows the relaxed

ent post in 1987.

times fierce debates within the as his brother, Mai Chi Tho (though no longer as interior minister), and Le Duc Anh, for-mer defence minister.

Toasting friendship: Chinese communist party chief Jiang Zemin, his Vietnamese counterpart Do Muoi, Chinese prime minister Li Peng and Vietnamese prime minister Vo Van Kiet

The party has staked its future on reform, says Alexander Nicoll

Capitalist forces unleashed

The Seventh Party Congress, at which the changes took place, further advanced the reform measures. Party members are now deep in discus sion over constitutional amendments to facilitate the opening of the economy - for example, establishing the legal basis for privatisation. There are potentially strong political forces waiting in the

wings should the party's reform policies stumble. Closures in inefficient state industries have already caused job losses and will cause a lot more - the unemployment rate is difficult to estimate but is certainly already very high.

very poorly paid.

A third important element is the provincial party authori-ties. Power in Vietnam is quite devolved, with local party officials enjoying considerable sway. The central authority will need to carry them along and has so far done so proba-bly because agricultural reforms have brought greater prosperity.

Meanwhile, young people enjoying the fruits of the new consumer-oriented economy will be less and less likely to accept party dogmas and could demand a political voice though there is little sign of

At the other end of the spectrum is the military, probably unhappy that the end of the retention of some others such in a highly bureaucratic coun- a halving of its strength to that the Soviet collectivist

the party is not in question.

Party members there are still more than 2m - seek to justify its continued supremacy on several grounds. First, they argue that its base was less in communist ideology than in the struggle for freedom from centuries of domination by foreign powers -China, France, Japan, the US. Ho Chi Minh, the founder of

Vietnamese communism, con-tinues to be revered as the This nationalist case for party power, and the differences between the early devel-opment of the Soviet and Vietnamese parties, are increasingly being rehearsed as communist parties else-

where collapse.

structure and dogma were fully applied in Vietnam, and that the party was forced to turn to alternatives by the system's evident bankruptcy and widespread poverty. However, the strong feeling against a bourgeois domination generated by years of colonialism, and a general desire not to see widening gaps between rich and poor, should not be under-A second and powerful argu-

ment is that if there is to be political change, it must be

The unemployment rate is certainly already very high

gradual and, in any case, now is not the time for it. Any kind of instability would discourage the foreign investment that government policy has been geared to attract.

Mr Ly Chanh Trung is a non-party member and southern intellectual who sits on the National Assembly and has other political parties yet because it would create the possibility for insability. We do not have enough time for it. From now until the year 2000. we have to run at op speed in our national development, in order to end up more or less on a par with our neithbours.

The best thing p do now is for the Communit Party to provide the lead and to go as far as it can towards democrat-

says he does not wish to see

isation," Mr Trungsays.
Third, the Communist Party, it is argued, is not a monolith, but admits de ate. The National Assembly of which 7 to 8 per cent of menbers come from outside the party, has been flexing its miscles. The party is said to be nore respon-sive to popular critism — and newspapers, especilly in the south, can be very critical of

the government.
If these argumens hold and economic progress continues, the Vietnamese pary will pull off a trick so far managed by neither China northe European communists But the political obstacles are likely to grow rather than dipinish

roads - buying aid selling, repairing bicycles, coking and

even welding. Powe cuts are frequent. Buses are decrepit.

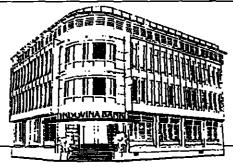
Mr Duyet says: What we now need most is capital. If the US lifts the embargo then capi-

tal can flow in for our benefit

and the benefit of foreign com-

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cle and motorcycle.



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Profile: PHAM THE DUYET MR PHAM THE DUYET, former mine manager, ex-trade union leader and now the boss of the communist party in Hanoi, receives visitors in a

Party boss with air of relaxed pragmatism

pragmatism which characterises many senior officers of the Vietnamese communist party. He has little difficulty coping with the contradictions between the ideology of Marx, Lenin and Ho Chi Minh and the free-market reform pro-gramme to which the party is

He praises the efforts of private entrepreneurs who are building some 200,000 square metres of housing a year in Hanoi, compared with a peak of 150,000 square metres in the years of central planning. started in Hanoi, he says, compared with almost none in 1988. The number of family-

owned shops has soared from 20,000 to 40,000, says Mr Duyet. Similarly, the dismantling of agricultural collectives and the parcelling out of land to peas-ants has transformed agricul-ture in the city and its environs. "Three or four years ago
we were in great difficulties
with our food supply. We had
to import from south Vietnam.
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At the same time, between 50 per cent and 70 per cent of the city's publicly-owned busi-nesses are in grave financial urgent attention, says Mr Duyet. But the success of private enterprise does not trouble Mr Duyet in the least. Neither

socialism nor communism exists yet in Vietnam, he says, but socialism is advancing, he

But surely socialism is on the retreat given the growth of private enterprise? Not in the least, replies Mr Duyet. Viet-nam has plenty of capitalists, he argues, but it does not have capitalism. Land remains wholly in the hands of the state so Vietnam cannot be

said to be capitalist. Years spent climbing the party's ladder have trained Mr Duyet to cope smoothly with this sort of argument. Indeed, he seems to enjoy it. Debating the party's programme with visitors is much less difficult than trying to apply it in prac-tice in a city as large as Hanoi.

The population has risen from just 200,000 when the French abandoned Hanoi in 1954 to nearly 3m. But public investment has not kept pace. in the centre, most colonial-period villas look as if they have not been painted in 40 years. Surrounding them in all directions are streets of low-built single-room houses with few windows and illuminated at night by the yellow glow of low-wattage light bulbs. Every-

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VIETNAM 3

Stefan Wagstyl investigates the cautious approach of foreign investors

Still the domain of the trader

IN Ho Chi Minh City, billboards praising communism are today dwarfed by those extolling the power of capitalism: for every mention of Marx or Lenin or even Ho Chi Minh, there are a score of advertisements for foreign companies. On top of a city centre office building, the name of Sony, the Japanese electronics company, jostles for space with Philips, the Dutch group. Nearby there are Citithe Japanese watch maker, Microsoft, the US software house, and Castrol, the British lubricant manufac-

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Foreign companies are keen to make an impression in Vietnam. Some 6,000 foreign businessmen visited the country last year; this year's figure will top 10,000. But what is far less clear is how many of those businessmen are yet ready to commit themselves to a country which as recently as five years ago was virtually cut off from the non-socialist world

Certainly, foreign companies have since 1988 promised to invest an impressive total of more than \$2bn. However, only some \$600m has so far actually been spent. Moreover, the total pales in comparison with the direct investment which nearby Thailand has attracted over the same period. As Mr Nguyen Xuan Nguyen, chief executive of Investip, a Hanoibased investment consultancy company, says: "In the last two meetings and lots of talking

but not enough results. Foreign companies are serious but

they are very cautious." The biggest investors are the international oil groups which have agreed to invest some \$500m in the hugely-expensive business of off-shore exploration off the coast of central and northern Vietnam. They plan to invest at least as much again prospecting in southern waters, which are regarded as



much more promising, once they get permission to enter area, probably later this

in other fields too, compa nies have made substantial investments. Overseas Telecommunications Corporation International, the international arm of Australia's telecoms monopoly, has almost single-handedly connected Vietnam to the western world by installing international telecommunications links.

But other large companies have mostly been testing the water, and keeping their investments small. Tootal, the British textiles company, has, for example, has a joint venture capitalised at just \$1m producing sewing thread. Small and medium-sized groups, particularly companies from Taiwan, Hong Kong, South Korean and Japan, have been more adventurous - investing in processing fish and

other food, timber and textiles.

Vietnam is, by and large. still the domain of the trader even of the merchant adventurer. "It is frontier stuff," says Mr John Brinsden, the repre-sentative of Standard Chartered Bank in Ho Chi Minh City. The Japanese electronics companies, the names of which emblazon the billboards, are talking about investing in Vietnamese plants, in some cases about re-investing in plants in the south of the country which they used to operate before the fall of South Vietnam in 1975. But for the moment, busines hetween Viettronics the stateowned electronics enterprise, and Japanese makers is limited to the final assembly of televisions and other equipm

plied as kits on the basis of one-off contracts. Vietnam has important attractions for foreign companies - cheap and well-disciplined labour; an abundance of food for export, including rice and fish; mineral resources;

and a potential mass-market of 65m people. But all this can be exploited only with capital. As Mr Tran Lum, the minister for heavy industry, says: "Vietnam has big potential in natural resources and labour. Our big problem is finance."

In spite of ruling in the name of a communist party, the government is pursuing free-market economic reforms which envisage an important role for foreign enterprise. Pragmatism not ideology characterises most economic policies. Mr Nguyen Mai, vicechairman of the State Committee for Co-operation and Investment (SCCI), says: "We have learnt from the past."

Since 1988, Hanoi has com-posed a liberal set of rules for foreign investment: foreign companies are permitted to invest up to 100 per cent in almost any field, have rights to repairtate profits and enjoy a incentives. To streamline decision-making, the SCCI handles virtually all investment approvals.

Nevertheless, there are still good reasons for foreign busi-nessmen to be cautious about investment. Vietnam is one of the poorest countries on earth with an average income per head of under \$200 a year and years away from being a mass market for many goods. The infrastructure suffers from the ravages of war and decades of under-investment: power cuts are common; north and south are linked by a slow singletrack railway line little changed since it was laid by the French colonial government, bomb craters still rine Hanoi airport; there are no modern hotels in Hanoi and only one in Ho Chi Minh City, the Saigon Floating Hotel, a ship moored on the Saigon

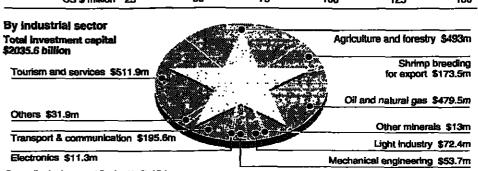
In spite of the reforms, Vietnam still lacks a coherent body of commercial law, let alone the skilled officials needed to implement it. The same is true for banking. While the governing a free market, some power ful officials are not, notably the directors of loss-making state-owned enterprises.

The state of the economy is another cause of uncertainty. Domestic inflation, running at around 75 per cent this year, has cut the value of the Vietdollar by two thirds in the past 18 months. Devaluation on this scale reduces the costs of local production for export but constantly increases the price of imports, including capital

Furthermore, the US embargo casts a blight on the economic future. This bans US companies and government agencies from investing in Vietnam or giving economic aid. It also makes Japanese companies wary of large investments for fear of provoking a backlash in the US. Honda Motor, the car com-pany, in 1988 pulled out of a

plan to build a motorcycle fac-

Foreign investment in Vietnam By country (Foreign partner's capital) Up to August 23, 199 9.83% 7.92% 6.77% 4.99% 3.88% Other: 9.72% US\$million 25 100 125 150



tory in Vietnam for this reason. Finally, the embargo, prevents multilateral bodies such as the International Monetary extending support.

However, even in this difficult environment, opportunities abound. The question for many foreign businessmen visiting Vietnam is not whether to try to exploit them but when

Some companies like the oil groups do not baulk at multi-million dollar investments. For example, Krupp, the German steel group, is with partners considering an investment in a \$1bn iron ore mine at Nghe Tinh on the coast of northern Vietnam, while Japanese and other for eign groups are bidding for a \$1bn oil refinery project. It is hard to imagine how

these big investments might be funded without some support from government and multilateral agencies. However, the government has, with assistance from the United Nations, compiled a list of 187 projects. most of which require investments of under \$10m. They include hotels, small-scale fertiliser plants, shrimp packing stations and a factory for mak-

Soviet bloc, which accepted

very low standards. Other mar-

kets - and now the former

regular customers - are more

Processing is mostly done by small-scale local units with

outdated equipment. Mr Luan

says new facilities are urgently needed for handling meat, veg-

etables, fruit, tea, rubber and rice all with the aim of boost-

An example of the sort of

facility which Vietnam wants

is a soya-bean milk plant for Ho Chi Minh City, intended to

feed the young and the sick

and substitute for costly

imported milk. Agrimex, a

exporter and importer of agri-cultural goods, is seeking fund-

estimates would cost some

\$400,000. Agrimex says Viet-

ing export earnings.

lucrative, but more choosy.

Oil companies line up to explore southern waters

Hopes for a quick fix

TRUONG THIEN, trolled Vietnam Oil and Gas Corporation, is about to make the most important business decision of his career. As the man responsible for overseeing oil and gas development he must soon choose which international companies should be granted licences to go prospecting in waters off southern Vietnam, one of the most desirable areas of exploration territory anywhere in the world.

With 27 companies vying for 10 blocks on offer, Mr Thien probably receives more foreign visitors then any other public official in Hanoi. Almost every day, oil company executives ling colonial villa to present their latest amendments bids for exploration rights.

"Foreign companies are interested in all parts of the country. But in the southern part almost every giant international company is seeking a licence," says Mr Thien, who is expected to submit a decision on the new licences for government approval before 1992. Ten groups of foreign compa-

nies have been exploring in Vietnamese waters since licences were first issued in 1986. But they regard the blocks that Vietnam is now auctioning as a better prospect than anything they have already explored because the territory lies close to Vietnam's only large producing field. White Tiger. White Tiger was discovered by Mobil, the US company, before the fall of South Vietnam in 1975 and has since been operated by Vietsovpetro, a Vietnamese-Soviet

ioint venture. Oil is crucial to Vietnam's economic future. If enough is found, it could rapidly enrich the country, providing funds for much-needed infrastructure development. "It's their only chance of a quick fix," says one oil industry executive.

A quick fix of this scale is

statistically unlikely, given the risks involved in oil prospecting. But Vietnam hopes that oil output will gradually rise from around 2.5m tonnes last year to 3m tonnes in 1991 and 7m tonnes a year by 1995. This last figure would include 5-6m tonnes from Vietsovpetro and 1-2m tonnes from new discoveries in blocks now under exploration.

Even this outlook may be overly optimistic, given the current exploration results of foreign companies. Since 1988, foreign companies have Spent some \$500m and braved typhoons exploring offshore in central and northern Vietnamese waters. In spite of drilling 16 holes, not one commercially viable deposit has been identidisappointing for all of us,"

says one western executive. Almost all these companies are now bidding for southern blocks and they hope that their past efforts will be taken into account in the award of new licences. They include Royal Dutch/Shell, the Anglo Dutch combine. Enterorise Oil and British Petroleum of the UK, and France's Total. Others who have "expressed interest" are British Gas, Agip and Elf from Europe, Japex, a Japanese con-sortium, and several American

groups, among them Mobil.

The US oil companies are barred by Washington's embargo on business ties from actually signing a contract. talking to Petrovietnam. They hope that the embargo will be lifted in time for them to be awarded licences but acknowledge the decision may not come in time. Vietnamese officials, anxious to build ties with the US and benefit from the experience of the US majors, say they would like to see the Americans back in Vietnamese oil exploration. Mr Thien says: "We believe they are fully capable of contributing to our development. But at the

The bidding process is informal, with no set deadlines or fixed rules. So oil companies have little firm idea of how the contest will be decided. Viet-nam has said that those companies which have already spent money on exploration will be treated with special favour. According to reports circulating in Hanoi and Ho Chi Minh City it is also possible that some territory will be held back so that American companies can participate at a later date. But such a plan would contradict the policy of pressing ahead with exploration to benefit as soon as possi-

Meanwhile, even before new fields are discovered, Vietnam around \$1bn in an oil refinery with a capacity of around 6-6.5m tonnes a year, to be built on the coast south of Ho Chi Minh City. Six foreign con-sortia have been short-listed from a field of 17: they are led by Sumitomo, Nissho Iwai, Tomen and C Itoh, all Japanes trading companies, plus Shell and Total. Shell and Total also have Japanese partners since Japan is one of the few possible sources of funds.

ble from any oil flows.

Vietnamese officials say they plan to decide on a winner by the end of the year. "They've been told that they cannot court six girls at the same time," says an executive at one of the bidders. But it is not ar when the scheme could go ahead. Japan, or any other country, would find it difficult to extend government-backed loans before Vietnam's existing arrears on debts to foreign countries and to multilateral organisations are regularised. This is unlikely before the lift-

ing of the US embargo.

Moreover, some independent advisers have their doubts about the merits of the project

Stefan Wagstyl

Alexander Nicoll examines the dynamic changes in agriculture

Pedal power delivers the goods

BEFORE dawn every day. tural produce stream along the roads leading into Hanoi.

The supply of fresh vegetables by individual peasants to the capital's markets is just sign of the dynamism which has swept through Viet-namese agriculture since the collectivist system of produc tion began to be dismantled 10

years ago.
Vegetables used to be brought to Hanoi by co-opera-tives and would often rot in the streets before being distributed. Food was rationed and obtainable only with coupons. Vietnam, previously heavily dependent on Soviet aid, has become self-sufficient in food. and a significant exporter of

But it still has considerable unfulfilled potential in agriculture. It also has substantial other natural resources which remain underutilised: forests,

minerals and seafood. Until 1981, agriculture was largely in the hands of co-operatives, which were responsible for receiving and distributing inputs (such as fertiliser and insecticide) and produce. They also assumed a broader social role, draining resources into party administration. A contract system was then

Vietnam's main crops (000 tonnes) 1987 1989 1986 1988 21.515 18.379 19.583 21.541 791 Roundwood (000 cu m) 3,393

introduced under which peasants were allocated land and a production quota, and could themselves consume or sell what they produced in excess of the quota. (This meant that the south, which was unified with the north in 1975, had only a brief and unwelcome acquaintance with collective

More radical reforms were introduced in 1988. Peasants now contract with the co-oper-ative for land and water use over 15 to 20 years. Though they may deal with the co-oper-ative for inputs and output and they have to pay taxes and service charges - they are also free to buy and sell themselves. There is no production quota and no official determination of land use.

In the longer term, impor-tant questions will arise over land ownership. Households'

ability to develop their plots is also limited by the woeful inability of the banking system to channel credit. But by comparison with the

past, a free market has been established in the sector which accounts for more than twothirds of the national labour force. The results of these production and export figures. and perhaps more tellingly in rising crop yields.

Production of rice rose from 16m tonnes in 1986 to 19.1m tonnes last year, of which some 1.5m were exported. The yield per hectare has risen from 2.8 tonnes in 1986 to 3.2. Meanwhile, there is increasing emphasis on other crops, such as coffee and rubber.

Mr Nguyen Thien Luan, vice-minister of agriculture, sees this year's rice crop as roughly the same as last year's, with generally good conditions offset by floods in the Mekong delta – the main rice-growing area – and difficulties in obtaining fertiliser. Large obstacles remain in the way of further increases in production, exports and yield.

The most immediate problem is the supply of inputs such as fertiliser and insecticide. The Soviet Union previously supble prices. However, it is now reluctant to give Vietnam credit to buy them because of Hanoi's huge rouble debt. This has produced considerable difficulties in supply, with

higher prices having to be paid, and with these ess items having to compete for scarce foreign exchange. The tightening import controls to prevent dollars being spent on on-essential goods.
Second, and most frustrating

of up-to-date processing facili-ties which would allow them to improve the national diet, prevent crops from going to waste. and improve the quantity and quality of exportable produce. Quality has become a more important issue with the decline in purchases under government-to-government

nam can process only about 10 per cent of the soya bean crop. Finally, though there have been improvements in irrigation and steps towards more efficient transport of agricul-tural products, there remains a for substantial improvements in infrastructure. As well as public investment sants also need credit from peasants also need credit from the financial system to help improve yields, diversity and

TEXTILES

Export potential

TEXTILES is one industrial area which Vietnam should be able to develop as an export-

The country already has a large textile industry, producing a wide range of goods from thread to finished garments. However, it is having to cope with huge changes: govern-ment emphasis on public sec-tor industry being free of sub-sidy, coupled with the growth the collapse of exports to the Soviet Union and eastern Europe; and the consequent need to diversify export mar-

kets and upgrade quality while still using outdated machinery.

Most of the spinning nachines at Phong Phu Textile Mill, a large state-owned com-plex on the outskirts of Ho Chi Minh City, came from western Europe in 1965. Mr Nguyen Thanh Tam, manager of the planning and import-export department, attributes the company's success to its engineers. They have not only kept the machines going, but they have adapted many of them, using parts manufactured in

towels instead of shirt mate-For 10 years after unification in 1975, virtually the whole of the factory's production was sold to the Soviet Union. Now, it exports 80 per cent of its output, and most of this consists of towels for Japan, with the remainder still going to the Soviet Union. It has found customers in Hong Kong, Taiwan and Europe for shirting material which is then tailored by

Vietnam, so that they produce

and exported. The factory operates 24 hours a day, seven days a week. The company has devised new employment con-

other Vietnamese companies

tracts with its 2,000 workers so that they receive bonuses for good export orders. But the basic wage, before allowances, bonuses and overtime, remains very low by international standards at 200,000 dong (about \$16) per month.

Like other Vietnamese companies, Phong Phu is seeking joint ventures with foreign investors. The first was with Tootal, now part of Coats Viyella of the UK, which invested \$750,000 in a unit producing polyester sewing thread. The plant is within the Phong Phu complex, and produces 200 tons a year. About 35 per cent is exported, mostly to Bangladesh, but 65 per cent is

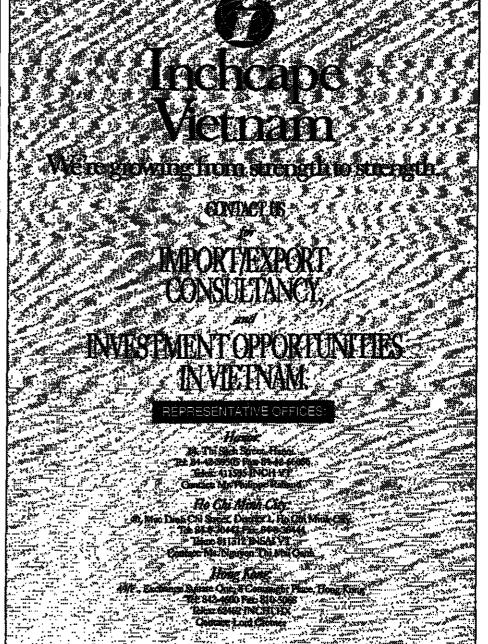
sold domestically.

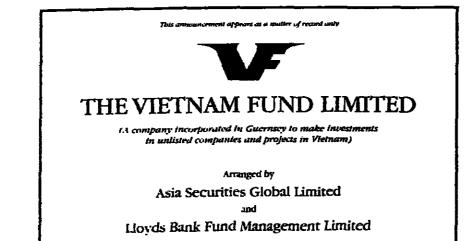
Mr Khieu Thien Thuat, general manager of the joint venture, says its emphasis is on quality: persuading manufacturers to use thread that is less likely to break, and that reliable thread can be found within Vietnam. Customers are only just learning, he says, to use the telephone to put in orders, which can be swiftly delivered throughout Vietnam

Phong Phu has also built a new tailoring workshop which is to be a joint venture with Molinex of France, producing protective garments for use for example, by Channel Tun-nel workers. It is also awaiting government clearance for a joint venture with a Taiwanese

A contrasting but also successful picture is provided by Minh Phung, another factory in Ho Chi Minh City which produces garments entirely from specifications provided by customers, using material provided by them.

The operation is entirely private, set up by Mr Tang Minh Continued on next page





Investment Manager Vietnam Fund Management Company Limited

Placing Agent

SMITH NEW COURT FAR EAST LIMITED

October, 1991

VIETNAM 4

KEY FACTS Naming THAILAND Libon 330,363 sq km

ECONOMY	1989	199
Real PNi growth (%)	5.5	2.4
Origins of PNI (%)		
Agriculture	48.5	
Industry & construction Trade, transport &	31.3	n.a
communications	16.3	
Other	3.9	
Labour force by sector (%)		
Agriculture	70.9	
Industry & construction	13.7	n.a
Other (including services)	15.4	
Consumer prices (% change		
pa)	76.0	90.0
Total external debt (US\$bn) Total trade (US\$mn)*	14.0*	14.6
Current account balance	- 320	-610
Exports	1,307	1,570
Imports	1,351	1,84
Trade balance	- 44	270
Convertible currency trade		
(US\$mn)*		
Current account balance	+ 120	-8
Exports	976	1,170
Imports	645	1,35
Trade Balance	+ 331	- 18
Main trading partners# (1990,		4
% by value)	Exports	Import
Japan	42 .1	23.3
Hong Kong	11.4	14.8
Philippines	8.0	1.0
Thalland	6.7	2.0
Germany	3.0	16.0
France	23	10.0
EC	7.8	31.0

CONGRATULATIONS TO VIETNAM

ON ITS

Source, IMF DOT, Economist intelligence Unit, Vietnamese pov

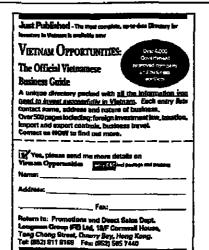
ACHIEVEMENTS IN ECONOMIC RENOVATION

> CHÚC MỪNG NHỮNG THÀNH TƯU

ĐỚI MỚI KINH TẾ CỦA VIỆT NAM



BP, VIET NAM



Guide for hardy business people

VIETNAM is for the hardier expatriate. The sense of new opportunities, to be won by difficult conditions, gives it a frontler atmosphere.

Those that have been

tablished for several years

have witnessed an extraordinary flowering of commerce and personal freedom in Vietnamese society. But even after this progress, it remains a frustrating and costly place in which to do business. While expatriates do find Vietnam a rewarding place to live, it is fair to say that most do not yet know whether their labours will result in long-term, profitable business for their companies. Whether you plan to set up in Vietnam or just to visit - the path is already becoming well-trodden - the following notes

may give you some idea of

Travel

.66.1m (1990 estimate)

Most south-east Asian and some European airlines serve Ho Chi Minh City, the country's commercial centre. Thai International and Aeroflot are the only foreign airlines serving Hanol, although Cathay Pacific will begin services from Hong Kong to both cities from December. Vietnam Airlines, which flies to Bangkok and aircraft. Most expatriates use it regularly. Do not panic if thick fills the cabin; this is

A visa is needed, and the application needs to be backed Vietnam body, Immigration and customs procedures can take time. Complete both sets of forms in full and keep the copies until you leave the country, when you will be required to produce them. Keep film on your person when going through the airports either way.

Most foreigners fly within Vietnam, but it is possible to use road or rail. It takes about five days to drive the 1,000

HANOI wakes long before

dawn when peasants from the countryside bring in fruit and vegetables, strapped in huge

bundles to bicycles and motor-bikes. As they ride in the

cain do little

Continued from previous page Phung. He began producing textiles in 1988, and already

has 18 workshops employing 5,000 workers, working in shifts over 16 hours, seven days a week. The factory is

turning out 1m outerwear jack-

ets a month - and not a one bears a "Made in Vietnam"

label. The jackets are re-exported mostly to Europe.

The company's biggest company is Taipei textile company.

which supplied Minh Phung's sewing machines, paying half the cost itself and deducting

the remainder from Minh Phung's charges. It also has

important customers in Hong Kong and South Korea. Minh

nies investing in Vietnam.

wasted.

eral decay.

miles from Hanoi to Ho Chi Minh City, allowing time to see Hue and Danang. As an example, the trip of just over 100 miles from Hanoi to the Chinese border near Lang Son takes over four hours one way, even if you leave early in the morning. The reasons for slow progress are bicycles, slow trucks, bad roads and bottle necks at bridges, most of which were destroyed by US bombing. The train takes about two days from Hanoi to Ho Chi Minh City.

if you travel across a provinclai boundary, you need documents from the Interior ministry. Your sponsoring organisation can generally arrance this.

There are virtually no taxis in Vietnam but cars and drivers can be arranged through hotels or specialist service companies. However, take the opportunity to walk around Hanoi before its charm is swept away by development, if you want evidence of burgeoning capital-ism, the streets of Hanoi, Saigon and neighbouring Cholon provide it. Beware of persistent beggars and pickpockets in Ho Chi Minh City.

Accommodation

The only hotel in Vietnam which generally expected by upmarket business people is the Salgon Floating Hotel. However it is expensive and its advantages such as good communications are beginning to be matched by other hotels. Apart from countless new hotels said to be planned for Ho Chi Minh City, there are a number of old favourites such as the Continental and the Rex. Good food is easy to find in Ho Chi Minh

Hanoi, the best hotel is supposed to be the Thang Lol. It is out of the city centre, built by the Cubans according to a plan clearly designed for another location. It is on top of a lake and therefore humid and communications from it are astonishingly expensive. However, nowadays it does provide soap and (threadbare) towels. Most regular visitors prefer to run by official bodies and ministries, notably the army gues-

Currency

In spite of the US embargo, the dollar is effectively the hard currency of Vietnam. Take lots of dollars in cash, including small denominations. Travellers' cheques and credit cards have few outlets. Airline tickets. hotel rooms and communica tions charges have to be paid for in dollars, if you do change any significant amount money into dong, you will find yourself carrying round large and rapidly depreciating bun-dles of cash. Much foreign trade is by barter and counter trade. Dong may not be taken out of the country. Americans visiting Vietnam need to beware of violating the Trading with the Enemy Act which for bids dealing with Vietnam.

Setting up

The number of foreign compa nies with offices in Vietnam is growing rapidly. Oil companies such as Shell, BP, Enterprise and Total have been well established for some time. Seven foreign banks (Standard Chartered, five French banks and Thai Military Bank) have representative offices, and an Indoneslan bank has a joint venture. Branch licences are expected to be awarded soon.

Establishing a presence in Vietnam is very costly. Both dation are expensive. The market is erratic, but a villa in Hanoi for use as either office or home or both might cost \$10,000 to \$12,000 a month in rent. Ho Chi Minh City is somewhat cheaper. A rough guide for office space is \$10 per square metre per month in Ho Chi Minh City and \$12 to \$15 in Hanoi. On top of that, the forwill need to pay for complete refurbishment - probably no work will have been done since

Foreign companies must obtain domestic and office staff through a government agency, they deal regularly, such as Petrovietnam for the oil industry. They pay the agency, not the employee who will receive a only portion. A secretary costs about \$300 a month, a driver about \$250, a maid a bit less. Operational staff will cost more depending on skills and works but businessmen naturally are frustrated that it does not silow them to provide incentives or engender company loyalty - but at the same time they must themselves train staff, even including teaching a secretary how to answer the

ence is a serious problem for Vietnam, but this is counterbalanced by high educational and literacy standards, knowledge of foreign languages, and even technical knowledge in some areas (especially that taught by

Doing business

The Foreign Investment Law. and the creation of a one-stop foreign investment agency, the State Committee for Co-operaated a flexible and secure nies. However, large gaps remain in Vietnam's legal sys-

The first thing to ensure is that you are dealing with the official entity which will actually have the responsibility to give the approvals you need in your particular field of business. This may take considerable research, but it can avoid much wasted time and trustration. A number of specialist Viet-

namese companies offer market research services to foreign companies as well as advice on



Cash count: large and depreciating bundles of notes

copyright and other consultancy

Bureaucracy is less cumbersome than it was, but most things require time, patience and courtesy.

Communications

international links have been considerably improved by Vietnam's co-operation with OTC International of Australia, international direct dialling and faxing is available, although from most hotels you have to go via the desk. The exorbitant costs failing, but hotels put on a very large mark-up. The grow-ing number of business centres (In some Ho Chi Minh City hotels, you do not have to be a guest to use them) is making life cheaper and easier for busi-

All Hanoi telephone numbers have just had a 2 added at the beginning to make them six-fig-

Health

Malaria is on the increase in Vietnam as in many other countries - take precautions. Stomach bugs are a recurrent probiem - do not drink tap water or ice. For expatriates, medical care is a worry not because of herause hospitals are poorly equipped. If you have any ser ntion try to get to Bangkok

Reading

There is a mushrooming supply of information in English about Vietnam, especially in regular ewsletters. Most notably, the Vietnam Investment Review, intended to be published reskly from Ho Chi Minh City, appears to have circumvent which forbids private participation in publications.

An overview of Vietnam's economy and needs is provided by Report on the Economy of Vietnam, written by the United Nations Development Programme for the government. Only three English-language news organisations have bureaux in Hanoi: Reuters, the and the Bangkok Nation. There are none in Ho Chi Minh City. The Lonely Planet guide to Vietnam, Laos and Cambodia (Lonely Planet, £9.95) is essential reading. For a straightfor-ward account of recent history, The Vietnam Wars, by Justi Wintle (Weidenfeld and Nicolson, £20); the standard American works on the Vietnam was are A Bright Shining Lie, by Neil Sheehan (Picador, 27,99). and Vietnam: A History, by Stanley Karnow. Take wi Graham Greene's The Quiet American, set mainly in the Continental Hotel in Salgon.

Alexander Nicoll

Stefan Wagstyl finds unexpected joys for visitors

The lights go on again

half-light through the city cen-tre, stucco-fronted villas tower above them like ghosts from a of traders, shopkeepers and different age.
The farmers make their way workmen. By around eight o'clock, the early-morning through the dusty streets oblivious to the faded French peasants have been joined by a host of others. Stallholders sell a freshly-cooked soup of chicken and rice for breakfast. colonial grandeur that surrounds them - the palace of An old woman pulls out an he governor-general of Cochin ancient bicycle pump and offers to inflate tyres for pass-China, the rococo-style municipal theatre, the columns, towers and pediments of a remote ing cyclists in exchange for a world. Here and there the gov-ernment has restored a build-

few dong. ing to some of its former glory,

Three years ago, these monuments were virtually all there was to see around the streets of Hanoi. Today, the city is coming to life with the sounds

Export potential

Loren, the blacksmiths' quar-All day, they hammer away, making shutters for the thou-sands of small houses on the outskirts of the old city. Sparks fly as a boy applies a welding torch to bare metal. All this activity is a response

Children sell petrol in glass bottles, enough to get a motorbike to one of the city's fev filling stations; enough too, to set half a street alight if an accident should happen, as

Phung's revenue - which

comes purely from what it charges customers for labour

The factory's workers.

almost all women, earn more than their public sector coun-terparts: mostly between 300,000 and 500,000 dong (\$24 and \$40) a month, before

Minh Phung, too, has had to

adjust to new markets, and has grown astonishingly as a

result. From 1981 to 1988, it

produced rubber and plastic shoes and sandals for Poland

and the Soviet Union. It no lon-

is about \$20m annually.

bonuses and allowance

ger makes anv.

dripping tap without the right advice, much

of your investment capital can be quickly

TAMEXCO leads the way for foreign compa-

Guiding, co-operating and evaluating

Vietnamese investment projects; construc-

tion, hospitality and travel projects; trading

they often do.
In one district, families of metalworkers haul steel rods

to the government's new-found support for private enterprise. Hanoi, a city built by colonialists and ruled by communists, For the visitor it brings the most unexpected joys. Among the foods sold in the street is French bread: Hanoi must be

freshly-baked croissant.

A handful of families have opened restaurants or reopened old ones. They are housed in back streets and down narrow alleyways. To reach the Piano Restaurant, reach the Plano kestaurant, you go down a crumbling passage in a terrace of old buildings. The restaurant is in a crudely white-washed room with a few western posters stuck on the walls. On a shelf stands a row of whisky and brandy bottles.

the poorest city in the world where it is possible to eat a

At one end of the small room, there is a piano – a young woman plays all evening accompanying another on the violin. The extraordinary menu has everything from duck à l'orange to freshwater eel and shark's fin soup. Dinner for two costs \$12. A bottle

resentation contacts.

ital - call use today

marine and native products.

We also import Nissan motor vehicles,

machinery, raw materials and consumer

goods - and export agricultural, forestry,

To get the most from your investment cap-

Alexander Nicoli of Bordeaux \$3.

A fairly robust view of

Foreign investments in Vietnam can be like a and renting houses and offices - even rep-

TAMEXCO

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hygiene is necessary to enjoy such places. A rat scurrying across the floor is not uncommon, nor are cockroaches or tollets which are holes in the ground. But it is a marvel to drink claret, eat lobster and listen to Chopin in such surroundines.

Life is more modern in the

south, particularly in Ho Chi Minh City, the old Saigon, which has only known communism since 1975 and has hardly forgotten its former habits People are turning the lights back on - literally so in the case of many night spots. A waiter at the Pavilion Restaurant in Cholon, the Chinese quarter, says the place has been recently redecorated so it looks as it did 17 years ago. Strings of multicoloured lamps ring the stage and stretch out across the ceilings. A Chinese wedding party has taken over most of the restaurant - at one table the men stage beer-drinking races. At another, sit a group of bemused children, the girls in lace and frilly dresses. On stage a hikini-clad fire-eater dances with a flaming torch. She is followed by a middle-aged crooner, hair down to his collar, singing "Beautiful Saigon", an old

regime favourite. Visitors are carefully steered away from the dark side of Vietnam – the re-education camps for the communists' political opponents, the aban-doned Buddhist monasteries and churches converted into warehouses. But it can be

sensed in the controls the state

imposes on foreigners requiring visitors to hold inter-nal visas for a trip from one province to another.

Until recently, Vietnamese were not allowed to visit foreigners' houses or to invite them to their own homes. Vietnamese, even official guides, still require permits to accom-pany foreigners on trips. Another glimpse of the fears the communist state engenders

is, curiously, in the Museum of American and Chinese War Crimes, a collection dedicated to a graphic (and, of course, one-sided) portrayal of the suffering inflicted during the Vietnam War. The pictures of the My Lai massacre are as harrowing as when they were first

However, one corner of the museum is devoted to alleged crimes against Vietnam perpetrated since 1975 pathetic attempts by handfuls of former South Vietnamese officers and others to foment rebellion. The commentaries are a telling example of politi-

cal paranoia. For example: "In June 1975, Nguyen Hou Tri started to form an anti-revolutionary body of two people: Nguyen Muoi (a handicapped soldier of the old regime) and himself." Both got long prison sentences for threatening state security. Such concerns are quite distant from the average Vietnam-

ese, who lives not in the cities but in the countryside, grow-ing rice and vegetables and try-ing to raise a few chickens. The landscapes are beautiful especially when the river valleys give way to mountains and the paddies are built like green and silver steps along the hillsides.

A journey of even 100 kilometres can involve spending many hours in a car or a train But there is no other way of appreciating the contrasts Vietnam offers – long beaches and fishing villages on the coast, slash-and-burn agriculture in the mountains of the north near the Chinese border. the crumbling towers of the Vietnamese imperial capital of Rue and the much old of My Son, centre of the civilis-ation of the Cham people. Dating back to the fourth century, it is Vietnam's equivalent of Angkor Wat in Cambodia and

Information services for foreign tourists are dominated by the government organisations, Vietnam Tourism and Saigon Tour-ist. Tourist visas are usually ed only to people who prebook a package tour but it is possible to arrange a package tour for just one person. In the UK, one agency dealing with tours to Vietnam is Regent Holi-days (UK) ltd, 13, Small Street, Bristol. Telephone: 0272-211711.



prospects, many Vietnamese have tried to seek their forts elsewhere. Villagers take to the sea in boats like those in the picture above, at a fishing hamlet near Do Son near the northern port of Haiphong for a voyage lasting up to 20 days. Britain and Vietnam have agreed on the mendato repatriation of some 60,000 bost people now in camps in





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system called Eros has made dreary Mondays a thing of the past at HMV's flagship store in London's Oxford Street. There was a time when Monday meant boredom and frustration for the staff who had to spend hours telephoning various record suppliers to replenish stocks after the weekend rush.

Now Eros, using electronic data interchange (EDI), has removed the strain of Mondays, and made ordering not only routine, but mercifully error-free, and also cheaper for HMV and other Eros users.

Saturday is the trading peak of the music retailer's week. The rush to re-stock on Monday (when nearly 60 per cent of orders are placed) is critical, since so many of the products have a short life in the charts. "We were aware of a severe back-

log," explained Allen Sternstein, business systems manager. "This business creates a 'fashion', so you need the product in a three to fourweek time window. You miss the surge in sales if you miss that." Monday meant tedium: re-dialling and queuing on janned phone lines

to the major suppliers. Retailers large and small had to wait their turn to relay their lists of orders over the phone. Due to the line congestion (every store placing several orders with different suppliers), some orders were often delayed until Tuesday, so important stock arrived late, sometimes losing sales for distributors and retailers alike. Eros, the system HMV uses to solve these problems, is the result of an unusual collaboration between three big record suppliers - EMI, BMG and Polygram. All suffered from the hit-or-miss business of re-stocking over the phone and appreciated that the Monday rush

was a bottleneck of time and

resources for retailers. Peter Siggery, now general manager of Eros, devised the system when working for Polygram. His plan was specifically for high street stores such as HMV to place their orders automatically, supported by a 24-hour, seven-day-a-week service. Each shop using Eros is provided with a personal computer, which stores all the necessary programs and files, including an electronic catalogue of more than 40,000 items. Eros users build up their orders on the PC, validating them against the current catalogue. They can even use them to look up the catalogue, by number, title or artist. Ease of use was a prime concern, and one of the factors which convinced HMV to adopt the system so widely. "The pace in retail outlets is such that, if the systems got in the way of the business they wouldn't use it," says

Claire Gooding continues a series on getting the most out of software by looking at system that transforms ordering

New sound strikes a chord at HMV

Siggery. "That's why Eros is all and is connected at local rates. about running a record shop."

Theresa Robinson, the order room subject to as many as 1,000 upd

controller at HMV in Oxford Street, makes a live demonstration of Sig-gery's point. "An order normally takes two minutes," she explains, "whereas it used to rely on how fast you could type up the orders." Rob-inson regularly trains other HMV staff on Eros in 10 or 15 minutes, and runs a staff of four where there used to be nine.

A 30-line order appears on the screen (HMV tailors this to the size

The 40,000 catalogue items are subject to as many as 1,000 updates every week, loaded automatically

when the shop places an order. As yet, the Eros catalogue represents only three suppliers, but it covers a significant proportion of total sales, perhaps as high as 60 per cent of the industry's trade. Record shops need to know not

only the current titles but how they are available - on seven-inch vinyl, 12-inch vinyl, cassette, single compact disc, or various remix versions,

alogue. Some shops even use Eros to reply to customer inquiries and

The Eros pilot scheme in 1988

One factor in the quick uptake was a deal negotiated with a single

it seems logical that one com-puter should talk to another

beings having to translate infor-

directly without many human

mation for them. In practic

duce documents from their

slow, expensive and error-

computers, post them to their

customers who then type them into their own computers. It is

prone, if implemented well, EDI

promises to free staff from the

drudgery of shuffling paper from one computer system to

Several pitfalls have been

Many systems end up costing

or group has its own PC buying

avoided in bringing the Eros system into widespread use.

far more when each cu

early all UK busine

what is available.

BUZZWORDS

ELECTRONIC DATA INTERCHANGE (EDI) is the exchange information between companies by computer, whether by disks or by online services. ELECTRONIC POINT OF SALE (Egos) updates stock and inventory information from the till. Epos schemes often make use of remote date entry to centralise information for such purposes as marketing feedback.

and weight of physical deliveries). One customer has asked for "Des-tiny" by the group Saxon. Eros throws up a warning. A quick search reveals every Saxon opus on EMPs catalogue – but Destiny has never been released on compact disc, so the order is amended. Orders are sent direct to the dis-

tributors down the telephone line. For this Eros uses the INS Tradalhak service for its EDL The call typically takes around two minutes,

THE EROS system is one of those rare systems that delivers what it promises, it meets a

business need and allows HMV staff to be productive workers

rather than glorified robots.
The manual ordering system

was a horrific problem crying out for a technical solution, it

ed difficulties for every-

body in the buying chain from record supplier to retailer to the eventual customer in the shop.

together to solve a mutual diffi-

but the Eros approach is one of the best. The EDI method is cer-

tainly the system for the future.

It is encouraging that hard-nosed competitors could get

cuity. As a result, all parties

CONSULTANT'S CRITIQUE

bring automation on a grand country-wide scale. "Eros is the arrowhead in bringing technology to the rest of the store," said Sternstein. experience of the roll-out, the development, and the training. Part of make online searches to find out ferent projects. The end result is to incorporate information technology involved 24 pilot shops, including HMV, Virgin, WH Smith and two independents. Eros now serves 700 shops, including more than 200 independent stores

HMV is developing its own electronic point of sale (Epos) and merchandising project called Track, which will deal with the 250,000 or

company, Memorex Telex, to sup ply, deliver, install and maintain all the shop-based PCs. This contract allows Eros to concentrate on sup-port services and consultancy. It also guarantees all users a fullyconfigured replacement within 24

HMV's own policy is to reduce what it calls "handraulic" tasks repetitive, boring, and error-prone drudgery. Sternstein arrived at HMV in 1989, with the brief of introducing information technology into the fabric of HMV's business. He brought with him experience in computerising retail and distribution from cosmetic firm L'Oreal

For HMV, adopting Eros is the first step in a larger plan which will The whole company must have my mission is to integrate the difinto operations in such a way that the business benefits."

so catalogue items carried by HMV.

policy. All too often, the compatibility between PCs is not exact and effort is tied up unnecessarily. In the Eros case, this was

One of the big reasons for the

success of the system in Hiff is the commitment to staff train-ing. Retail outlets are notorious

es, HMV has taken the sen-

ople are usually less moti-

for high staff turnover. Never-

able approach of investing heavily in training. Conventions wisdom often implies that it is

not worth training transient

employees. The result is that

vated and tend to leave even sooner. HMV's investment in

staff means that it gets the best

solved by having all PCs sup-piled with hardware and soft-

ware from a single source.



Many of them, such as T-shirts and other promotional items, are unique to the company, whereas others are already represented on Eros.

"The range of our product is enormous," says Sternstein. "An electronic version of the catalogue is fundamental to successful merchandising in the music retail business." The first Epos project goes live on November 28 at the Manchester store, and will then be extended to other stores. In theory, all Epos-stores will have full access to the entire catalogue of 250,000 items, whether they stock them or not. George Tomlin, central systems manager at the Oxford Street store, describes HMV as "needs-driven,

out of them and consequently

need to include a wider range of

tem is well placed to become a

standard and gain high accep-tance within the industry.

As yet, few EDi standards

truly exist eithough many have

been put forward. In the com-puter industry the largest user

dard. If Eres can address the

The author is a consultant with

Software Design and Construction,

as well as its bigger perticipants then it could well establish

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pilers and outlets. This sys-

ment will

Kevin Grumbali

out of its computer system

The future develop

Another HMV project, the Oasis ordering and stock information sys-tem, will link with Eros by sending the orders automatically. It will use remote data entry for every transac-tion which affects HMV stock, feeding back information to HMV's Digital Equipment Vax machine in its central finance department in

not technology driven", and stresses that the buying in of third-

party services and expertise has eased the route to a grander IT

scheme. "Whatever we did, we knew it must be possible to incorpo-

rate it in later developments. Apart from the business benefits of Eros,

another big attraction was that the vehicle – a PC – would leave capacity to introduce other applications."

Oxford Circus.

Oasis sits side by side with Eros on the store-based PCs. "Eros got our users accustomed to using key-boards, and the operations department was already committed to Eros when we introduced Oasis a year later, because they'd already seen the benefits of Eros," comments Tomlin.

Eros has brought benefits to HMV, not just in saving time and costs and the speed of orders but in preparing its staff for systems that send data down the line automatically. The Epos project has built on Eros's previous success. "Everyone we've trained so far wishes they'd had it six months earlier," comments Sterostein.

The series will continue on the technology Page in January. The Quar-terly Review of Software at Work will appear on December 6.

COMPANY SNAPSHOT Music and video retailer HMV UK opened its first record store in Regent Street in 1921, under the aegis of record company EMI. The store moved to Oxford Street in 1927 and is still going strong - as is HMV's dog

and trumpet trademark. When Thom and EMI merged in 1980, the HMV group of retail stores became an autonomous company within Thom EMI. It is part of the HMV Group, with chains in US, Canada, Australia, Japan, Ireland and

Nature of business: Music and . video retailer. Currently there are 81 HMV stores throughout the UK, with another four plenned to open before Christmas. HMV estimates its own UK market share at 15 per cent, lying behind Our Price and about level with Woolworth, and ahead of WH Smith and Virgin (the letter owns 50 per cent of Virgin Retail and all of Our Price). Turnover: HMV's UK turnover is included in the Thom-EMI results and is not revealed separate Employees: 1,200 including temporary Saturday staff.

TECHNOLOGY FILE Software: The Eros system deals with the re-ordering of stock from three major suppliers: EMI; BMG, and Polygram, who jointly own the supplier of the system, Eros Music Systems: PCs and telecommunications equipment are supplied by Memorex.

Suppliers: Eros Music Systems, ' Romford (Tel 0708 731212). Installation date: Eros went live at HMV in May 1989 after a pliot study of nearly a year involving five HMV.

Cost: £1,300 per PC including software and installation, HMV spent. £40,000 on Eros implementation and training. Maintenance: £250 per annum (£100-

for Eros and £150 for PC maintenance from Memorex Telex.) Other systems: HMV is developing at least two systems of its own, to be integrated with Eros and rolled out to all its stores: Oasis, for controlling ordering and stock links with a central Digital Equipment Vax; and Track, a store-based merchandising and Epos system, soon to go live in Manchester It is based on an IBM A\$400 machine. orași 🦸

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he contamination scare which yesterday prompted the withdrawal of millions of bottles of Lucozade from shops throughout Britain is a night-mare of a kind which has come to haunt a growing number of consumer products companies in the

Last year Perrier was forced to recall every bottle of its most popular sparkling water worldwide after some were found to contain traces

A few years earlier, Tylenol, a headache pill made by Johnson & Johnson of the US, was temporarily withdrawn after an extortionist laced some containers with cyanide,

killing eight people. In Britain, Mars was the victim in 1984 of a threat by a self-proclaimed animal rights activist to poison its confectionery. Even though the threat turned out to be a hoax. Mars

sales plunged temporarily.

The costs of dealing with such incidents can be huge. Industry experts estimate that recalling suspect products from shops costs nine times as much as delivering them in the first place.
But that is nothing compared

with the costs of lost production and of re-building public confidence in products, once they have been declared safe. Johnson & Johnson is estimated to have spent more than \$100m to recover from the Tylenol crisis, and

Perrier twice as much.
Successful product liability lawsuits can push the bill higher still and even, as in the case of asbestos producer Johns-Manville, force companles out of business altogether.

Heightened awareness of the risks has begun to prompt some companies to take precautions. UK food manufacturers and retailers recently joined forces to draw up a set of guidelines providing for co-ordinated action in the event contami-

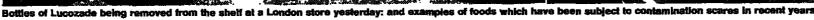
Yet relatively few companies appear prepared for the worst. A recent survey of Britain's 1,000 largest companies by Sedgewick, a Lon-don insurance broker, found that though three quarters claimed to have contingency plans to deal with sudden crises, most covered only the immediate outbreak of an emer-

Almost none of the companies had any strategy for dealing with Food contamination

Taking the drama out of a crisis

Guy de Jonquières investigates the steps that manufacturers can take to handle an emergency





longer term problems such as prod-uct re-launches, litigation or investor relations, according to John Woodcock of Sedgewick. "Most com-panies only find out about the cost of a crisis once it's over," he says.

How should companies prepare
themselves? Martin Langford, managing director of Burson-Marsteller. a public relations firm which

advises on crisis management, says the first precaution is to designate

The committee should span the

report to a senior manager. Its mbers should know how to liaise effectively with police, regulatory authorities, customers, shareholders and the media. Once a crisis breaks, it is essential for companies to be open and candid, while exercising firm cen-

tral control over information flows, both inward and outward. In the first few days of the Perrier crisis, different executives made a series of often inconsistent public

statements about it. The lack of corange of corporate functions and ordination not only confused the public about the true seriousness of the problem but gave the impres-sion that nobody at the company was in charge. Above all companies should avoid

being panicked by adverse media coverage into seeing the problem simply in terms of dealing with press and television. The real chal-lenge is not to impress the media, reactions can often be gauged accu-

rately only by market research.

A clear understanding of consumer psychology is particularly important when the time comes to reducing the risk of tampering. Tylenol rapidly regained its lost market share.

in the newspapers saying a product is safe," says Langford. Johnson & Johnson re-launched Tylenol in the US with a series of nationwide video conference transmissions in which the company's chairman showed media audiences

re-launch a product. "It is not enough just to put advertisements

Perrier's recovery has been more patchy, in part, perhaps, because the company took a long time to explain what had gone wrong and only belatedly seemed to admit any contrition in its media campaigns. Prevention is, of course, always preferable to cure. Many food and drinks manufacturers are investiga-ting ways of making their products safe from contamination, particu-

larly by developing "tamper-evident" packagings, which make it easy to see when they have been

Nonetheless, such solutions, how ever ingenious, offer only limited protection because they rely on con-sumers noticing whether products have been interfered with. Research

suggests that in practice, few do.

"There is no such thing as tamper-proof packaging — if there was, you could never open it," says Ray Gibson, business development direc-tor at Reading Scientific Services (RSS), which operates a contamination testing laboratory used by

about 400 European manufacturers.
However, the higgest risk of contamination arises well before products ever reach the shops. Surveys have found that as many as three transfers of spready included. quarters of reported incidents occur inside factories – and the evidence suggests that only a few are the result of malicious intent to harm.

Gibson, whose laboratory has tested 450 contamination cases since it opened in 1987, says many resulted from teething problems which followed changes in manufacturing process

Even more common, by all accounts, are problems caused by disgruntled employees. "Often, the motive is sheer boredom," says Shane Russell, a law lecturer at Nottingham Polytechnic who advises companies on crisis man-

"Many cases I have dealt with are simply stupid pranks. Production line jobs are so boring that it becomes quite tempting to drop an insect into a soft drinks bottle or a bar of chocolate."

She says that some companies she advises are reluctant to tackle the problem explicitly, in case they put ideas into factory workers'

Her advice is that it is always preferable to explain to staff directly that messing up production jeopardises the company's business

and their own jobs.

Better training, motivation and quality control may reduce the number of contamination cases which occur inside a manufactur-

er's premises. Safeguarding consumers and producers against threats to products after they enter the retail network will always be a much bigger chal-



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On the campaign trail

Raymond Snoddy reports that newspapers are battling with TV

ir Frank Rogers is nothing if not a patient man. For more than 20 years he has been trying to persuade the national newspaper indus-try to market itself collectively to hold at bay the great rival

While director general of the Newspaper Publishers Association in 1972, Sir Frank thought he'd done it. The organisation agreed to set up a marketing bureau for national newspapers and a suitable candidate from the advertising industry was chosen and approached. Then the national newspape proprietors of the day refused to pay his salary.

The whole thing collapsed and it's been talked about ever

since," says Sir Frank, deputy chairman of the Daily Telegraph group.
In the last few weeks Sir

Frank, now chairman of the NPA, has finally got his way. The biggest advertising cam-paign now running in Britain's national newspapers is extolling the virtue of newspapers as an advertising medium and at the same, time taking a deliberate swing at the cost-effectiveness of television

Between now and Christmas, the national newspaper industry will spend £7m on a campaign which will place more than 140 full page advertise-ments in the nationals with a

far from subtle message. The aim is to counter the falling proportion of advertising revenues taken by national newspapers – 19.5 per cent in 1970, 16.4 per cent in 1980 and 15.1 per cent last year. "Some people are being conned by TV commercials. The people who pay for the them," runs the

copy line of one of the ads. According to an academic researcher, Peter Collett, 20 per empty room, another 10 per cent are missed as viewers flick through the channels and half the rest are missed while the audience get on with iron-ing, practising their golf swings or canoodling on the sofa. The campaign was designed by Sir Tim Bell, Margaret Thatcher's legendary nunicator, to make the fur fly and above all else get newspaper advertising talked about by media directors who tend to

The campaign has raised a few eyebrows in the television world but has so far provoked only a withering response.

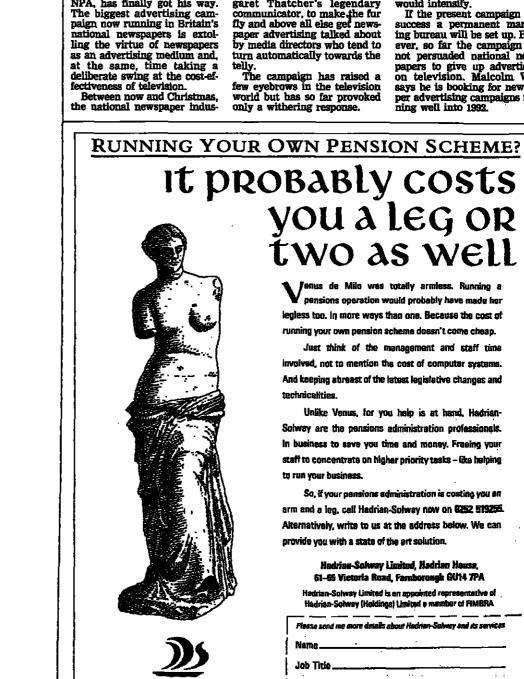
turn automatically towards the

"I am disappointed that they've taken to knocking copy. We don't plan to make a counter," says Malcom Wall, chairman of the ITV marketing

Craig Pearman, managing director of Media and Airtime Sales, which sells for Yorkshire and Type Tees, finds the approach naive. Television is still the only medium that can take a completely unknown product on Monday and make

it famous by Friday night," Pearman said.
The NPA was persuaded to a report produced by Joe Cooke, managing director of the Daily Telegraph. Cooke argued that the advertising market was rapidly reaching maturity and was unlikely to grow faster than the economy as a whole. The battle with television for market share

If the present campaign is a success a permanent marketing bureau will be set up. How-ever, so far the campaign has papers to give up advertising on television. Malcolm Wall says he is booking for newspa-per advertising campaigns run-



it probably costs you a leg or two as well

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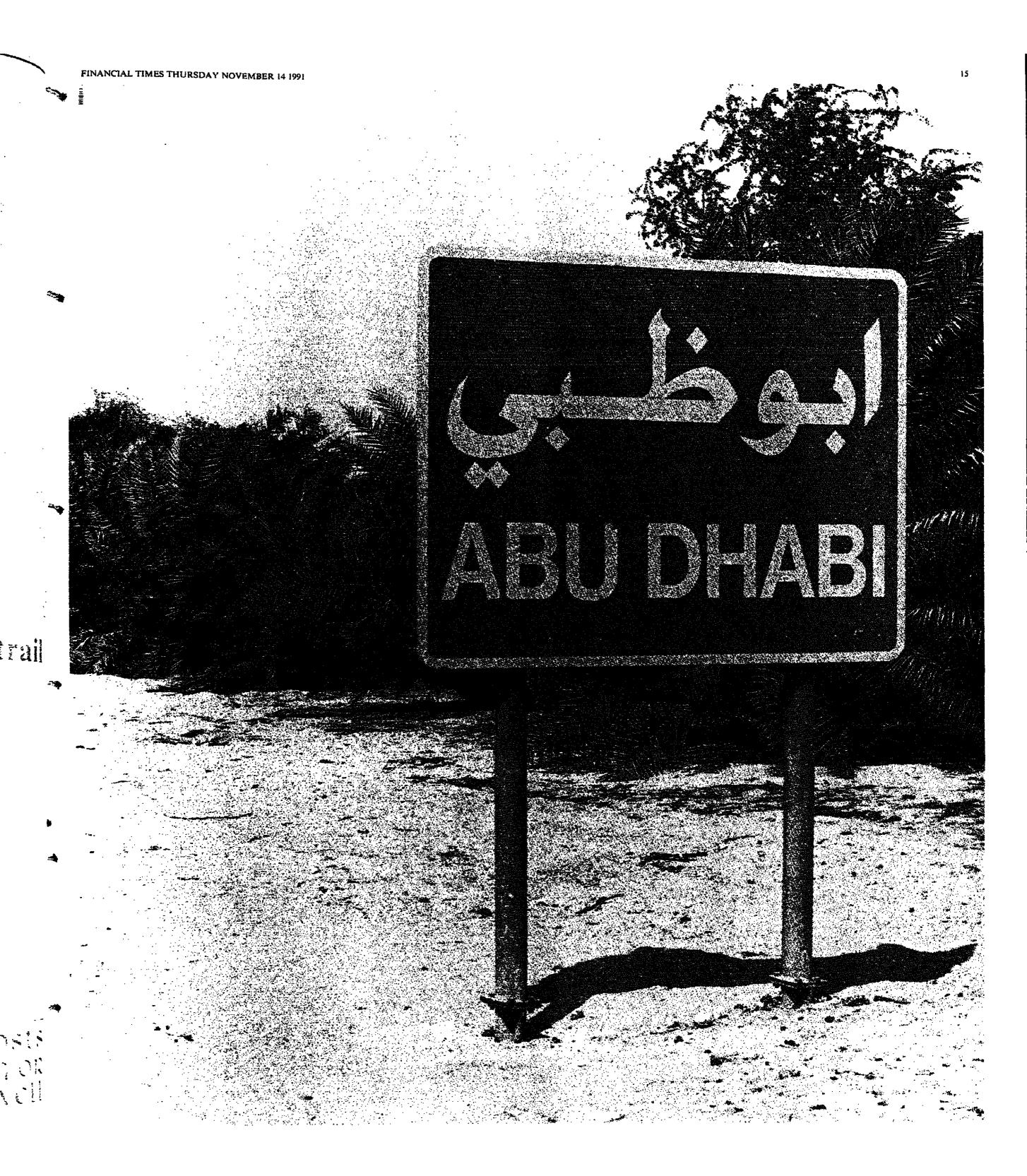
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In September 1991 the com-

machine for a sewer tunnel in Bordeaux. For Metrosud, Mark-

ham has an order for an even larger TBM - 6.55 metres in

diameter - for the Naples

In France, a Markham Super-

plied on a phased delivery

schedule from January to Jun

1992 with commissioning work

by Bristol Babcock personnel beginning in March for August

Production is already under

way at the company's Kidder-

This is the second major

mington, Delaware.

The risks that directors run

By Max Thorneycroft and Ian Lupson

MANY COLUMN inches have then, in turn, by directors recently been devoted to the alleged excesses of certain members of the boards of some panies. The comments have focused on the relationship between the board members' remuneration and the financial position of their businesses.

Questions have even been asked in Parliament; indeed the social desirability of certain income levels has provoked a rare example of cross-party accord. At the same time, there have also been an increasing number of global comparisons seeking to place the salaries and perks of British company directors in an

international context.

But what about the other side of the coin? High reward has traditionally been seen as fair return for taking on a certain amount of risk. Historically this "risk" has related to whether the company would prosper or fail the shareholder risking his or her capital, and

the board their jobs.

More recently, many companies in Europe have observed with concern the rising trend in the US of directors and officers of companies, as distinct from the companies themselves, facing litigation. Many in the UK have wondered and worried how long it would be before a similar trend took

hold in Britain. By and large this seems some way off. Earlier this year a survey was carried out among lawyers and directors in the UK aimed at establishing current trends in directors' and officers' personal liability, and the insurance market which has grown up to provide them (and their companies) with the opportunity to transfer some of this risk.

Two-thirds of those surveyed felt that in the preceding 12 months there had been an increase in the incidence of claims against directors (and

against their insurers). More than 80 per cent of respondents also felt that such claims had received greater publicity than in the past.

suggested, however, that, at least in relation to greater publicity, those questioned had been influenced by media cov-erage of affairs such as Guinness. Blue Arrow and Zee-

Yet undoubtedly the potential risks of litigation are growing. The increasing regulatory framework is partly to blame. Statutes such as the Environmental Protection Act 1990 (EPA) which makes directors responsible for their compa-nies breaches of anti-pollution measures, have raised the potential for personal litigation against directors where none previously existed

Under the EPA, for example, personal liability may even -it seems - extend further down the corporate ladder than might be expected to "anyone purporting to act" as a manager, secretary or other officer of a company. It will be interesting to see whether this will be interpreted by the courts to include shadow direc-

These are risks of a criminal nature, but the risks of civil sanction also continue to grow. From a director's standpoint an important distinction between civil and criminal sanction is that insurance cover is not available for the

Insurance cover may also not be available, however, for civil claims against directors and officers arising from the EPA. While most directors' and officers' policies start out to indemnify in relation to such civil liabilities incurred by the assured, they invariably contain an exclusion which will take pollution out of the definition of an insured risk.

Directors would be prudent to ensure that they personally are adequately protected against this type of potential exposure under one or other of their company's other insur-

ance policies. The recession is also acting as a spur to litigation in this field giving an indication of litigation against directors may crystallise.

For instance, former directors of failed companies have for some time faced the risk of been accused by liquidators of, in effect, aiding their company's ultimate collapse by falling to call it a day in time.

There have been few reported cases of "wrongful trading". But the few instances that have necessarily the few instances that have necessarily the few instances.

that have occurred tend to show two factors: liquidators are willing to enforce their rights at law;
• and that the courts will look a long way back into a company's history to assess when its stewards should have realised it was time to shut up shop. The meter starts running, if wrongful trading is established, when that realisa-

tion should have dawned. Even insolvency practitio-ners can find themselves enmeshed in the ever-widening web of personal liabilities when their appointment as administrator or receiver brings them within the various definitions of those who may face personal sanction for the company's wrongdoings. (Though this will hardly be of any comfort to the former

board of a defunct company.) Rather than being a matter for insurance, however, this is more likely to be something addressed - if at all - by way of indemnity granted by the appointing creditor.

Recent cases which have shown how directors can incur personal civil liability include Caparo Industries PLC v Dick-man and Morgan Crucible Co v Hill Samuel Rank Ltd in which directors involved in takeover battles have been sued over statements made by them during the course of the bids. Company failures are pres

ently a common occurence, yet it is doubtful whether it is this risk of failure which has spurred recent interest in this type of liability insurance.

Legislative changes brought about by the 1989 Companies
Act, which removed any lingering doubts about the lawfulness of directors' and officers' liability Insurance, must surely have had an effect.

However, as one problem is solved another is highlighted, and presently there is much debate as to whether a director should be taxed on any part of his or her directors and officers premium paid by the company or – much more wortying – taxed on the benefit derived under that policy (in other words, whether tax should be paid on money paid out under

the insurance).

Concern has also been expressed in certain quarters that some directors' and offi-cers' policies do not give protection when it is most needed
- after a company has gone
into liquidation and the directors have come into the firing line - because it is at that point that the company may stop paying the premium and the cover is allowed to lapse. Despite - or perhaps because of - such questions, a little less than 75 per cent of those surveyed earlier in the

directors' and officers' insur-ance had increased over the preceding 12 months. There are those who feel that where insurance leads, litigation will follow. If it does, one wonders whether the remuneration at board level

year said that demand for

may come to be viewed in a different light. The authors are partners in City solicitors, Gouldens.

CONTRACTS

Florida highway development Can making

of two new interchanges. The work will involve build-

given its largest ever civil engi-neering contract in the United States with the award of an US\$81.8m (£47m) road widening project near Fort Lauderdale in

The 27 month contract, awarded by the Florida Department of Transportation, is for the widening of a 1.5 mile stretch of the interstate 95

MARKHAM, a member of the engineering division of Trafal-gar House, has won export

orders worth £6.8m for tunnel-

Following Markham's joint venture with The Robbins

Company on two tunnel boring

BRISTOL BABCOCK, part of

the FKI Group, has been

awarded a £6m turnkey con-

tract by the Kuwait Ministry of Electricity and Water for mis-

cellaneous repair works at Doha East Power Station. The Doha East contract is

for the supply, installation and commissioning of replacement

ling machines

ing nine bridges, three over railway lines; the widening of five bridges, three over water; and the construction of substantial retaining walls and

Adding to the complexities of the project is the constricted nature of the site which lies in

pany was awarded the US\$62m Grassy Sound Bridge contract in New Jersey. Overseas tunnelling equipment orders

ect in Lesotho. The Lesotho Highlands water project is belived to be one of the largest

hydroelectric water supply pro-

jects in the world. Markham is manufacturing two gripper type hard rock TBMs, each 5.03 metres in diameter, scheduled for delivery in February 1992. In May 1992, Markham will

Mini micro tunnelling machine, 500 mm bore, has just completed its second drive machines (TBMs) for the Chan-nel Tunnel project, the two companies are working together again on a water proj-Repair work at Kuwaiti power station

> control panels including Bristol Babcock's Network 3000 Data Acquisition System (DAS), together with a series of work packages which include mechanical, electrical civil works, plus chemical monitoring, fire control and a heating/

ventilating and air condition-Hong Kong electricity supply scheme

a new concept of XLPE insulated cable specially designed and jointly developed by BiCC Cable, Wrexham and The Hongkong Electric Co specifically for the Hong Kong Line and the Hong Kong Kong Line and the Hong Kong Kong Line and L

BICC has signed a two-year supply contract with The Hongkong Electric Co for medium and low voltage power The product, which the company is to supply, will include cally for use in the Hong Kong

Delivering military testing system LTX CORPORATION, of turer, for a 128 pin Deltamaster tronics centre in Columbia to

digital test system, valued at over US\$1m (£565,000).

The Deltamaster test system processors for militiary/aerowon an order from Allied-Sig-nal Aerosopace Company, the will be used at the microelec- space applications.

The contract value is approximately HK\$115m (£9m).

BICC has now supplied 1,000km of low voltage and 500km of medium voltage cable for use in Hong Kong in recent

equipment direction and the construction roads and railway lines. The work will be adminis-

Metal Box South Africa has with CMB ENGINEERING GROUP for can making equip.

The equipment to be sup-plied by CMB Engineering which includes bodymakers, a spin-necker and internal and installed at a new can making plant at Springs, near Johan-nesburg. Delivery is scheduled

for Spring 1992.

The plant will produce two-piece, steel beverage cans to meet the increasing demand for canned drinks in South Africa and Botswana

Modem network

RACAL-DATACOM has won a £im order for a managed modem network incorporating its latest CMS 400 network management system - from Posten, the Swedish Post Office. The network is being supplied through Racal-Data-com's Swedish distributor, Lagercrantz Communication AB.

Engine parts

TORDAY & CARLISLE has received orders from Wartsila, Sulzer, and Grandi Motori Trieste. Work involves the manufacture of new parts on behalf of the engine builders.It is estimated that in the year to December 81 1992, the contracts will have a total sales value of around £900,000.

Modernisation

KPMG MANAGEMENT CONSULTING has won a USEL2m (2678,000) contract to modernise the operations of the National Savings & Commercial Bank of Hungary (OTP Bank). The project is being financed by a loan from the World Bank and will address the following areas: organisa-tion, strategy, MIS, treasury, marketing, persons operations and budgeting.

FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

Money for Africa — with South African management and co-operation

Dr Chris Stals, Governor of the South African Reserve Bank, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: How would you describe South Africa's attractions (or lack thereof) to foreign investors and providers of long

Stals: I suggest they take a medium to long term view of the

I believe that our political problems will be solved in the next few years. Whatever shape the new government will take, I am confident it will pursue sound economic policies. And I say this in spite of the need to continue to spend large sums

of money on social uplifument. Nanurally, the huge demands on the fiscus for education, housing and medical services will put a brake on economic growth. I am nevertheless confident that South Africa has a great potential for economic development - a potential that

hasn't been tapped in the last few years. Thus, in terms of productive capacity, as demand expands and as barriers to exports are lifted, we could very easily run into a shortage of such capacity in the next few years.

Against the present political background, it would take a brave entrepreneur to invest in additional production capacity now.

But if my positive scenario proves to be correct, the investor

But if my positive scenario proves to be correct, the investor taking the plunge early would have a significant advantage. The prospective investor should also look at South Africa's potential to produce not only for domestic demand but for Africa as a whole and for exports to the rest of the world. In the past three years there's been no increase in investment in productive capacity in South Africa. At the same time, we've seen a major rundown in inventories. On this basis, we shouldn't have a problem on the demand side. Indeed, I don't see demand she he in a problem on the demand side. Indeed, I don't see demand as being a problem over the next ten years. Rather, the problem will be to produce sufficient goods and services to satisfy

Accordingly, I suggest that in the light of the scenario I have

Accordingly, I suggest that in the light of the scenario I have sketched, there could be enormous economic growth in South Africa over the next five years or 50.

Bear in mind, too, that South Africa's balance sheet is extremely healthy. We have a relatively small amount of foreign decired; we are encountering no difficulty in servicing that debt; we are running a current account surplus of more than R5 billion a year I and have been for the past five years); and our capital outflows have declined. We shouldn't, therefore, experience any serious halance of regurents problems any serious balance of payments problems.

Then there's the probability that we shall eventually establish

normal relationships with the IMF and have access to its

Spira: Is there a worst case scenario?

Stals: In theory, political negotiations could break down, labour unrest could flare up, or a future government could pursue a

socialist-leaning policy.
Yet I look at the determination of the politicians involved in the negotiating process to succeed, and I am convinced we shall land up a lot closer to the best case scenario than to the worst case variety.

True, progress for the present might seem to be slow. But in the next six months I believe we'll see signs of more visible

From the standpoint of the monetary authorities, there will be no compromise on our current strategy aimed at achieving long term financial stability for the country. Many foreigners are tentatively subscribing to the optimistic scenario, as evidenced by the flow of short term capital into

term view. The recent success of South Africa's Dm loan issue indicates that certain investors are already beginning to take Spira: Surely South Africa's high inflation rate acts as a

the country. The difficulty is to convince them to take a long

deterrent to foreign investment.

Stals: For the past two-and-a-half years we've been following a restrictionist monetary policy aimed at bringing down inflation

a policy which will commune into the foreseeable future. Of course, monetary policy alone will not achieve this objective;

but it's the obvious starting point.
In South Africa's current zero-growth climate, we are still allowing the money supply to expand by 12 percent, when it should be expanding at only around 3 to 4 percent. The answer is that we gradually brought it down from 27 percent to 12 percent — at least below the 15 percent inflation rate. This means that it is pulling down inflation.

Had we gone for a quick kill on inflation, we would have brought the increase in the money supply down to zero — in which even the policy would have created so makes opposition that it would not have been possible to continue in that direction. So we have had to do it gradually, in the process trying to explain that there are lags involved and that it will therefore take some time for inflation to full meaningfully.

Over the past two years, fiscal policy has been supportive

of monetary policy, with government financing having been kept under control.

The most difficult obstacle in the way of combatting inflation has been the tendency for wages and salaries to outstrip productivity. It is difficult to achieve the desired results of a tough monetary policy if trade unions do not moderate their

Yet if the political process continues to make progress and more political parties become increasingly involved in the country's administration, perhaps it will be possible to achieve trade union restraint. Encouragingly, we have witnessed some progress. In 1989,

aggregate salaries and wages increased by 18.5 percent, in 1990 they rose by 16.5 percent and in the first six months of 1991 the rate of increase had fallen to 15 percent. Productivity, however, remains a problem.

Spira: Has thought been given to placing a cap on wage

Stals: That's a sensitive political issue. It would be seen as discriminating against South Africa's black people. So it must come voluntarily, mainly from the trade unions.

The only solution is try to get the message across that in the interests of long term economic growth, long term employment and long term standards of living, you cannot have wage increases in excess of increases in productivity.

Spira: Are you confident that inflation can be brought down to single digits? Stals: What we really need is some kind of accord between government, the trade unions, the central bank and the business

community. Such an accord, combined with a persistent restrictive monetary policy, should yield highly positive results.

We'll get inflation down meaningfully, though I don't see it happening in the short term. Rather, I envisage it coming about as a gradual process which has already begun. Thus, the producer price index is rising at a rate of between 10 and 12 percent and has been below the rate of increase in

the consumer price index for the past eight months - an dication that the latter should soon start to tail off. Eventually — perhaps three to four years from now — I believe South Africa's inflation rate could be brought down

to a level which more or less equates with that of its major Why, after all, should there be a high rate of inflation in a country like South Africa? It's a country with a plentiful supply of labour, great potential to export and raw materials with which

to produce many of the things we need.

If we have a stable political environment, it shouldn't be too difficult to bring inflation down.

Spira: At that stage, presumably, the rand would become a strong currency.

Stals: Yes. We'll soon start working on the phasing out of foreign exchange controls on non-residents. Getting rid of the financial rand is one of our top priorities. I believe we could start phasing out the financial rand within the next 12 months or so. Thereafter, we would bring the two currency rates together and if there are no disruptions, we would abolish the system

Spira: Can the economy grow in the face of a restrictive monetary policy?

Stals: Yes. It isn't generally recognised that our interest rates aren't high. In relation to a rate of inflation of 15 percent, the 17 percent Bank rate is only two percentage points higher than inflation. Other countries have higher real interests rates. South Africa can achieve economic growth despite monetary policy. We are currently seeing signs that the economy is bottoming out, with stimulation coming from:

■ The strong balance of payments position.
■ Increases in total public sector expenditure (mainly on social upliftment programmes).



The recent introduction of capital investment incentive

An unusually low level of inventories. I hasten to add that, at least in its initial stages, the recovery will be mild — of the order of a 2 percent growth rate next

year, which, unfortunately, is way below the 5 percent or so that South Africa needs. An additional stimulus is required to achieve the desired rate of growth. One of the sources from which it might come is an inflow of foreign capital. We're already seeing some stimulation from the inflow of short term capital. But the stimulation we really need would have to come from long term

foreign capital.

If there is to be a quick start to the economic revival it must come through the balance of payments. It would be dangerous to get the quick start from the domestic economy, since it would spill over into imports and unless we have the necessary foreign reserves, we'd be forced to stop the upswing before it had gained

The quick start could also come from increases in exports and/or an improvement in global commodity prices.

Spira: Will South Africa soon gain access to IMF loans? Stale: This isn't a problem between South Africa and the IMF but between South Africa and the US Administration. It's purely a political issue, which hinges largely on the political progress made in South Africa over the next few months, reminreed by improved economic conditions.

For the present, South Africa would not qualify for assistance from the IMF because of the strength of its balance of payments

But the green light for access to IMF funding could have an important influence on the policies we followed. More importantly, it would have a very important psychological impact on prospective investors and lenders to South Africa.

Today South Africa's first line of defence is its foreign

reserves. They've improved in recent years but are still low.
The second line of defeace would normally be the IMF. But South Africa doesn't have that facility. The third line of defence would be a debt standstill. Accordingly, foreign private investors' attitude to South Africa would be heavily influenced by its potential to borrow from

Spira: Relations between South Africa and the rest of Africa have improved. Have there been any new financial

ts on this front? Stals: Contact is much easier and we have regular visits from private and contral bankers from other African countries. They're excited about what could happen in the future. But finance is scarce, making it difficult for us to help African

countries with money. Yet there are other ways we can help. For example, an African central banker recently told me that his country could access money for certain projects from several international organisations. However, he added the rider that these organisations wouldn't advance the money because the country in question was unable to manage it. South Africa's assistance in managing the projects would result in the money being

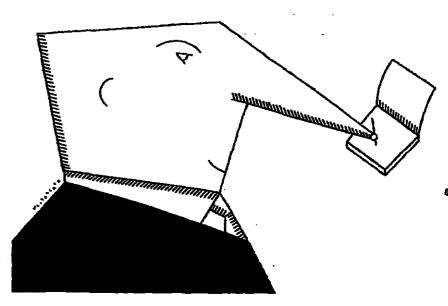
The potential for this sort of co-operation with other African countries should not be underestimated. The skills we could offer include engineers, architects, designers, accountants, legal advisors and the like. This is already happening but it could — and should — develop a lot more in the years ahead.

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Simon Boccanegra

The Royal Opera makes a notable return from the artistic Slough of Despond into which the house had been plunged by the recent industrial trouble and then by the musically and scenically inadequate staging of Les Huguenots that followed hard on those troubles. The herald of better times is the new Simon Boccanegra (sponsored by De Beers and Minorco) unveiled at a Gala on Tuesday - in the presence of Princess Diana, and in aid of Princess Diana, and the Royal Help the Aged and the Royal Opera House Trust.

The opera itself, which in spite of familiar unevennesses all Verdians place in their most elevated operatic pan-theon, is a plea - sounded with almost religious fervour at the peak of the great Council Chamber scene - for peace and reconciliation between disputations factions. (In many ways it is the most appropriate possible work for a dark November night when the Adriatic is assame with the horrors of civil war.)

It is not easy to get in balance. The new production by Elijah Moshinsky, conducted by Georg Solti, is the house's third in the postwar period (albeit the fourth to have been given here - no-one who saw and heard them will forget the the visiting Scala company in 1974); La Scala apart, and notwithstanding strong memories of such past Covent Garden Verdians as Tito Gobbi, Boris Christoff, Renato Bruson, and the very young Kiri Te Kan-awa, it is the house's first

largely successful Boccanegra.
The real achievement of a fine, serious collaboration between all participants is to have found a Verdi style, dramatic no less than musical, that answers the demands of Grand Opera form, the marine atmosphere with which the music is suffused, and the deep pessimism about human nature lying at its core. Verdi, as in letters he more than once remarked, deplored stagings that absorb everything and

become the principal object". He would surely have welcomed the particular power sober, concentrated, unified of Tuesday's performance.

Since this is the fallow period of Verdi singing, and casting of the middle and lateperiod operas a well-known nightmare, it is worth insisting on the apt qualities of the current Royal Opera team. Boc-canegra, written in 1857, revised in 1881, is both mid-dle" and "late", and thus doubly nightmarish; but Covent Garden have solved the diffi-culties with admirable percipience. This, it seems, is a seldom-experienced example of genuinely serious international Opera: principal singers (from Romania, New Zealand, Italy and the US) chosen both for their ability to compass the musical lines authoritatively and for the harmonious right-ness of their artistic personal-ity. Already, and in spite of passing hints that the rehearsal period had been harmed by the house dispute,

canegra ensemble. Alexandru Agache, the Romanian baritone who came to notice here in a 1988 Ballo in maschera, holds the promise of an ideal titular figure. The voice, supple, strong, and beautifully steady, marries Slavic melancholy and Italianate forward projection. Boccanegra is one of the most "inward" fig-ures in Italian opera; Agache's tone-qualities capture the brooding melancholy, and rise to the heroic outbursts. He must be encouraged to pursue even further a Gobbi-like grandeur of verbal declamation; he should beware of wavering intonation at the lower dynamics. His baritone and the richgrained Italian bass of Roberto Scandiuzzi, the Flesco, com-

this has the air of a real Boc-

moment of rare Verdian nobility.
These two young artists bear themselves with eloquent dignity and economy of movemark of the Moshinsky

bine to make the Act 8 duet a

production. It is a pleasure to see the often marginal figure of Gabriele Adorno so unfussily clarified; and a boon to hear from the American Michael Sylvester a tenor of such ring-ing, expansive, yet malleable style; this Adorno sounds – as the character always should but often doesn't - as though Otello is well within his grasp. The Amelia-Maria is Kiri Te Kanawa; 18 years have passed since that first exquisite revelation in the role. Freshness of projection is sometimes lacking, though not serene ease; but the involvement level is high. This is a Te Kanawa characterisation, not a gracious guest appearance. Moshinsky, in company with

the designers Michael Yeargan (sets) and Peter J. Hall (costumes), keeps the opera focussed on essentials - the sea, the psychologically crucial exchange of outdoor and indoor locations (a high-ceilinged single set swiftly varied and well-spaced, bold use of the contrast between Boccanegra's high ideals and the brute realities of human exis-

It is no doubt possible to treat the opera to an up-to-the-minute modernisation: Genoa equals-Dubrovnik, in vulgar formula. Moshinsky is more subtle, more grown-up than that; and while a thematic use of wall-inscriptions and graffiti raises the opera's "political profile", the larger issues are not elbowed into the audience consciousness. (The precise treatment of the scheming Paolo, finely played if a touch under-sung by Alan Opie, is a case in point.) Only in the father-daughter reconciliation does one sense emo-tional depths still untouched

by performers and production.
Or is this because, for all his extraordinary and obvious virtues, the failing lies with Solti?
After the feebleness of choral and orchestral performance in Les Huguenois, the full-throated execution was throughout a blessed relief; the



Alexandru Agache and Kiri Te Kanawa

attention to detail, to all those life-giving strokes of sea-air colour, is marvellously vigi-lant. I find the conducting altogether too insistent, too eager to push forward - as in that father-daughter scene - and too seldom genuinely lyrical in

conception. Criticism of this sort must finally be a matter of personal taste; there can be no doubt of the conductor's stature, or of the evening's

Max Loppert

ANK WII - Don Giovanni

QUEEN ELIZABETH HALL

Over the past couple of years Opera Factory has been working on produc-tions of the three Mozart-Da Ponte com-edies for the South Bank. Two were successes from the outset, but Don Gio panni eluded the company the first time round and for the completed trilogy this year they have had another go, mounting a completely fresh staging

The audience arrives to find a virtually bare open stage. The benches which constitute the only props are arranged to form a circular acting area like a bull-ring. The opera is set in Spain after all, and there are a few reminders of the fact, such as the occasional wide-brimmed black hat among the everyday modern clothes, although there is no attempt to follow through to

any particular concept.

By and large David Freeman's protime and place. Or, for that matter, in social and political issues, which one might have thought crucial to this opera. The emphasis is rather one of method, using a physical dramatic style to unbutton the singers' inhibitions, and often their trousers as well, so as to lay bare the emotions that many operatic performers are too cautious to

express.
On Tuesday the rewards seemed to me in inverse proportion to the cast's strennous efforts. An idea of what this Don Gioconni might have been could be glimpsed in Marie Angel's tortured Donna Anna, whose writhings of grief really did start to hit a nerve as the opera progressed. Though not a stylish Mozartian, she also sang well and her idiosyncratic voice has a beauty that could become compulsive on repeated

hearings. For the rest there is a lot of the usual Opera Factory running about and heaving and panting, together with some novel play with fruit and vegeta-bles. By the end of the evening the cast looks quite a dog's dinner, drenched in wine, ice cream and squashed tomatoes.

It takes a certain sense of humour to play Don Giovanni in a production like this and Steven Page's firmly-sung por-trayal judged the balance between comedy and dangerous charisma nicely. Christine Bunning was the bright, sometimes shrill, Donna Elvira, seven months pregnant and keen to erase her name from Leporello's little book. There was a delightfully natural Zerlina from Susannah Waters. Nigel Robson's Don Ottavio declined to give us "Il mio tesoro", perhaps wisely, and the cast was completed by Patrick Donnelly as a tough Leporello, Meurig Davies and

Tom McDonnell. They all had to deal with a performance of headlong intensity from Mark Wigglesworth and The Premiere Ensemble, which was often very fast and inclined to make abrupt changes of direction without advance warning. On

balance I found it inexpertly paced.
I never felt that I had learnt anything new about the opera from this production. It is entirely possible to admire Opera Factory's adventurous style while wishing that they would use it to tell us more about Mozart's comic drama, to engage its humour and its issues more deeply. As the grapes and bananas began to fly, this Don Giovanni just came close to being a feast of self-indulgence.

Richard Fairman

Falstaff

The Japanese version of Falstaff is full of fun. It is the Falstaff of The Merry Wices of Windsor rather than of Shake-speare's history plays, the one that Verdi picked up and recreated. Yet it draws from the whole canon while adding a dimension of its own.

Some of Falstaff's remarks on honour that come from *Henry IV* are there, just as they are in Verdi. A few lines from the Bolto libretto are there almost verbatim: "Tutto nel mondo è burla" -"the whole world is but a jest". There is a pleasing linguistic joke: whereas the English Falstaff drinks sack, his Japaequivalent drinks saké. When Falstaff lies down and feigns death, some-one wonders whether this is a sake

barrel with the hoops loose.

The Japanese Falstaff used to be a close friend of the son of the Shogun -"we drank and robbed and together" -but when the son became the Shogun, the knight was banished. We all know where that came from.

Quite the best element in the Japanese performance is Falstaff himself fat and gross with a huge black beard and hat to match, but not without a certain dignity. He is called Suke-emon Horata which, according to a programme note, means something like "big-bellied drunkard, lecher, braggart and teller of tall tales". The Japanese sub-title of the

piece is *The Bruggart Samurai*.

Falstaff is played by Mansaku Nomura. Secure in his great costume, he looks a very big man. Yet when occasionally we see his naked hands, he is clearly rather a small one. His performance is a tremendous physical feat, quite apart from the acting. The Kyogen style of Japanese theatre

uses virtually no props. Thus one of the high point's of Falstaff's playing is when he is carried off in the laundry basket. There is no laundry basket, merely a servant ahead of him and another behind with a pole across their shoulders from which the basket is supposed to be hanging. Falstaff bounces and bobs along on the floor between the them, joited by every stop and start. It is as though the basket were there, but we can see through it. The production

is worth seeing for that scene alone. There are other delights, for this is a Japanese team performance, and not without satire. It hints at the Japans readiness to rebel against a top man who is over the top. The plot has been simplied and curtailed from *The Merry* Wives and Verdi. The piece runs for little more than an hour. No-one gets hurt in the end: it is the Falstaff of Toad of Toad Hall.

Kyogen, I learn gratefully, is classical comedy theatre, the term meaning roughly "totally involved in" or "crazy about words". An English summary o the dialogue hangs from the ceiling. There is some music to go with it nothing like Verdi, though some of the songs are catching. The last one is a kind of "Hey Nonny-no" and includes the line "All the world is a Kyogen farce" as well as "All the world's a

Falstaff is preceded by a 15 minute piece called *The Owl*. Here is a Japanese shaggy bird story. Wait for it: the punchline is very funny even if you did not fully understand what went before. The performance runs until Saturday.

Malcolm Rutherford

CINEMA

Family romances with a black twist or two

Trend called it the "family romance". It is the syndrome whereby people think they were born into the wrong family, or swapped at birth, and should have lived the lives of princes, princesses or million-

This delusion is entirely honourable and healthy: certainly more so than its opposite, the placid resignation with which we accept life at 22 Railway Cuttings when we could be musing on the might-have-beens of life in our putative native Ruritania. The hero of *Toto The Hero*, a wonderful Belgian comedy by Jaco Van Dormael, is crusadingly unhappy. We first meet him in an old people's home, played by a thin-lipped, venom-souled Michel Bouquet. He still flashbacks to the day he was taken from the wrong cot during a maternity ward fire. The frightful Alfred, played like Toto by different actors at different ages, went on to steal his Mum and Dad, marry his adored sister Alice and

became a wealthy industrialist.

"You've stolen my life, nothing ever happened to me!" whispers old Toto in rhetorical voice-over. What follows is the family romance with a vengeance: several vengeances indeed. Anything can happen in this wartime/postwar world where the ghost of Tintin meets the black spirit of Chabrol Toto's Dad is shot down over England on a marmalade-buying mission for Alfred's supermarket chain; a woman's bleeding forehead in a butcher's shop betrays not a hae-morrhage but a shoplifted steak under her hat; and shots of a burning barn on the maternity ward's black-and-white TV serial later recur for real, in colour, as if the hero's future had been been incubated in the world's collective fantasy

At times we might be watching a children's version of David Lynch's Blue Velver: the lethal impulses secreted inside smiling suburbia. Dad's impromptu singalongs at the piano recall Lynch's dancing tulips and waving firemen. But the serpentining narrative, slithery with non-sequiturs, becomes weirder as it progresses. We never know till the final fade if it will end in tears or laughter and by then we are too engrossed and delighted to care.

There is another kind of family romance: the one where we make a surrogate parent out of someone who would rather clobber us than care for us. The title hero of *What About Bob?* (Bill Murray) is a your everyday paranoid schizophrenic. He lives in New York (where else) and thinks the city is out to get him. He suffers from hypochondria, agoraphobia and involuntary swearing. He cleans doorknobs before opening them and then finds he cannot move through the door. He believes that Richard Dreyfuss, standing in for his regular psychiatrist, can help. In actual fact Dreyfuss is about to go on holiday and soon finds he would like to kill him.

For half an hour, director Frank Oz (Dirty Rotten Scoundrels) and writer Tom Shulman (Honey, I Shrunk The Kids) make a co-ordinated attack on our funnybones. Bill Murray, whose face is a human punchball and whose voice has the slurred defiance of the truly mad, steps through New York like a man tiptoeing through a battlefield. Then, squaring off across the expensive shrink-desk, he and Dreyfuss promise the most plquant partnership in exasperation

since Laurel and Hardy.

It does not work out, though there are giggles on the way. The dread hand of Disney Studios is in the plot's moralising. For guess what? Drey-fuss's children come to know and love the boly fool Murray (who follows Dreyfuss to his lakeside holiday), while slowly perceiving the flaws in Dad's martinet pickiness.

Heigh ho. At least Murray is magnificent. And

Dreyfuss has moments of spluttering splendour as he responds to the invasion of his privacy by suppressing four-letter words and groping for that deathless standby epithet of psycho-babble, "inappropriate".

John Sayles's City Of Hope is about life and death in New Jersey. Where shall we begin? Every social and ethnic section in this town seems to be at each other's throat and the screen is loud with state-of-the-nation declarativeness. Young Nick (Vincent Spano) is on drugs and quits his building job. His building contractor Dad Tony Lo Bianco does something terrible to a tenementful of blacks. Black liberal councillor Joe Morton rallies support against the corrupt white Mayor. Two black teenagers biff a gay jogger. And there is that nasty, wise-cracking piece of white trash (Sayles himself) who runs a car-shop or somesuch by day and a burglary business by night. If you enjoyed Sayles's *Mateuvan* - 500

pounds of social awareness dropped on your toes — you may enjoy this. It leaves no modish social issue of modern America unexplored and ends with a madman-tramp crying "Help!" (ah the irony) to the unlistening streets.

To me the film resembled eight episodes of Hill Street Blues joined together and served up with the loudhailing liberalism of a Stanley Kramer. Requisitioning a wide screen for his sociocritical pretensions, Sayles peoples it with sterectypes and asks us to care. Love plots, crime plots, violence plots have no quirky life of their own but are just part of the giant tendentious jigsaw. One comes out wondering what happened to the self-aware, quicksilver Sayles who used to screenwrite movies that were like mov-ies (Alligator, Piranhas)? City Of Hope belongs to the cinema of pompous despair.

Other People's Money, directed by Norman "Moonstruck" Jewison, also trades quickwittedness for moralising. Business tycoon Danny DeVito, as round, tasty and had for the health as the doughnuts he chain-eats, paces his sky-scraper eyrie in Wall Street. He wants to buy up "New England Wire And Cable." This industrial ragamuffin in backwoods Rhode Island is run by kindly Gregory Peck and his girlfriend Piper Laurie. Laurie's daughter happens to be the beautiful anti-takeover lawyer (Penelope Lee Miller) who will soon be fallen head-over-heels in love with by the spherical Mr DeVito. Not even a Japanese car manufacturer could

fit so many different components under one bonnet. Black comedy, sentimentality, board-

TOTO THE HERO Jaco Van Donnael

WHAT ABOUT BOB? Frank O2

CITY OF HOPE

John Sayles OTHER PEOPLE'S MONEY Norman Jewison

SHAKING THE TREE Duane Clark



Thomas Godet in "Toto the Hero"

room suspense. Capra-esque populism: one is amazed they can live and function together in a small space. Actually they can't. Most of the film's energy-forms die by about reel five: including Mr Peck, lost in a cloud of white hair and homilies, and Miss Miller, lost in a role that should have been played by the young

Matharine Hepburn.

The component who sparks loudest and longest is DeVito, a mad-eyed cherub with a greedy snarl, a connoisseur cackle and a Robin Hood self-image ("I take from the rich and give to the middle class.") In Other People's Money the Devil not only has the best tunes, he is the only person to realise that a plot this dotty and homiletic ought to be a musical. Katharine Hepburn.

We all mourn, do we not, the passing of the Brat Pack? Once upon a time no week went by without Molly Ringwald or Rob Lowe hellraising after school hours. Now here is Shaking The Tree, directed by Duane Clark: a brat pack film without the brat pack. Indeed without anything much at all. I thank the fellow critic who woke me during an especially slumbrous passage as the little-known cast go through their last fights, loves, condom jokes and drinking sprees before purportedly growing up. "Life hardly ever turns out the way you expect it to," says someone: a compliment that could never be paid

Nigel Andrews

INTERNATIONAL TODAY'S EVENTS

ATHENS

Concert Hall 20.30 Dmitri Sgouros plays piano music by Mozart, aled tomorrow. Next week: l Virtuosi di Praga give a series of Mozart concerts (722 5511)

■ BERLIN

Staatsoper unter den Linden 19.30 Heinz Fricke conducts Ariadne auf Naxos, with Reiner Goldberg as Bacchus. Tomorrow: Le nozze di Figaro. Sat: John Cranko's ballet The Taming of the Shrew. Sun: Lohengrin with Magdalena Hajossyova as Elsa (East Berlin 2004 762)

Komische Oper 20.00 Rolf Reuter conducts the Orchestra of the Komische Oper in a concert of symphonic music by Hans Plitzner. Tomorrow: La boheme. Sat: Idomeneo. Sun; Orfeo ed Euridice, with Jochen Kowalski as Orpheus (East Berlin 2292 555) Deutsche Oper 19.30 Aida with a cast led by Giorgio Lamberti and Ingvar Wixell. Tomorrow: Don Grovanni. Sat: ballets by Balanchine, Bejart and MacMillan. Sun: Die Walkure with Anne Evans as Brunnhilde and Robert Hale as Wolan (West Berlin 3410 249)

Schlosspark-Theater 20.00 Alfred Kirchner's production of Mozart's Der Schauspieldirektor, with the RIAS Jugendorchester conducted by Sebastian Lang (7931 515) Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra and Berlin Radio Chorus in choral and orchestral music by Mozart, repeated tomorrow and Sat. Sun at 16.00: Simon Rattle conducts the Berlin Philharmonic Orchestra in The Rite of Spring and Sibelius' Violin Concerto, with Ida Haendel (East Berlin 2272 261)

BONN Oper 20.00 Ronald Hynd's new ballet Rosalinde, music by Johann Strauss. Tomorrow and Sun: Miguel Martinez-Gomez conducts concert performances of Maria Stuarda, with a cast led by Edita Gruberova, Martine Dupuy and Alejandro Ramirez. Mon: Lieder recital by Simon Estes, accompanied by Veronica Scully (773667)

■ HAMBURG

Staatsoper
On Sunday Bernhard Klee conducts the first night of Marco Arturo Marelli's new production of Cosi fan tutte, with a cast including Karita Mattila, Susan Quittmeyer, Boje Skovhus and Deon van der Walt, Further performances on Nov 20. 23, 26, 29 (351555) Deutsches Schauspielha The repertory currently includes Brian Friel's Dancing at Lughnasa directed by Michael Bogdanov (tonight), a new production of Chelchov's The Cherry Orchard directed and designed by Wilfried

Minks (tomorrow) and

Shakespeare's Hamlet on Sun (248713)

■ LONDON

THEATRE National Theatre Tonight's show in the Olivier is David Hare's new play about the judiciary, Murmuring Judges. Tomorrow and Sat, Antony Sher stars in The Resistible Rise of Arturo Ui, Brecht's grim comic parable about the Nazis, Next week's repertory includes Alan Bennett's stage adaptation of The Wind in the Willows. Tonight, tomorrow and Sat, the Lyttelton is showing Eduardo de Filippo's end-of-war drama Napoli Milionaria, starring lan McKellen On Thurs next week, the Lyttelton starts previewing Alan Bennett's new play The Madness of George III (071-928 2252)

Royal Shakespeare Company The repertory at the Barbican includes Oscar Wilde's rarely-staged comedy A Woman of No Importance, directed and designed by Philip Prowse (tonight), and Chekhov's The Seaguil, directed by Terry Hands with a cast led by Susan Fleetwood (tomorrow and Sat). Next week the RSC stages The Strange Case of Dr Jeckyll and Mr Hyde by Robert Louis Stevenson, in a new version by David Edgar directed by Peter Wood. Chris Hannan's version of ibsen's The Pretenders is showing in The Pit tonight (071-638 8891)

West End Theatre Three of the English-speaking world's leading playwrights have new plays currently running in London: the Almeida has Harold Pinter's Party Time, with a cast

including Dorothy Tutin and Nicola Miller's Ride Down Mt Morgan can be seen at Wyndham's, directed by Michael Blakemore and starring Tom Conti (071-867 1116), while Alan Ayckbourn's comic two-parter The Revenger Comedies is showing at the Strand, with a cast led by Joanna Lumley and Grift Rhys Jones (071-240 0300). Other recently-opened shows are Anouilh's Becket at the Haymarket, starring Derek Jacobi (071-930) 8800), Samuel Becket's Waiting for Godot at Queen's (071-494 5040) and Moliere's comedy Tartuffe with Paul Eddington, John Sessions and Felicity Kendall at the For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961

Thrillers 0836 430962 MUSIC AND DANCE Covent Garden 19.30 Royal Ballet in choreographies by Fokine, Ashton, Robbins and MacMillan. Tomorrow: Les Huguenots. Sat: Simon Boccanegra (071-240 1066) Coliseum 19.30 Graeme Jenkins conducts a revival of the David Alden/David Fielding production of Un ballo in maschera, with a cast led by Edmund Barham, Janice Calms, Linda Finnie and Malcolm Donnelly, Tomorrow: Le nozze di Figaro. Sat The Mikado (071**-83**6 3161)

Barbican 19.45 Prokofiev Festival: Mstislav Rostropovich conducts the London Symphony Orchestra in the First and Fifth Symphonies, plus the Second Piano Concerto with Vladimir Feltsman, Tomorrow: Richard Hickox conducts the City of London Sinfonia, Sat Jessye

Norman (071-638 8891) Royal Festival Hall 19.30 Kenneth Klein conducts the RPO in music by Gershwin, Barber and Copland, us excerpts from Showboat. Tomorrow: Bryden Thomson conducts the LPO. Sat: Rozhdestvensky conducts the Stockholm Philharmonic, with Igor Olstrakh violin sololst. Sun: Michel Plasson conducts Berlioz (071-928

■ NEW YORK

Avery Fisher Hall 20.00 Kurt Masur conducts the New York Philharmonic Orchestra in a programme of variations by four composers, including Reger's Variations on a theme of Mozart and the Rakhmaninov Rhapsody on a theme of Paganini played by Viktoria Postnikova. Repeated tomorrow at 14.00, also Sat and next Tues. Sun at 15.00: Christopher Hogwood conducts the Academy of Ancient Music in Mozart and Haydn. Sun at 19.30: Alfred Brendel plays two Mozart piano concertos with the Orchestra of St Luke's (875 5030) Alice Tully Hall 20.00 Jazz at Lincoln Center: Dewey Redman and Friends. The Texas-born saxophonist is joined by Don Cherry, Charlie Haden and other favourite collaborators, (875 5050) Metropolitan Opera 20.00 Cheryl Studer sings Violetta in La traviata, with Franco Farina as Alfredo and Juan Pons as Germont, Runs till Dec 12, with next performance on Mon. (362 6000)

■ PARIS

Opera Bastille 19.30 Myung-Whun Chung conducts Andrei Serban's

production of The Flery Angel, with Marilyn Zschau and Philippe Rouillon. Also Sat and next Tues (4001 1616)
Théâtre des Champs-Elysées 20.30
Gerard Schwarz conducts the
Orchestre National de France and

the Chorus of Radio France in Elgar's The Dream of Gerontius. with Della Jones, Vinson Cole and Desmond Byrne. Sat Lazar and Pavel Berman join the Via Nova Quartet in a concert of chamber music by Ravel and Prokofiev (4720

3637) Châtelet 19.00 Trio Cercle give a Mauricio Kagel 60th birthday concert. Sat and Sun: West Side Story (4028 2840)

■ VIENNA

Staatsoper 18.30 Berislav Klobucar conducts Der Rosenkavalier, with a cast led by Mechthild Gessendorf as the Marschallin and Kurt Rydi as Ochs. Tomorrow: Così fan tutte. Sat: Salome. Sun: Fidelio (51444

2960) Musikverein 19.30 Yevgeny Svetlanov conducts the Vienna Symphony Orchestra in Rimsky-Korsakov's symphonic suite Antar and Brahms' First Symphony, repeated tomorrow, Sat and Sun (505 8190) Konzerthaus 19.30 Grace Bumbry, accompanied by Jonathan Morris, sings Lieder by Brahms. In the Schubert-Saal, Beat Furrer conducts the Klangforum Wien in music by Morton Feldman and Harrison Birtwistle. Tomorrow: Arleen Auger and Murray Perahia join the Vermeer Quartet in a Mozart programme. Sat: Michael Gielen conducts Birtwistle's The Triumph of Time. (7124 6860)

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Thursday November 14 1991

The debate over the EMI

THE EUROPEAN Monetary Institute sounds like the name for an innocuous new thinktank. If the Germans have their way, it would be a new name for the committee of cen-tral bank governors. But oth-ers - particularly the French - see the EMI as more than just an embryo of the Euro-pean Central Bank, which is to be established in the third stage of the move to Emu; they see it as a lively child.

To understand this debate. remember that Emu is more about politics than about economics. Members of the EC could create a currency union tomorrow by implementing a set of national currency boards in D-Marks. Thereupon the French franc and so forth would become different names for the D-mark, as the Hong Kong dollar is now another name for the US dollar

The countries of the EC have not even contemplated this solution, partly because their central banks could no longer act as lenders of last resort and partly because the monetary policy of the Bundesbank might be inappropriate for their own conditions. But their domination of EC monetary policy by one country's central

bank, however competent. This the Germans have accepted. But they have set a high price on that acceptance: at the centre of the Emu web there will sit a European Cen-tral Bank more independent and more powerful than the Bundesbank; and until the ECB comes into being in the third stage of the move to Emu, nobody will be able to

hobble the Bundesbank. This leaves a little problem lem is how to fill the hole called the second stage of Emu. The European Monetary Insti-tute is the answer. But creating the EMI turns the little problem into a big one. What exactly is the EMI to do?

Overlapping functions

The Germans are determined that the EMI shall not have monetary policy functions that overlap with - or, worse, over-ride - those of the Bundes-bank. The French argue that the EMI must be able to act, not merely because the ECB cannot become a functioning

institution over night, but because the EC needs a body for effective monetary co-ordi-nation during the transition. This difference of view deter-

mines differences over the EMI's composition and functions. The Germans want the EMI to be a new bottle into which can be poured the old wine of the committee of central bank governors. The French want the EMI to have a president and vice-president appointed by the member states. The Germans want the EMI to act by consensus, while the French would like qualified majority voting. The Germans want the EMI to be a forum, not a body with independent executive functions. The French would like it to have its own capital and be able to manage its own foreign

Real power

exchange reserves.

These are not technical differences. A body able to use foreign exchange reserves, on the basis of qualified majority voting, would have real power. It could not help but compro-mise that indivisibility of monetary policy on which the Bundesbank has insisted.

The obvious compromise i for the Germans to agree to the appointment of a managing director who is not a central banker, as discussed earlier this week. What they cannot easily do, however, is yield on the functions and voting structure of the RMI.

Nor need they do so. The ECB does not have to exist in embryo prior to the third stage of Emu. That stage merely demands the freezing of exchange rates, which can hap-pen over night. Central bank governors can then set a common monetary policy, by some form of majority voting, in the period between fixed exchange rates and a single currency.

The move from the European

Monetary System to Emu may be as much about who has the power to make monetary pol icy as its quality, but it would be best to conceal that fact, particularly from the Germans. So long as the EC is not in Emu, the Bundesbank should be allowed to do what it does best, without back-seat driving from the EMI. The EMI should be a forum and a think-tank.

Argentina turns a tight corner

PRESIDENT Carlos Menem assumed office as an unlikely crusader for economic orthodoxy and the free market. He has surprised many by the vig-our of his conversion to the cause. That conversion has provided Argentina with its biggest chance in years of emerging from its longstanding economic malaise.

His Peronist party had epitomised the approach to economic management which helped take Argentina out of the First World and into the Third. He took office with little apparent coherent ideology. He faced hyperinflation and a complete loss of confidence in government. However, he has chosen his key economic team wisely, and in his latest finance minister. Domingo Cavallo, he has found a man with a clear and realistic vision for Argentina.

Meanwhile, Mr Menem him-

self has used his political acu-men and his communication skills to good effect, allowing his finance minister the political space in which to introduce reforms. These are orthodox. A serious attempt is under way to bring the budget under con-trol and discipline has been imposed on the system by fixing the Argentine currency at 10.000 australs to the dollar. The central bank is required by law to limit the growth of the monetary base to expansion of international reserves. Tax reforms have increased revenues, government expenditure has been curbed, trade barriers lifted and privatisation is proceeding apace.

Productive activity

This makes good economic sense in Argentina, as elsewhere, not for ideological reasons but because it forces economic agents into productive uses of their resources. It overturns the state of affairs which had prevailed for over half a century, where it was more profitable to lobby the government for favours - what economists call rent seeking than to engage in efficient production. The reforms have also reduced the opportunity for

inflation. Argentina's most important economic yardstick, is down: from 1,344 per cent last year, to about 90 per cent this, perhaps to 30 per cent

next. August's 1.3 per cent monthly figure was the lowest in 17 years. Growth, at 0.4 per cent last year, should exceed 4 per cent this year and accelerate next year.

Salutary scepticism The job, however, is far from

completion. Mr Menem will not achieve in a year what it took Mexico nearly eight to accomplish. A measure of scenticism is still in order. Argentina has in the past shown signs of emerging from its economic trough only ultimately to fail. When this has happened, the cause has invariably been the government's inability to control the fiscal deficit. Hopes are bigher on this occasion because of the structural changes already made, but the budget may yet turn out to be the current programme's Achi-lles heel. Mr Cavallo has been using privatisation receipts to plug the budget deficit, a policy not sustainable indefinitely, though he argues that it is necessary to maintain eco-nomic confidence — for which the overall budget deficit is a key indicator - while the changes to the tax system take effect. Other areas for concern are the social security system and the continuing losses of the official development banks. both at a provincial and national level

Fiscal control is also crucial to maintaining the exchange rate, a central plank in the inflation fight. Pressure will grow on the government to devalue as manufacturers find it more difficult to export, but the government, sustained by its popularity, should be able to resist this. This should also give it confidence to embark on a fundamental debt restructuring with the commercial banks, owed \$30bn of the country's \$57bn foreign debt. Argentina's debt is high by almos any objective measure and without relief, sustainable growth will be impossible. In

has handled its creditors well. The reforms so far should have earned Argentina the benefit of doubt in the international financial community, Support for debt restructuring would be a tangible response from the Group of Seven for Argentina: it should now be

contrast with Brazil, Argentina

he personal relationship between Chancellor Helmut Kohl of Germany and President François Mitterrand of France is both one of the most unlikely and one of the most enduring on the current international scene.

The earthy, chummy conservative politician from the Rhineland, at his happiest discussing Palatinate white wines, seems to have little in common with his austere, socialist counter-part. Chancellor Kohl calls Mr Mikhail Gorbachev and Mr John Major by the familiar "Du", reserved for close friends. Yet he and Mr Mitterrand. whose relationship goes back far fur-ther, remain firmly and formally stuck with calling each other "Sie"

Yet today and tomorrow, as they meet for their latest full-dress bilateral summit, this odd couple are renewing a partnership that will be crucial to the success or failure of the European Community's negotiations on political and monetary union which culminate in Maastricht in less than a month's time. They will be seeking to cobble together the vision to transform the negotiations from an uneasy compromise into a genuine stride towards their common goal of a federal European union - a United States of Europe.

These Franco-German exchanges (this is the 58th of its kind) have become invested with a political intensity which puts them in a differ-ent class from the regular bilateral meetings between France and Italy, say, or Britain and Germany. Their central purpose is to launch joint policies, side by side.

Nobody can doubt the present solidity of the Franco-German partnership. Outsiders, like the British and Americans, consistently under-estimate its strength, and are continually left surprised at the consequences. And yet the relationship now exists in a world that has been transformed,

not least as a result of the unification of Germany and the recovery of German sovereignty.

There is no doubt that unification has changed a very great deal," says one of Germany's most experienced ambassadors. "In the first place, France and Mr Mitterrand did not like

it. They were forced to accept it, and Germany knows that "Then it has opened up new options in central and eastern Europe. The overriding priority for German foreign policy today is the maintenance of stability in the new institutions and the new order. Germany has a role, and with that, more self-confi-dence. The priority for France is to redefine its role in the new world

The fact that France was a member of the UN Security Council, and Germany was not; that France had nuclear weapons, and Germany did not: those helped the relationship. Now they are no longer so relevant."

Indeed, France's nuclear missiles are now causing positive embarrass-ment to Chancellor Kohl. German public opinion is incensed at the French decision to carry on with the production of short-range Hades mis-siles, in spite of the fact that their range means that only targets in for-mer East Germany can be reached.

That is just one example of the new sort of irritant in the relationship. Another is the German preoccupati with the costs of unification, which mean that there is no spare cash for the ambitious collaborations of the past. The most immediate example, and likely casualty, is the French-led Hermes space shuttle, which may have to be abandoned, or seriously delayed, by Bonn's refusal to find more money from its budget.

The other side of the German deficit spending on unification is the rever-sal of roles in economic performance. For it is France today, not Germany, which sees itself as top of the class for economic good behaviour, with an inflation rate under firm control. The initial cooling of the relationStrains have emerged in the Franco-German relationship, but common goals remain in force, write Ian Davidson and Quentin Peel

An odd couple still in tune



ship caused by unification has been largely overcome. In recent months, the co-ordination of the two governments in the EC negotiations has been close and constant. But behind that co-ordination strains remain. One concerns the subject no one wants to put on the table until after Maastricht out on the table until arter masstricht

- enlargement of the Community. It
is the argument between "widening"
and "deepening" the EC. Put crudely,
Britain wants to widen the EC, with
new members, but not to deepen it
with closer integration. France wants
to deepen it, but not to widen it. And
Commun grount to do both

Germany wants to do both. Another strain which has long existed, but which has been made acute once more by the need for a rethink of Nato strategy, is the debate over the Atlantic arm of the alliance. Bonn is caught between the blandish-ments of Paris and of Washington, wanting to reconcile their opposing views on the US military commitment to Europe. It is seeking to ease that tension with a European defence policy which would "double hat" some of its troops, at once under Nato com-mand and serving alongside non-Nato French soldiers in their joint brigade.

The questions now are how long the joint commitment to European integration can overcome the emerg-ing policy differences; and what sort of partnership France and Germany can forge not just at Maastricht, but beyond it.

The very strength of the partner-ship owes everything to its origins. History decreed that France must be obsessively concerned with its rela-tionable raith Community the Everythia tionship with Germany: the French

humiliation in the Franco-Prussian war, the slaughter of millions in the trenches of Flanders, the collapse of France in 1940 and the Nazi occupa-tion, are all French nightmares still being exorcised. But the defeat of Hitler and the division of Germany enabled France to claim the symbolic

spoils of victory.

Enlightened French statesmen concluded very quickly that France must work for reconciliation with Ger-

COUNTDOWN



out another European war. That was the purpose of the historic proposal (inspired by Jean Monnet and enacted by Robert Schuman) to found a European Coal and Steel Community, the basis of today's EC.

Not all French statesmen were so enlightened. President Charles de Gaulle undoubtedly saw the primary purposes of the 1963 Franco-German treaty, the basis of the present rela-

tionship, as those of atavistic national

power politics. He wanted to weaken

Europe.

Over time, the Franco-German relationship became more constructive, somewhat warmer, and slightly more equal. On the other hand, it does not yet appear to be an affair of effortless and instinctive affinity. It is not unknown for senior French officials to express impatience and incomprebension over the Germans. In the words of one official: "We may not agree with the British, but we know

another planet."
It is not surprising, therefore, that the partnership has only flourished to the extent that it was driven from the top. Mr Georges Pompidou and Mr Willy Brandt allowed it to lie fallow, but Mr Helmut Schmidt and Mr Valéry Giscard d'Estaing revived it, and launched the European Monetary System. Today, as for the past six years, the personal factor is even more powerful and productive. The first big joint initiative by Messrs Kohl and Mitterrand was the proposal, at the 1985 European sum-

German dependence on the US, to say the impetus towards European inte gration, to stress Germany's dimin-ished political sovereignty, and to assert French political dominance in

how to talk to them; but it sometimes seems that the Germans come from another planet."

But that will depend on just how far the 12 can go towards a common for-

mit in Milan, to negotiate a new Treaty of European Union. The result-ing Single European Act set new targets for economic integration and lifted the EC out of a decade of Europessimism. That in turn gave the impulse for further integration - to today's twin negotiations on political common ground so easily.

union (Epu) and economic and mon-tary union (Emu). What is striking about the current phase is that France and Germany have repeatedly raised the stakes by lifting the target at which the Community should aim. If the Massiricht summit matches the far-reaching ambitions assigned to it, it will largely be because of the efforts of Messrs Mitterrand and Kohl

Take Emu. Negotiations for what is arguably the most sweeping single step towards integration yet taken by the EC have proved far easier than expected, largely thanks to the Franco-German relationship.

In the words of one of Bonn's principal negotiators: "There was a very deep German-French understanding on the fundamental point: that we were ready wanted it that we were ready."

really wanted it, that we were ready to give up our D-Mark, and that the French were prepared to accept a (German) concept that depended on monetary stability, the independence of the central bank, and a sound

money policy.
In political terms, the French have recognised that we, with our 80m people, don't want to play a special role we don't want to dominate. The chancellor made that politically believable He made it clear that he was prepared to lead Germany deep into Europe. On the other side, we are prepared to believe in their policy of (economic) stability." With that agreement, the details have proved manageable. On other issues Germany has

shown a growing readiness to make the running. That is particularly true of the most recent joint proposals for a European defence identity (based on the Western European Union) and a European defence corps (based on the existing Franco-German brigade). Those proposals, according to officials in Bonn, were almost entirely drafted in Chancellor Kohl's office.

The fact is that the Germans responded to the French desire for a more substantial political union with a real defence component, by giving them what they wanted, and some-thing more. "It was our response to Mr Mitterrand's threat to withdraw." all French forces from Germany," according to one official. "Our aim was to bind France in more closely. both to the alliance and to Germany The European corps would do that by keeping French troops in Ger-many, tied to German troops under Nato command (and, it is hoped, troops from other Nato member states).

same policy response to cope with the strains after unification. Within six months of the fall of the Berlin wall, in November 1989, France had concluded that the only possible answer was to speed up integration of the Community. "Whatever the problem." French spokesmen used to say, "our answer is the same: more Europe." A senior German diplomat agrees with that perception. Over unifica-tion, France made a tacit linkage, and

we accepted it. A unified Germany needs to be integrated into the Com-

Hence French determination, and Germany's willingness, to raise the stakes in the new European treaty negotiations. In Paris, deep down, there is an unspoken assumption behind this strategy: that France - or at least Mr Mitterrand - is finally prepared to recognise the political equality of Germany. That is the meaning of the quasi-federal Europe which Mr Mitterrand claims to seek. But will the relationship ever be the same again? A logical consequence would be for the bilateral relationship to dwindle as a federal Europe grows.

eign policy and defence.

The challenge will be to maintain the partnership beyond Maastricht. when the debate moves on from deep-ening the EC, to widening its mem-bership. For that is a question where Paris and Bonn are unlikely to find

Buffett's party time

■ Is Observer the only person getting a mite tired of investment superstar Warren
Buffett's over-powering folksiness? He sometimes seems as
if he has just fallen off the

back of a water-melon truck. But thanks to his simple home-spun investment philoso phies he sure as hell can run rings around those smart Wall Street types. Witness his recent two-page advertisement in the form of a chairman's letter to Salomon's poor share-holders. It is a model of com-

of course, there is the little question of how such a shrewd investor could have been taken in by the old Salomon top man agement team which has now departed in disgrace.

In the investment business, backing the right person can be more important than picking the right balance sheet. And in the case of Salomon. Buffett's initial judgment was not up to scratch, although he might yet be vindicated by his choice of Deryck Maughan as chief executive.

All of this would not be so bad for Buffett fans except for the fact that their hero now seems to have been bitten by the show-business bug. Next Monday he makes his movie debut with a guest appearance on ABC's All My Children (Buffett owns 19 per cent of the ty company) and he has already signed up for another gig - playing the uke-lele for his son Peter's next

Whatever happened to the publicity-shy Sage of Omaha?

LP. There is even talk that dis-tant cousin Jimmy may join

Sporting chance Tom Pendry, MP for Stalybridge and Hyde and a former Oxford boxing blue is at the centre of the political infighting over who should succeed Denis Howell as Labour's

Observer

shadow sports minister. Pendry, who seems to have moved up to the heavyweight class since being crowned middleweight colonial cham-pion in Hong Kong in 1957, is in danger of being being knocked over by the diminutive Kate Hoey, who holds a diploma in PE and has helped some of the stars of London's eading soccer clubs to keep match-fit.

With Nell Kinnock, the Labour leader, anxious to increase the number of women on the opposition front bench Hoey looks like getting the

Gulf rift

■ When Gen Norman Schwarzkopf was made Knight Com-mander of the Bath in the Gulf War honours, diplomacy required that the same honour be bestowed on the Saudi c-in-c, HRH General Khalid bin Sultan bin Abdulaziz Al-Saud. And tomorrow the Queen will duly lay the sword on General Khalid's princely shoulder.

The prince can easily spare the time for his visit to Buckingham Palace. A few weeks ago he was "promoted and retired" after a difference with the defence minister, Prince Sultan (brother of King Fand) who happens also to be his father. Word has it that young Khalid, flushed with victory in Desert Storm, had been get-ting "too big for his boots".

Healthy effort

■ What on earth is the world coming to? Terry Carroll, one of the brightest stars at the National & Provincial Building Society, is taking a hefty pay cut and going to work for the NHS as finance director of Leeds General, the city's num ber two infirmary. Having been head-hunted



"Do your impression of Norman Tebbit saying

for the job, he says he is attracted by the idea of serving the community and sees his mission as injecting some com-mercial logic into diverting more resources towards patient care. It all sounds very worthwhile and must gladden the heart of government ministers. However, with a property man like Tony Clegg as his new chairman – remem ber his £2bn plus bid for Storehouse - Observer wonders how long it will be before Leeds General makes a takeover bid for Europe's biggest hospital – its close neighbour "Jimmies"

New construction ■ Sad times in the Alfred McAlpine construction clan. Jimmie McAlpine, son of Sir Alfred and grandson of Sir Robert – founders of two of Britain's best known construction companies - died last week. And now son Bobby, decided to hand over the chairmanship to the first outsider

in the firm's history The 67-year-old Sir John Milne, who made his name at Blue Circle, is joining the board, and will take over next May when "Mr Bobby" reaches 60. The changeover marks a watershed in the firm's affairs. Bobby's father had headed the firm for over 40 years and remained life president until the end.

In Jimmie McAlpine's hevday the firm was far and away Britain's biggest road-builder. However, in recent years McAlpine has been drifting and investors have become increasingly restive. Last year Graeme Odgers, a former managing director of British Telecom, was imported to reverse the slide and Sir John Milne's appointment marks the com-pletion of McAlpine's transformation into a more professional outfit

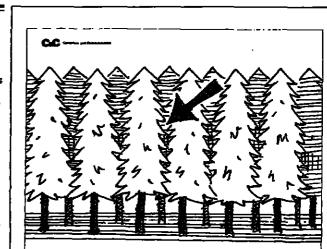
Bobby McAlpine will stay on the board, the family trusts still own 20 per cent of the equity, and there are young McAlpines lower down in the business. But McAlpines is never going to be the same

Quality tested

■ No, no, please don't read too much into the fact that Girobank has been given the presti-gious British Quality Award by its proud ex-owner, Post Nicholson. The British Quality Associa-

tion is not going to allow accu-sations of favouritism to spoil its World Quality Day. It promises Observer that it is mere coincidence that Sir Bryan was asked to dish out the prizes at last night's award ceremony. Girobank – the first-ever financial institution to collect the honour - was picked by a group of indepen-dent experts led by a man from Rolls-Royce, no less.

Even so, Observer can't help wondering why, if Girobank is such a high quality institution, the Post Office had to sell it for such a knockdown price



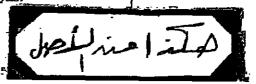
Some exciting news from a place you'd least expect it.

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of England, Mr Robin Leigh-Pemberton, proided in a speech to the Stock Exchange conference last Thursday an interesting reso-lution of the dispute between industry and the City about who was responsible for short-

His basic answer was neither. It was the past failure of the so-called "authorities" to provide "a stable and inflationfree economy" which was at fault. This failure put unnecessary fear into rate of return calculations. It also led to painful stop go cycles, when governments had eventually to act against inflation.

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Section 1

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Marke.

A superficial reaction is to welcome this mea culpa, so long as the Bank of England accepts its share of responsibility for recent mistakes and does not pretend that it was only the obstinacy of the Trea-sury and politicians that prevented its own brilliant analysis, predictions and advice from being followed.

But I would like to take the matter further. For some of the governor's recent speeches

Interestingly enough output was more stable than prices in the Gold Standard period before 1914

have been interesting enough to be worth taking issue with though the governor's references to stop go have a slightly dated air. Some of us can still recall the attacks on stop-go cycles made by many economic commentators in the 1950s and 1960s, and echoed by Harold Wilson when leader of the opposition. The original criticisms ground to a halt partly because Wilson's own govern-ments failed to end these cycles. But in addition, studies showed that the variation of output growth around its trend was as great or greater in admired countries like Germany and Japan, then so far ahead of Britain in the international growth league.

What worries me now is that the governor, together with his counterparts in other European Community countries, is exaggerating the degree of year-to-year price stability for which it is realistic to aim, and neglecting the role of what Keynes called "animal spirits" nealthy capitalist growth. in this connection it is worth

examining experience during the longest era of price stabil-ity the world has known, that of the pre-1914 Gold Standard. Over the whole period from

ECONOMIC VIEWPOINT

Stability versus animal spirits

By Samuel Brittan

1846 to 1914 the UK cost of living was indeed highly stable. On average, prices fell by less than 0.1 per cent per annum. Yet this long-term stability masked very sharp fluctua-tions in both directions. In 1846 the cost of living fell by over 12 per cent and in 1853 it rose by a similar amount. These fluctuations were only slightly mod-erated as time went on. In the last full year of Queen Victoria's reign, 1900, prices rose by nearly 6 per cent. In 1908 they fell by over 2 per cent.

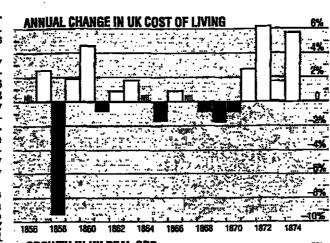
The period, 1855-1874, has been chosen for the illustration because there was then no trend either way in the cost of living. But there were still some violent fluctuations in some violent fluctuations in intermediate years, and these did not, incidentally, take place during either the American Civil War or the Franco-Prussian one. By taking Bowley's cost of living index based on a few working-class staple idems, I have moreover bised the I have moreover biased the data against my argument. Wholesale prices indices, such as that of the Board of Trade, show much larger fluctuations. These big short-term move-

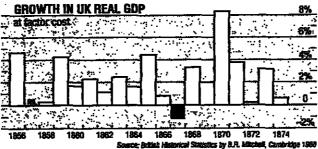
ments have been used by American monetarists as an argument against the Gold Standard: and it is indeed true that year-to-year variations were less during the Bretton Woods period of semi-fixed change rates linked to the dollar - which President Nixon brought to an end by floating the US currency in 1971. Unfortunately, however, Bretton Woods was character ised not by stable prices but by creeping inflation, which accelerated into a trot in the years before the system broke down - largely because of the failure of the anchor country, the US, to play according to the rules. The Gold Standard era

which the governor urged. Interestingly enough output was more stable than prices before 1914. During the worst two recession years, 1900 and 1903, the fall in output was less than in either the 1980-81 or the present British recession.

remains the one reference

period for the price stability





But there were still large fluctuations. Output growth in the period shown in the chart var-ied between minus 1.2 per cent and plus 8.4 per cent on the best rough estimates available for that distant period. For the whole Gold Standard

era, nominal GDP, which the governor would like to have as a policy objective, grew on average at an annual rate of 2.1 per cent, although no one then used the expression. But its stabilising influence was medium-term; and there were large swings in individual years. My interest in these past sta-

tistics was engaged by the dis-covery that the famous Austrian economist, Joseph Schumpeter, shocked respectable pre-1914 Viennese society by arguing that the inflation-ary effects of credit expansion stimulated economic growth. Schumpeter asserted that an inflation caused by commercial credit expansion was to the advantage of entrepreneurs;

and that their advantage became the advantage of all groups of society through their investments which brought about economic growth.

There was some evidence to

support the great man. In addition to its celebrated cultural achievements, Austria-Hungary in the early 20th century saw an unprecedented rise in business profitability - and perhaps in economic growth. Yet there was consumer price inflation during those years; and the rate of credit expansion would have enraged financial puritans. Other aspects of that inflation would be equally familiar and horrifying to them. In the background was a budget deficit due to the arms build-up. But Austrian industry escaped the usual crowd-ing-out because the deficit was financed mainly from abroad.

There is indeed no evidence that long periods of inflation did growth any good or that long periods of deflation did it

much harm. In the IIK the period from 1873 to 1896 used to be known as the Great Depression because prices (on the Bowley index) fell by an average of 1½ per cent per annum. And it is no accident that the period saw the remergence of protectionist movements such as the campaign for Inversal Professions. paign for Imperial Preference in the UK, and Bismarck's dishing of the German liberals. But it is now known that real growth in the UK was almost as fast – averaging just under 2 per cent per annum - as during the rest of the Victorian and Edwardian era.

The moral is that sound money does not mean the absence of any change in the price level from one year to the next. It means something more long-term. In the heyday of the Gold Standard the best assumption a person could make looking ahead on the basis of past experience, was that prices were as likely to fall as to rise. Because belief about prices in the longer term was so heavily anchored to expectations of zero inflation actual changes in prices had little effect on nominal interest rates which remained remark-ably stable – in Britain never straying far from 3 per cent, although Bank Rate could rise to 10 per cent in emergencies. Long-term investment was made on the assumption of stable prices. The breadwinner could plan for his grand-children or his business, know-ing that neither inflationary nor deflationary moves would get out of hand.

In this framework Schumpe ter's mild inflationary booms were beneficial because of the underlying belief that price would return to normal although no one knew quite when. In the meanwhile the price level could take the strain of a domestic boom, rearmament, minor wars, crop failure or whatever else was producing pressure.

Schumpeter's credit expan-sions lasted for a few years at a time and were usually suc ceeded by a period of restruct-uring that he himself called "a gale of creative destruction' Its application to the US today was explained in an article on this page on Tuesday by Step-hen Roach of Morgan Stanley under the title "Why US services need a shakeout".

According to two Stanford academics, the "vision thing" means a challenging short-term goal, but also guiding philosophy. For central banks that must be the search for some modern version of the Gold Standard, which leaves room for animal spirits and creative destruction in a frame work of long-term stability.

BOOK REVIEW

Rival prescriptions for success

laxo, the pharmaceutical group, is Britain's most striking corporate success story of the last 10 years. Indeed, it is the only UK company in recent memory which, by organic growth alone, has risen from the middle ranks to become a leader of an important international industry.

Can other companies learn anything from its success? And can Glaxo - now the second in the prescription drugs business - achieve its overriding corporate ambition and overtake the

world leader, Merck of the US? The answers, according to Matthew Lynn, are not much and definitely not. He sees the battle between Glaxo and Merck, from which his book takes its title, as a fight between black and white. Glaxo, led by "the dark and brooding genius of Sir Paul Girolami", is doomed eventually to lose to Merck and "the light and airy genius" of its chief executive Roy Vagelos. Merck, Lynn feels, "succeeds because it puts the product first and builds around it a streak of idealism", whereas Glaxo "is a hollow enterprise, lacking purpose and lacking soul". He claims that Glazo's main impact upon the world has been only negative. It devoted a lot of time and energy to replacing one per-fectly adequate ulcer drug [SmithKline Beecham's Taga-

Lynn, a journalist who worked on Business magazine until it closed this summer, unashamedly twists facts to fit his black-against-white theme. It is true that the development of Zantac, the drug that has fuelled Glaxo's explosive growth since 1981, was inspired by Tagamet and that the two drugs work in a similar way. (They stick to and block "H2receptor" sites in the stomach wall. This prevents a natural body chemical called histamine binding to the sites and trig-gering the excessive acid secre-

met] with another very similar drug [Glaxo's Zantac] which

happens to cost considerably

tion which causes ulcers.) But Lynn ignores the fact that, according to most gastro-intestinal specialists, Zantac is an improvement on Tagamet THE BILLION DOLLAR BATTLE By Matthew Lynn

Heinemann £16.99, 244 pages

and deserves the premium price charged by Glaxo.
If Zantac was "blatantly a 'me too' product with nothing more to say in its favour", as Lynn claims, doctors in the cost-conscious 1990s would be switching prescriptions back to the cheaper Tagamet. But, in fact, Zantac sales are still

growing.

The book praises Merck for combining excellent commercial results with a sense of social mission. Lynn's main evidence for the saintliness of Merck is the company's de sion to develop one of its veter-inary medicines into a cure for African river blindness (Mecti-zan) and then give the drug away. But he does not analyse the costs and benefits of this philanthropy, which has done wonders both for the people of

The unbalanced and unsympathetic picture of Glaxo that emerges from this book is partly the company's fault

Africa and for Merck's image. Glaxo might well have made a similar gesture if it had been in a technical position to do so and then Lynn would proba-

bly have portrayed it as a suc-cessful PR ploy.

Even so, the book does include some revealing back-ground information about Glaxo's "parallel development" programme for Zantac, which enabled the company to launch the ulcer drug only five years after its discovery. (The process takes 10 years for most medicines.) Encouraged by Girolami, David Jack – then Glaxo's R&D director - poured funds into running different development procedures simultaneously. For example, long-term toxicity testing started before the results of short-term tests were known. Girolami and Jack did stake

the whole future of Glaxo on Zantac in the late 1970s. If an unforeseen side effect had killed the drug after tens of millions of pounds had been spent developing it, Glaxo could probably not have continued as an independent pharmaceutical company. Lynn says the likelihood of success was no more than 50:50. But fortune on this occasion favoured the brave.

Lynn has less to say about Glaxo's recent strategy of pouring hundreds of millions of pounds a year in profits from Zantac into developing a range of innovative drugs for the 1990s, including the first effective treatments for nausea and migraine. Glaxo has become an outstanding example of an based company. It has shown how successful a long-range strategy based on heavy

research spending can be.
The unbalanced and unsym pathetic picture of Glazo that emerges from this book is partly the company's own fault. While Merck welcomed Lynn to its headquarters in New Jersey with open arms and arranged interviews with several senior staff, Glaxo was suspicious from the start and gave far less co-operation — a sign perhaps of the "neurosis" that he claims is rampant in

the company.

As a result much of Lynn's inside information about Glaxo comes from a small number of disgruntled former employees who have left the company in recent years. The impression given is not wholly wrong. Anyone advertising for bio-medical researchers in the UK is liable to receive applications from a disproportionate num-ber of Glaxo scientists. It is not an entirely happy company and perhaps it needs a period of consolidation after the astonishing growth of the past 10 years.

But a straw poll of research ers in other pharmaceutical companies suggests that the industry's long-term money is on Glaxo to beat Merck. As the research director of one large US drug company says: respect them both but I own shares in Glaxo, not in Merck.

Clive Cookson

A partisan voice for the gas consumer

From Mr Ian Powe.

Sir, Your leader "Regulating the regulators" (November 11) highlights several questions arising from new powers that the Competition and Service (Utilities) Bill bestows upon

the regulators.

Another question is whether the consumer needs a partisan voice, free to criticise the soi-disant impartial regulator and the government which appoints him, if the interests of a few million shareholders appear likely to displace the expectations of several million captive customers in an authorised monopoly. In gas, where shareholder democracy

Co-ordinated pay bargaining From Ms Molly Meacher.

Sir, David Goodhart rightly, points out that co-ordinated pay bargaining has helped steady growth to be maintained in both the Japanese and German economies ("Co-ordinated pay backed by PM's advisers", November 13). Sig-nificantly, however, co-ordination can be at least as effective in a decentralised pay bargaining system as a centralised one. This is the most important lesson emerging from our highly successful conference on co-ordinated pay bargaining on Tuesday.

Employers are understanda-bly unwilling to return to industry wide agreements or any form of centralised system of pay bargaining. The main reason for employer resistance to our proposals has been a fairly widespread misunderstanding that co-ordination would undermine the flexibility inherent in a decentralised

> As politicians and employers understand the compatibility between co-ordination and decentralisation of pay setting, support for these proposals is growing. However, for the record the Campaign for Work has not had either formal or informal meetings with John Major's policy unit.

Molly Meacher, Compaign for Work, Annexe B. Tottenham Town Hall, N15 is presently at risk from funda-

mental proposals to restruc-ture British Gas and its mar-ket, the answer is "yes". British Gas will neglect its fiduciary duty to institutional and private shareholders if it continues meekly to accept the erosion of its profit base and its exclusion from consultation about its future. In conse-quence, it could eventually per-suade the regulator and the government to tone down their exciting ideas for ending the

company's statutory monopoly. That has been the pattern in Europe where, this month, the Council of Energy Ministers modified the Commission's ini-

tial ideas for liberating the gas market by 1993; the changes were in response to intense lobbying, by monopoly-based gas companies in the member states, that went unchallenged by any co-ordinated consumer voice. In the UK, the public debate about ending the gas monopoly will include the independent voice of a Gas Consumers Council which, in contrast to consumer represen-tation committees in electricity and water, owes no formal allegiance to the regulator.

Gas Consumers Council, 15 Wilton Road, SW1

and western Europe." As far as Europe is concerned, Oftel pub-lishes an annual comparison of

prices in the UK, France, West

Germany and Italy. The con-clusion of Oftel's latest study,

grammes of the major Euro-pean operators, BT's prices should be significantly lower

not be reduced?

Laurence Heyworth,

Robert Fleming Securities, 25 Copthall Avenue, BC2

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Difficulty of analysing BT profits ability comparisons, as demonstrated by the OECD study on the subject. Be that as it may. Mr Argent says: "BT's prices stand up well to comparison with those offered by major operators in north America

From Mr Lourence Heyworth.
Sir, Malcolm Argent of BT
(Letters, November 6) criticised
Hugo Dixon's article, "A lot of
money on the line for BT" (November 1) which asserted that BT's profits are considerably above average. He also crit-icised the writer for having "dazzled himself" by relying an one stockbroker's data. As the stockbroker who provided the data, I should like to comment on Mr Argent's criticisms. Mr Argent makes a number of points to suggest that a

meaningful comparison of BT's profitability with that of other operators or with that of British industry may actually not be possible. While his individual points all have some merif, it is noteworthy that Mr. Argent does not mention the cash measure of profitability which is the least susceptible to his kind of criticism. BT is substantially more cash generative than any other comparable operator, both on an absolute and a per-line hasis (and after adjustments to reflect differences in activities).

In the year to March 1991, BT had a cash surplus of E611m and will, on our esti-mates, generate a similar sur-plus in the current year. Many would regard this as pretty unambiguous evidence of a near-monopoly's excessive

Mr Argent goes on to say that "a more relevant international comparison capable of more objective evaluation is prices for the consumer". As I am sure Mr Argent knows, price comparisons between operators are subject to quite as many difficulties as profit-

EC will ensure good value in local services From Mr Stephen Hall-Jones.

Sir, Mr Bryan Gould in his interview (November 11) dem-onstrates a lamentable ignorance of the impact of Commu-nity Directives on compulsory competitive tendering for the delivery of local services. He speaks as though, were Labour to form the next administra-tion, he could leave "contracting-out negotiations as a last resort to be forced on poor per-

This is the kind of thing that will plague Labour in its new-found espousal of the European dream because, of course, local authorities will, thankfully, not be able to retain the provision of local services to their own in-house workforce. Already there are compulsory procurement procedures for public supply contracts and public works contracts and new rules will come into effect on July 1 1992 for public procurement in water, energy, transport and telecommunications. A draft Directive is already before the Commission to establish public procurement rules affecting the supply of services in maintenance, repair, refuse disposal and con-

chision of Oftel's latest study, in February, was that, although BT's relative position worsened, its prices still seemed to be "broadly in line with European figures". Does this show BT's prices standing up well to comparison? There is a strong argument that, considering the relative financial burdens and investment programmes of the major European of the major European contents. sultancy, to name but a few.
Fortunately, the EC has had
the good sense to realise that compulsory competitive ten-dering (CCT) means value for money in the provision of local services and when it is local taxpayers' money which is being spent, that ought to be the first priority. It is nonsense should be significantly lower than the average.

In conclusion, I would suggest that Mr Argent's criticism of your article is — to borrow his word — fundamentally controls that quality of local services procured under CCT is so high. Remember what used to happen when local authorities tried to discipline refuse collecting staff for poor performance — wildcat strikes.

I am sure I was not the only reader to suffer a frisson of fear at the dreadful prospect of a return to Labour's "jobs-forthe-boys" attitude that reduced a surface to a suffer a frisson of the solutions of the solutions. to suggest that CCT means that quality is lost sight of - it is precisely because the buyer

the boys" attitude that reduced the supply of local services to a shambles in the 1970s. Thankfully, Mr Gould's ideas are not, or will not be, permitted under Community legislation and are therefore as repugnant to law as they are to common sense. Stephen Hall-Jones, 113 Chatsworth Road



The editors of The AMEX Bank Review are pleased to announce the winners of the 1991 Essay Competition in international economics and financial markets held in memory of Robert Marjolin. A former adviser to the Review, Professor Marjolin was the first head of the OECD (then the OEEC), Vice President of the European Commission. and one of the leading architects of the European Community.

All prize winning essays are published in "Finance and the International Economy: 5", Oxford University Press, ISBN 0-19-828766-6 price \$9.95.

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University of California, Berkeley
"Is A Yen Bloc Forming in Pacific Asia?"

SECOND PRIZE \$10,000 THIRD PRIZE \$5,000

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Daniel Gros, Centre for European Policy Studies, Brussels and Alfred Steinhert, European Investment Bank "Einigkeit Macht Stark – The Deutsche Mark Alto!"

James M.C. Rollo, The Royal Institute of International Affairs, London "Integrating Eastern Europe into a Wider Europe" Paul B. Scabright, Churchill College, Cambridge "Exchange Rate Management When There Are Failures of Corporate Control: Dilemmas in Eastern Europe"

Federico A. Sturzenegger University of California, Los Augeles "Financial Adaption and the Optimal Timing of Financial Liberalization in Eastern Europe."

John Williamson, Institute for International Economics, Washington "On Liberalizing The Capital Account

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THE 1992 COMPETITION

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FINANCIAL TIMES

Thursday November 14 1991



Serb-Croat hatreds defy peace hopes

N SPITE of all the failed ceasefires, broken promises, and disappointed hopes, Lord Carrington, chairman of the European Community-sponsored peace conference, yesterday returned to a part of Yugoslavia engulfed in civil war.

He returned for two reasons. He believes he has a moral nsibility to keep the nego tiating door open. He was also invited by Serbia and Croatia. the two sides involved in one of Europe's most bitter civil wars for many years. The problem is that Serbia

and Croatia each wants a peace-keeping force sent, prob-ably now more likely under United Nations auspices, but for diametrically opposing rea-

Serbia, under President Slobodan Milosevic, wants troops to be sent to the Serb-inhabited regions of Croatia as a buffer between Croats and Serbs to protect the Serbs.

This is understandable. The destruction inflicted by Serb nationalists, and the Serbdominated army on Croatia, has created a feeling of such deep revenge among Croats, that if, and when, the fighting ends, there are likely to be recriminations on the local level between Serbs and

'Croats now hate the Serbs possibility that the two communities will ever again live side-by-side," a Croat sociolo-

Tactically. Mr Milosevic wants peace-keeping troops sent to Croatia to consolidate

By Christopher Parkes in Bonn

RUHRKOHLE, Germany's

biggest coal producer, plans

capacity cuts involving the loss

of 26,000 jobs, as renewed pres-

sure from the European Commission raises the prospect of

even more drastic reductions.

Ruhrkohle, which produces

about 80 per cent of all west

German hard coal, said yester-day that annual output would

be reduced from 50,000 tonnes to 37,000 tonnes by the end of

the century as part of an indus-try deal agreed with the gov-

The workforce, currently

about 87,000, would be cut by 26,000, four of its 19 pits would

reduction in national output from 70,000 tonnes to 55,000

THE GERMAN economy is in a

critical state, and the country

could be pushed into recession

if wages and demands on the

public purse are not reined in,

according to a senior govern-

tonnes and a reduction of agreed in Bonn did not tally 30.000 in the country's 125,000- with those agreed between the

be closed and others merged.

ernment earlier this week.

Judy Dempsey reports on the prospects for Lord Carrington's latest mission

aware he can no longer rely on mobilising young Serbs in Serbia - many of whom have lost sight of the aims of the war - to hold those regions. For Mr Milosevic, his goal has been consistent: carving out a greater Serbia from Croatia and the central republic of

Bosnia-Hercegovina.

That is precisely what Croatia wants to prevent, and why it wants peace-keeping troops sent. Beyond the fact that Croatia cannot match the resources of the federal army or Serb paramilitary forces in order to save Dubrovnik, or relieve the besieged eastern city of Vukovar, Mr Franjo Tudjman, its president, wants UN troops deployed so as to regain the third of its territory

forcefully seized by Serbia.

Any hint of appeasement by Lord Carrington, that, for example, he would recognise Croatia's independence in return for Croatia ceding a part of its territory for the sake of peace, would lead to the immediate overthrow of the Tudiman government and ave Croatia at the mercy of nationalist forces.

Appeasement would also lead to an escalation of the war. "The Croat population want peace. But not at any price, an EC monitor said. "They want recognition of their independence. And they political control.

strong mining payroll by the

year 2000. Mr Hans-Dietrich Genscher,

the German foreign minister, yesterday appealed directly to Mr Jacques Delors, the Euro-

pean Commission president

during an EC foreign minis

ters' meeting, to take "a posi-tive view" of the reductions in

output, subsidies and the

workforce agreed with mining companies and unions on

Monday.
His intervention followed an

ominous reminder from Brus-

sels that the deal would not be

valid until it was approved by

Sir Leon Brittan, the competi-

tion commissioner. It is under-

scale for the winding-down of coal and coking subsidies

markedly above improvements

in productivity."

The speech, due to be given

at a meeting of housing compa-

nies in Potsdam, painted an overwhelmingly gloomy pic-ture, at odds with all other offi-

wage costs had risen this year by more than 5 per cent, and public budget reserves were

eastern states that the sum of

It was already obvious in the

exhausted, the text said.

cial statements on prospects. The aim of price stability would not be reached, unit

Warning on wages and public spending

German coal producer to cut annual output in deal with government

Ruhrkohle plans 26,000 job losses



want their territory back. That is the bottom line," he added. Hence, the dilemma facing Lord Carrington: politically, he cannot be all things to all factions involved in the fighting. Militarily, as EC diplomats have repeatedly argued, no peace-keeping force can be sent to Yugoslavia until there is a ceasefire which has a chance of

securing peace.
The previous 12 unsuccessful ceasefires have taught EC negotiators three lessons: how difficult it is to monitor the implementation of a ceasefire; how both sides, and the federal army, have manipulated and misinterpreted each ceasefire arrangement; and how no ceasefire is possible when the federal army, Croat, and Serb

Commission and Mr Jürgen

Möllemann, the German eco-nomics minister.

gone since the last national agreement in 1987, and earlier

this year the industry was warned that at least 15,000

more would be lost by the end

The Commission is aware

that the run-down of the min-ing industry, concentrated in the states of Saarland and North-Rhine Westphalia, is one

of the country's most sensitive

Even so, it is anxious that

the pain incurred by closures

already experienced in mem-

According to Mr Mölle-

demands was greater than the

economy's ability to deliver. Transfers from the west would

make up the deficit, but at the

same time they would squeeze resources in the former West

Germany.
Pay settlements in the east

for next year should be kept below 10 per cent, Mr Eekhoff said, adding that every pay

deal over 4 per cent in the west

would "endanger both the

economy and monetary stabil-

More than 26,000 jobs have

Above all, the EC's involvement in this crisis has con-firmed a fact which western unwilling to admit: that the war in Yugoslavia has made politicians on the ground impervious to the calls for a rational negotiated solution. Over the past two decades, Yugoslavs insisted they were

part of Europe; that their cul-ture and civilisation made them feasible partners in an expanded EC. However, the war has exposed a culture deeply entrenched in the Balkan tradition of irrationality

and the past.

The war has been ugly. It has been a civil war without boundaries. Journalists have seen Serbs shooting Croats in

man mining employee is subsi-

dised to the tune of DM76,000 (\$47,000) yearly. German hard coal, plentiful but locked in

hard-to-work geological struc-tures, last year cost three

times as much as steam coal traded on world markets.

At issue are indirect subsi-

lies, gathered in the form of an

8 per cent levy on all electric-ity bills, to enable power com-panies to use home-produced

Other supports include pay-ments for coking coal used by

the steel industry.

Thyssen Stahl, Germany's

largest steel producer, is to shed 2,000 of its 30,000 work-

the world steel market and fall-

light of the recent 6.7 per cent

increase agreed for Volkswagen workers, and generous deals for construction workers,

that a "march into recession' was unavoidable.

The speech conflicts with other recent government fore-casts. Although concern has grown about the 10.5 per cent

pay settlements demanded by leading trade unions, and the

rising cost of financing the

reconstruction of east Ger-

many, talk of recession has so

Croat. They have seen federal reservists and paramilitary units ransack hotels, shell architectural jewels, bomb hospitals, and attack refugee cen-

They have also heard Croat and Serb pledge to fight until the past has been redressed.

"This war is about the continuation of the second world war. It is a war between those who support Ante Pavelic, [head of Croatia's Ustasha, fascist government] and supporters of Draza Mihailovic [head ers of Draza minamovic please of the Cetnik, the Serb fas-cists]. Lord Carrington is deal-ing with the past...", said a liberal Croat academic.

If western diplomats are seeking any light in this con-flict, perhaps such a glimmer comes from the ethnic Albamians in Kosovo, the govern-ment of the republic of Mac-edonia, and the Moslems in Bosnia-Hercegovina, who have steadfastly refused to be drawn into the conflict.

Their respective borders flank Albania, Bulgaria and Greece, and Serbia. Any escalation of the fighting here would spill irretrievably to the rest of

"Maybe the international community should try and contain the conflict from spreading by sending troops into these border areas," an east European diplomat said, adding: "I am no longer certain that any peace-keeping forces can prevent Serbs and Croats from killing each other. The wounds of the past, which communism covered over with a filth handsom have been

US plans to accelerate approval of new drugs

SWEEPING REFORMS of procedures for approving new drugs have been announced by the US administration.

to reduce the time it takes for a pharmaceutical company to bring a drug from the laboratory to the patient, and are expected to speed up the develnent of treatments for conditions such as Alds.

For most categories of drugs, the US Food and Drug Adminagency, aims to privatise part of the drug approval process by asking private sector laboratorles or university research departments to review the clinical data submitted by pharmaceutical manufacturers.

This could cut 18 months from the time the FDA takes to time savings from computeri-sation of data could cut the average time needed to bring a standard drug to market by 28 per cent to seven years.

At the same time, the FDA will create an "accelerated approval" process for drugs which treat life-threatening or very serious diseases, as well as those where no satisfactory alternative therapy exists, such as Aids and cancer Fast-track approval could

cut the time needed to bring a drug to market to 5½ years. Dr David Kessler, the FDA commissioner, said the changes would not affect safety

standards.

"Post-Thalidomide, the mission of our agency was to keep unsafe drugs off the market. We have learnt in recent years that it's important not only to keep unsafe drugs off the market, but to get safe drugs on to the market," he said. The FDA reforms have been

sponsored by Vice-President Dan Quayle, who as head of the Council on Competitive ness has become the Bush administration's principle apostle of deregulation.

The council cited a study by Tufts University which estimated the reduction in time needed for approval would save \$28.5m on the average \$231m cost of developing a drug. For accelerated approval, the saving could be \$60m.
The US has longer and more

thorough drug approval procedures than many other countries. The council said that in certain categories, such as respiratory, cardiovascular and central nervous system drugs, the US took an average of three years longer than the UK to approve new treatments.

Prescribing success, Page 19

a filthy bandage, have been

By George Graham

The measures are intended

be sceptical just the same. The industry regulator, pressed into a statement of intent, wrote only that all his options remained open. Until the results of the price review in 1993 are known. BT will continue its struggle to preserve a 92 per cent share of the UK business market. The analogy

ing British Gas is striking.

ough in their task of sweeping the stables clean. with the uncertainty surround-

Russian roulette for ECGD

FT-SE Index: 2,546.5 (-29.0)

Share price relative to the FT-A Food Retailing Index

140

It is becoming clear that the BT sale is stretching the logic

of privatisation further than

ever. The idea that moving the

regulatory goal posts means

breaking an implicit bargain between the government and investors ought to be familiar by now. But it is new for inves-

tors to be asked by the govern-

ment to buy shares in a com-pany where there is no such

bargain at all.
That perhaps explains the

peculiarly generous package of incentives. Otherwise, one might conclude that the gov-

ernment has lacked the courage of its convictions. The sur-

prise inclusion of the interim dividend with the shares for

sale will cost the taxpayer at least an additional £77m. Some investors will doubtless be

tempted to sell the partiy-paid shares once that payment is in the bank. After all, the full-year dividend is likely to be somewhat less healthy.

After seeing more than half

Ensign Trust

130 120

Morrisons

THE LEX COLUMN

For once, British banks can rest relatively easy at the pros pect of a sovereign debt default. Their direct exposure to the Soviet Union is probably not much over £150m. The Export Credits Guarantee goods exporters who depend on it - have greater cause to worry. ECGD's exposure is around £1.5bn. A Soviet default would force it to add substan-

tially to bad debt provisions which already exceed £7bn.

That could be a body blow for a deficit-ridden agency already threatened with emasculation through the privatisa-tion of its profitable short-term insurance business and the resignation of Mr Malcolm Stephens, its chief executive. Mr Stenhens is widely assumed to be leaving out of frustration at efforts by the UK Treasury to hobble long-term export sup-port. A Soviet default would

allow Whitehall to justify replacing him with a hatchet

nies such as GEC, Trafalgar House, Rolls-Royce and BICC could be greater than appears from the annual couple of bil-lion their foreign customers receive in credit guarantees.
This support, which is in any
case falling, helps the companies spread their overheads. Its
withdrawal would thus harm competitiveness at home as well as abroad. It would be natwen as anroad. It would be lat-ural if some executives were already privately boping for a Labour victory to rescue ECGD. There would be even less chance of that, however, after a Soviet default, which could make the cost of export credit look steep even to a big-spending Labour administra-tion.

their net assets disappear overboard in three separate write-downs last year, Ensign share-holders might be tempted to raise the white flag. They would be wiser to hang on. At The pathfinder prospectus for the BT secondary sale carried a government health warning of sorts. But the seller is relying on the fact that the market puts a daily price on the various risks facing BT. 19p the shares are on a dis-count to asset value of 50 per The intention to offer shares at a discount to that price procent, well above the average for unquoted trusts. There is also recovery potential in the high level of balance sheet vides a handy excuse for not spelling out those uncertaingearing, also at 50 per cent. More to the point, despite the nervousness of the banks about small companies and the continued severity of the recession in the service sector, new managers Ivory & Sime can be

> The Ensign experience underlines the high risks of venture capital and the dan-

umed to have been thor-

gers of having too much at stake in financial services. Admittedly, this specialist approach was made clear from the outset. The question still arises of how the board managed to let things get so tadly out of control. Some changes have been made but arguably not enough. Other issues are the urgent need for toucher the urgent need for tougher valuation guidelines and the weak position of the minority shareholder. The Merchant Navy Officers Pension Fund, which owns 77 per cent of Ensign, can at least consolidate its investment at net asset value, twice what is obtainable in the market.

Morrisons

The mere 4 per cent fall in Morrisons' shares in reaction to a £98m rights issue has an obvious explanation. In the past five years, Morrisons has outperformed the food retailing sector because it has increased sales by a compound 20 per cent and more than trebled its earnings. With the rights issue cash it will have almost zero gearing, so its store expansion programme is secure for a year or two. A forecast 23 per cent dividend increase is icing on the cake.

At the same time, shares in Tesco, Sainsbury and Argyll fell by rather more than the market yesterday, suggesting that recent nervousness about the sector is undiminished. The fact that Morrisons is pursuing the same strategy as its national rivals at a regional level is an unsettling reminder that in the grocery trade, size may not be everything.

Siemens

Siemens' decision not to sa raise its annual dividend is a better indication of what its management really thinks about the past year than the raw 7 per cent increase in group net income. The DM780m pre-tax loss at Nixdorf was lower than the market expected, but the improvement which started in the second half will not prevent the red ink flowing again in 1991/2. Siemens may have carved

out a strong position at home and abroad in power, telecom-munications and transport. But, unlike its French competitor Alcatel-Alsthom, it now looks saddled with computer problems over the medium term. Small wonder the share have only kept pace with the market this year, despite the continuing prospect of a juicy flow of business from German unification.

ment official. According to a speech pre-pared for delivery yesterday by Mr Johann Eekhoff, state secretary in the economics minis-try, "all economic indicators are pointing down ... All experts know that this year we are already living beyond our

Economic

shake-up Continued from Page 1

and the World Bank are in the process of establishing permanent offices, while representa-tives of the Group of Seven industrial countries return at the weekend for a fresh round of talks on the Soviet hard currency debt, now put at \$81bn.

Meanwhile the union Supreme Soviet has been transfixed by discoveries that Gosbank, the central bank, has advanced a Rs30bn credit to the Finance Ministry to cover the USSR deficit - estimated to reach over Rs200bn by the end of the year - without their approval.
At the same time, according

to Mr Alexander Orlov, chair-Control Commission, secret funds totalling Rs52bn controlled by the Finance Ministry had been discovered. Their existence had been kept from the deputies and, Mr Orlov claimed, from President Mikhail Gorbachev himself.

Japanese trade surplus surges

By Robert Thomson in Tokyo

JAPAN'S trade surplus for October more than doubled from a year earlier to \$7.34bn heightening fears of trade fric-tion, particularly with Europe. The figures, released yesterday, prompted the Ministry of International Trade and Industry (Miti) to call for a cut in interest rates to stimulate

domestic demand. The seasonally adjusted surplus for the month was \$6.5bn. down from \$7.6bn in September, while the accumulated surplus for the first 10 months reached \$63.5bn, 39 per cent higher than the same period last year.

With the annual surplus set to equal the record of \$82.7bn in 1986. Miti announced another import promotion campaign, entitled Global Partnership. The campaign seeks to encourage 40 as yet unidentified companies to increase imports, and is intended to show that Tokyo is attempting to reduce the surplus. The plan provides no other specific ini-

Mr James Baker, the US secretary of state, urged the Japanese government this week to reduce the surplus, and officials in Tokyo expect Mrs Carla Hills, the US trade representative, will make a similar request during a visit

scheduled to begin tomorrow. Japanese exports for October rose 6.7 per cent to \$28.5bn, while imports fell 9.9 per cent to \$21.16bn, more than twice the size of the \$3.2bn surplus of October last year.

per cent to \$2.79bn, with sales of luxury products continuing to decline.

Japan's exports to Asia's newly-industrialised economies rose 12.8 per cent to \$6bn, and imports from them were

He was concerned, in the far been pointedly avoided.

should be shared evenly to September 1992. The com-around the community.

rose 3.6 per cent Japanese officials pointed to

Exports to the US rose 1.5 per cent from a year earlier to \$8.59bn, with imports down 1 per cent to \$4.7bn, marking the third successive month of increases in the bilateral surplus, which had fallen earlier this year. Exports to the EC rose 6 per cent to \$5.1bn, while imports from the EC fell 13.3

down 0.4 per cent to \$2.57bn The increase in global exports was highlighted by an 18.5 per cent increase in the value of semiconductor exports, a 20.2 per cent rise in video camera exports, and a 21.8 per cent increase in audio equipment exports. Car exports

a 29.2 per cent fall in the value of crude oil and mineral fuel imports and to the continuing fall in imports of economic "bubble" related products such as art works and luxury cars. Mr Noboru Hatakeyama, the Miti vice-minister for interna-tional affairs, said Global Partnership may take five to seven years to produce a large change in trade trends, but that the campaign make companies aware of the need to

increase imports. He also suggested that the Bank of Japan should lower official interest rates to stimulate the domestic economy.

Baker addresses Apec, Page 4

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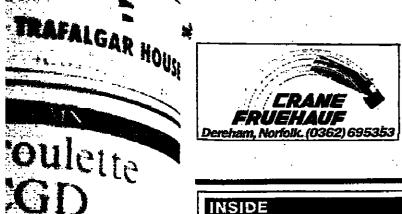
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WORLDWIDE WEATHER



FINANCIAL TIMES COMPANIES & MARKETS

Thursday November 14 1991



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INSIDE

McDonnell Douglas confirms sale talks

Shares in McDonnell Douglas, the US aerospace group, rose sharply for the second suc-cessive day yesterday as the company confirmed that a group of outside investors was discussing buying up to 40 per cent of its commercial aircraft business for around \$2bn.

VSEL pleads for frigate order VSEL Consortium, the UK builder of Trident submarines which is making big cuts in its workforce, said it was critically important for

the group to win an order to construct up to three Royal Navy Type 23 frigates. Page 26

Fishmongers in suits



Norway's main banks are to diversify into selling frozen farmed salmon in an attempt to recover loans of up to NKr5bn (\$780m) made to

Double blow for FKi



FKI, the electrical engineering group, today tion of its chief execu-tive, Mr Norman Scoular (left) and a 49 per cent decline in pre-tax profits to £13.5m (\$24m). Mr Scoular, who ran the problematic US half of he business, is being replaced by Mr Bob director of BTR's valve

group. Page 27

Electrocomponents fails 18%



ings per share of 6.3p, down from 7.62p. Page

Mr Jorge Yarur, the 72-year-old owner and president of Banco de Credito e Inversiones, Chile's fifth-largest bank, died on the day he finished paying his bank's \$140m debt with the Central Bank of Chile. Other Chilean banks have made fewer sacrifices - 10 still carry debts to the central bank totalling about \$3bn.

Market Statistics

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Companies in this issue

AMEC Alusuisse-Lonza Allantic Resources Bank Julius Baer British Borneo Daiwa House Industry

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23 Wagons-Lits
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Buoyant Siemens shrugs off losses at **Nixdorf**

O THE FINANCIAL TIMES LIMITED 1991

By Andrew Fisher in Frankfurt

SIEMENS, the German electrical SIEMENS, the German electrical and electronics group, yesterday announced a 7 per cent rise in net profits to DM1.8bn (\$1.1bn) for the financial year to September 30, 1991, in spite of a continued heavy loss at its newly acquired Nixdorf operation.

The Munich-based group said that Siemens Nixdorf Informationssysteme (SNI), formed by putting together its own computer operations with those of

putting together its own computer operations with those of the lossmaking Nixdorf, made a net loss of DM780m; no comparative figure was available. The loss was caused by difficulties in the industry and restructuring and merger costs.

Since Slemens bought Nixdorf, formerly one of Germany's most successful corporate high-flyers, competition in the world computer industry has become tougher. However, SNI managed to keep its turnover at DM12.1bn, a fall of 2 per cent, and to record a 9 per cent rise to DM13.hn in new orders.

Its domestic order intake rose

Its domestic order intake rose by 16 per cent to DM8.3hn, with a 2 per cent decline abroad to DM4.7bn. Siemens recently announced plans to pay nearly DM2bn for the remaining minority stake in Nivdorf. ity stake in Nixdorf. Siemens said losses at SNI and

the semiconductor division, where it recently announced a joint venture with IBM of the US, were more than offset by improved earnings from the group's other sectors and from its large holdings of securities. The company is holding its divi-dend at DM13.

The improved group profits follow a strong second half after Mr Karlheinz Kaske, chief executive, warned initially that profits could be flat.

The group booked a powerful 21 per cent increase in new orders to DMS2bn, of which 9 percentage points reflected newly acquired companies such as Nixdorf, parts of Plessey of the UK, and Duewag, the Ger-man rail equipment concern. Turnover was 16 per cent higher at DM73bn, with the acquisitions also accounting for 9 per cent of growth. Siemens has already said that start-up

around DM100m in 1990-91. With a strong impetus from German unification, new domestic orders were 29 per cent higher at nearly DM37bn, with foreign business up by 15 per cent to DM45bn. The most impressive order

growth was shown by transport systems, with a 71 per cent rise.

THE UK Office of Fair Trading is considering investigating BT's Yellow Pages business for anticompetitive practices, according to the prospectus for the government's £5bn (£10.6bn) sale published vesteriay

and Mergers Commission.

Regulatory pressure on BT was heightened with the added disclosure that Oftel, the industry regulator, is investigating whether BT is unfairly cross-subsidising its £1.35bn business of supplying customers with telecommunica-

Neither the Yellow Pages directory business nor the equipment supply business come under Offel's current price controls. BT

Offiel's current price controls. BT
believes neither action would be
likely to have a material effect on
its profitability.

The new regulatory action

ment's 25bn (\$10.6bn) sale published yesterday.

The OFT said if it took the matter further it would refer the 2290n business to the Monopolies and Mercers Commission

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The OFT said if it took the matter further it would refer the 2290n business to the Monopolies and Mercers Commission

By Hugo Dixon and Roland Rudd in London

comes on top of existing concern about future regulation of the company's prices and profits which were not dispelled by the prospectus.

News of the possible investiga-tions came as Mr Norman Lam-ont, chancellor, said that up to two thirds of the £6bn sale could go to small investors if demand

Mr Gordon Brown, Labour's trade and industry spokesman, claimed the share sale was costing the British public £1bn. He said sweeteners to investors were costing £300m, City and marketing fees came to £100m, and he attributed a further £600m to the recent decline in the company

share price. However, the Treasury said the sale had cost the public less than any other privatisation in propor-tion to the amount of money

BT has received a request from the OFT for information about its Yellow Pages business. The only competition to the Yellow Pages comes from Thomson's business

The OFT has already investigated Yellow Pages once, in 1984. At the time it gave it a clean bill

According to Warburg Securi-ties, revenue from BT's Yellow Pages increased fivefold from 1981 to 1989 and last year rose to

between 35 per cent and 40 per cent. The business has a negative working capital because advertisers pay in advance, and BT pays its expenses in arrears.

Oftel said it may conclude its investigation into BT's equipment supply business by the end of the year.

The prospectus also revealed that BT's capital expenditure is expected to be slightly below 1991's £2.73bn. This in turn was a fall from £3.12bn in 1989-90.

Hugo Dixon and Roland Rudd look at the potential for risk and reward

Prospectus reveals much uncertainty

nvestors had hoped that yes-terday's prospectus for the UK government's £6bn (\$10.68bn) BT share sale would

reduce the uncertainty over future regulation of the compa-ny's prices and profits.

Yet not only did it fail to answer the question of how Oftel, the industry regulator, would act in next year's BT price review. It also raised a series of regulatory concerns by revealing that the company is being investigated for anti-competitive practices in the supply of telephone equipment and over its Yellow Pages busi-

The government has made clear that investing in shares involves risks and rewards. With pre-tax profits of £3.07bn in the financial year to March 1991, BT clearly has the potential to pro-vide shareholders with substantial rewards. But the prospectus also highlights the risks. Sir Bryan Carsberg, Oftel's

director general, was eventually persuaded by the government's advisers to sign a letter at the end of the prospectus's section on regulation. But it had the reverse

investors have been concerned they might buy shares only to find a much tighter regulatory regime following next year's price review. Sir Bryan described the method used in the company's previous price review but went on to explain be would not necessarily use the same method

should not be assumed that I shall necessarily be employing the methodology which I employed for the 1988-89 price reviews or that I shall reach the same or similar conclusions on similar issues."

Mr Norman Lamont, UK chan-Mr Norman Lamont, UK chancellor, said Sir Bryan had made the future regulatory framework "crystal clear". The problem for investors is that Sir Bryan, according to Oftel, had made it clear "he is leaving his options very widely open". Oftel said that nothing in the statement was "intended to rule out anything". Mr Lamont said the govern-

Mr Lamont said the govern-ment could not "fetter" Sir Bryan because he was an independent regulator. Mr Francis Maude, financial secretary, interrupted to add: "Sir Bryan cannot fetter his own discretion".

Institutional investors yester-day complained that Sir Bryan's statement has made matters worse. One said: "Sir Bryan has confirmed what we feared; the regulatory regime could change for the worse after the sale." Another said: "I do not think we Such threats may be idle. although institutions may bid for shares at a low price. The prospectus also revealed

three new concerns.

The Office of Fair Trading has asked BT for information about its Yellow Pages business. The OFT has indicated it is considering investigating the business for

Iain Vallance (right), BT's chairman, with UK chancellor Norman Lamont anti-competitive practices. Oftel is investigating whether
 BT is unfairly cross-subsidising
 its £1.35bn business of supplying customers with telecom tions equipment. Sir Bryan

believes a cross-subsidy exists and he is "minded to direct BT to take certain steps" to remedy the BT will eventually lose exclusive control of all the radio spec-trum it currently manages. The throughout its network and believes that the loss of control will reduce the speed and flexibility with which it provides new

radio links.
Large investors will be penalised by being allocated fewer shares than they want in the offer if they are judged to have "manipulated" the company's share price

before the sale. Lord Cairns, chief executive of S.G. Warburg, the government's lead adviser, said that selling large amount of shares or getting up to "dirty work" in the options market

Some foreign investors, from continental Europe, may also be worried at the requirement to give their names when applying for shares. This is designed to help spot manipulation but is markets.

next year's UK general election. The opposition Labour Party has made clear it will not renationalise the company but it will toughen the regulatory frame-work. The minority Liberal Democrats yesterday spelt out plans

to break up BT to promote competition and cut excess profits.

A final concern for investors is pects in the document. The last sentence in the prospectus section said: "With growing competi-tion and regulatory pressure, BT's future is inevitably more uncertain." The equivalent remarks in the original privatisation prospectus of 1984 were

There are also lingering politi-cal uncertainties heightened by

"there are good prospects for the future development of the busi-

Mr Laurence Heyworth, a stockbroker at Robert Fleming Securities, said: "The hype sur-rounding the issue is still tending to obscure the fact that BT is not a wonder company or a wonder stock. BT is simply a more than somewhat inefficient telephone company."

Wagons-Lits shareholders challenge Accor bid in court

DISGRUNTLED shareholders in Wagons-Lits are challenging in the Brussels commercial court the FFr2.2bn (\$390m) bid for the Franco-Belgian travel company by Accor, the French hotel group.
Accor claimed last week it had won sufficient acceptances from institutional investors to give it control of Wagons-Lits. But the Brussels court could force the French company to unwind the takeover.

Sodexho, the French catering group which owns 5 per cent of Wagons-Lits, and Belgian and British shareholders accounting for between 2 per cent and 3 per cent of the company, have begun three separate legal actions against Accor.

Sodexho's complaint is particu-larly embarrassing for Mr Paul Dubrule, Accor's joint chairman, who said last week that the cater-

ing group had finally agreed to La Générale and Accor bought accept the offer.

The minority shareholders claim that the BFr8.650-a-share offer is too low, and that effective control of Wagons-Lits actually changed hands in June 1990 when Accor and Société Générale de Belgique, the Belgian holding company bought into the company at BFT12,500 a share.

That purchase put pressure on Sodexho to reduce its 20 per cent stake in the Franco-Belgian group earlier this year, and edged out Sodexho's chairman Mr Pierre Bellon, who was chief operating officer of Wagons-

Mr Bellon, said in the French and Belgian financial press yes-terday that Accor's offer docu-ment had lifted the "smoke-screens" hiding the decision-making process at Wagons-Lits since

their 27 per cent stake.

A spokeswoman for Accor –
which has been sparring with Sodexho since last year - said she did not think the Sodexho complaint was well-founded.

Wagons-Lits's share price, dor-

mant until yesterday, rose BFr210 to BFr8,860 in Brussels. Sodexho was backed up yester-day by minority shareholders, including pension and investment funds managed by almost all Belgium's largest banks and Norwich Union, the UK insur-

ance company.

They have started summary proceedings to force further information out of Accor, and the court should reach a decision within two weeks. Deminor, which represents other minority legal action against Accor.

Rhône-Poulenc advances 7.4%

By Alice Rawsthorn in Paris

RHONE-POULENC, the stateowned French chemicals group which earlier this week announced plans to restructure its UK operations, saw pre-tax profits increase by 7.4 per cent from FFr3.31bn to FFr3.55bn (\$630m) in the first three quarters of the year on sales which rose 7.5 per cent from FFr58.48bn to FFr62.84bn.

The group's operating profits rose by 8.1 per cent to FFr4.89bn after provisions for restructuring of FF1303m, down from FF1227m. However net profits fell by 12.5 per cent to FFr1.72bn in the nine months to September 30. Rhone-Poulenc's performance improved during the course of

the first three quarters. The rate of both sales and profits growth was higher in the third quarter than the whole

this improvement to continue in the final quarter, when its results should be ahead of the same period of the previous

In the three months to September 30, sales rose by 11.2 per cent to FFr20.6bn and operating profits by 39 per cent to FFr1.5bn. Rhône-Poulenc produced net profits of FFr731m, compared with a loss of FFr208m in the

same period of 1990. This increase in profits was fuelled by a strong performance from the group's pharmaceutical interests, in particular from Rhone-Poulenc Rorer, the US drug producer that the French group took control of last

In contrast, Rhône-Poulenc's chemical and minerals interests

has performed poorly reflecting

Rhone-Poulenc said it expected the general economic slowdown. Its fibre and polymer division also suffered from the economic Speciality chemicals made

progress and the agricultural products division produced an improved result on the third quarter of 1990. Similarly Rhodia in Brazil has returned to profit. Rhone-Poulenc said it anticipated that these broad trends would continue in the final quarter, when another strong performance from pharmaceuticals ought to compensate for the ongoing difficulties of chemicals and fibres.

This pattern should be accentuated by the fact that the pharmaceuticals division traditionally makes a large proportion of its profits in the fourth quar-

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INTERNATIONAL COMPANIES AND FINANCE

Lower forecasts hit Ratners shares

By John Thomhill in London

SHARES in Ratners Group, the UK jewellery retailer, were affected again as analysts con-tinued to downgrade their profits forecasts.

Nervousness over the group was also fuelled in the City of London by the resignation of Mr Gerald Ratner, chairman and chief executive, as a nonexecutive director of Norweb, the electricity company, because of pressures of his

other work' Ratners' shares fell a further 8p to 49p yesterday after heavy falls in recent days. Two months ago the shares stood at

more than 100p. Yesterday, Morgan Stanley,

may sell assets

By Halg Simonian in Milan

CIGA Hotels, the quoted international hotel chain con-trolled by the Aga Khan, yes-terday said it was considering

asset sales, leaseback arrange-ments and other financial mea-

sures to cut group debt, which has risen to around L900bn (\$734.7m) against shareholders'

funds of L370bn. Ciga owns some of the most

famous and luxurious hotels in

Italy, and has in recent years

expanded its activities in a

number of European countries. Among its best known foreign

hotels are the Maurice in Paris, the Palace in Madrid and the

Imperial in Vienna.

The need for restructuring

comes despite a successful

summer season, in which Ciga reached record turnover at

many of its luxury vacation hotels on Sardinia's Costa

Smeralda. Nevertheless, Mr Luigi Antonio Bianchi, chairman,

warned that Clga would report a loss for this year. At the

interim stage, Ciga reported a group loss of LS6.1bn.

The company has been hit by the costs of an ambitious

by the costs of an amunous acquisition programme abroad and heavy expenditure on modernisation at many of its Italian properties, while the Gulf war depressed occupancy levels early this year. Moreover, etternite to respitation the

attempts to recapitalise the group have suffered through

the postponement of a planned rights issue last year.

The measures being considered should haive group debt by the end of next year and see

further reductions during 1993. Asset sales would realise L120-

150bn, while sale and lease-back deals, with the option to

reacquire, would raise a fur-

ther L200 to L300bn.

Any sales of properties would probably be outside

Italy, while Ciga would also be looking for partners for some of its existing domestic activi-

• Old Court Italian Ventures, the \$30m Italian venture capi-

tal fund set up two years ago by Rothschilds, the UK mer-chant bank, yesterday

announced its second deal with

the purchase of a 50 per cent stake in Mon Bebé, Italy's sec-ond-biggest maker of prams

and pushchairs. The cost of the

deal was not disclosed.

Ciga Hotels

to cut debt

the US securities house, downgraded its forecast for this year to £45m (\$79.8m) Earlier in the week, Nomura cut its forecast from £65m to £40m for the current year and from £65m to £30m for next year.

Ratners is known to have been looking for six months to split the roles of chairman and chief executive but has had difficulty finding a suitable candidate to join the board.

In past years, the company's shares have often been affected in the run-up to the Christmas trading period as City nerves have frayed over its prospects during the vital few weeks that account for about 90 per cent of its profit. The situation has been exacerbated this year by the continuing recession in the US after early indications that the economy may be turning

Ratners is heavily exposed to the US market after the acqui-sition of the Sterling and Kay jewellery chains.

Doubts have also been raised about the strength of the recovery in the UK market which has been experiencing some glimmers of revival. Ratners accounts for one-third of the UK jewellery market.

The company passed the month of its peak borrowings in October. It has borrowing

facilities of £500m and seems unlikely to have come close to this limit.

However, Ratners has an outstanding 244m Eurobond issue due next October. It has also suffered from several recent flops for its auction market preferred stock (AMPS) in the US which has increased its borrowing costs.

Mr John Smith, retailing analyst at UBS Phillips & Drew, said: "Some form of refinancing is a distinct possibility in the near future. But the rumour-mongers have now got hold of Ratners and the share price is moving irrationally." Lex, Page 20

Sulzer warns of profits drop

By Ian Rodger in Zurich

SULZER BROTHERS, the Swiss engineering group, warned yesterday that 1991 consolidated net earnings would be "considerably lower" than the record SFr155m (\$106.9m) earned last year, due to a severe slump in textile

machinery orders.
The group reported that its overall order intake in the first nine months of 1991 reached SFr4.7bn, only slightly lower than the SFr4.8bn recorded at the same point last

Some of its businesses were doing very well, especially the medical division, which pro-duces pacemakers and artificial hip joints and arteries. The locomotive division had enough orders to keep it busy for 30 months. However, this would not be

enough to offset expected losses in the Rüti textile machinery division, said the finance director, Mr Erich Müller. "If Rüti would only break even, we would have record results this year," he

Mr Müller said the directors had not yet decided whether to reduce the annual dividends. Last year, Sulzer raised the payout on registered shares with par value of SFr1,000 from SFr130 to SFr150. On participa-tion certificates of SFr100 par value, the payout was lifted from SFr13 to SFr15.

He said that although the group had adopted a policy eight years ago of having dividends follow profit performance, the board would have to decide whether to maintain the dividend in anticipation of a recovery in profit next year or reduce it in line with earn-

Another factor was the possibility that a large extraordinary gain on sales of land near its headquarters in Winterthur would be recorded in the cur-

rent year. Mr Fritz Fahrni, president, forecast an improvement in group profits in 1992 following restructuring and managemen changes in the textile machin-ery division.

Mr Fahrni said he did not

expect a disposal into stable hands of the 20 per cent block of Sulzer shares held by Omni Holding, now in liquidation, by the end of the year.

Sulzer said earlier this year it might welcome an "indus-

Linde expects 12% sales rise

By David Waller in Frankfurt

LINDE, the Wiesbaden fridges, fork-lift trucks, gas and engineering group, is expecting sales to rise 12 per cent to about DM6.8hn (\$4.16bn) in the current year, up from DM6.1bn

Pre-tax profits will not grow at the same rate. According to Mr Hans Meinhardt, chief executive, the result for the year will be satisfactory, but at the nine-month stage, pre-tax profits were up only slightly over the previous year. Last year,

Dresden earlier this week, Mr Meinhardt said sales in eastern Germany would be DM550m this year, but the eastern businesses were unlikely to do bet ter than break even. Efficiency was not as high as in western Germany, but this was compensated for by lower labour

Write-offs - primarily asso-ciated with the development of the gas business in the east and elsewhere - would rise about DM100m to about the group's pre-tax profits rose
by 9.5 per cent to DM479m on
growth in profits.

Mr Meinhardt said there was
first nine r
Speaking at a briefing in a "good chance" that the divi-

dend for the current year would be preserved at DM15 per share, the same as paid in 1990, reflecting confidence in the outlook for the group. Capital investment would amount to DM700m in the current year, up from DM503m in 1990. In the nine months to the end of September, sales rose

11.4 per cent to DM4.59bn and order intake climbed 6.2 per cent to DM5bn. Excluding orders for indus-trial plant, which jumped 60 per cent in the previous year, the rise in orders for the first nine months was about

Land Securities advances 14% half-way

LAND Securities, the largest and most robust property com-pany in the UK, yesterday announced a 14 per cent rise in pre-tax profits from £141.7m to £161m (\$286.6m) for the six

Mr Peter Hunt, chairman, warned that growth had slowed, so the second-half profits were likely to be much the same as the first. He described the property market and eco-nomic conditions as "ex-

tremely difficult". The results were in line with He reported that the number predictions, and the share

of enquiries in central London, had picked up from the begin-ning of the year, although he mittal about pros-

pects of recovery. "The directors believe that improved prospects for the UK economy should, in due course, restore stability and ultimately growth to the property market, although recovery will be slow in sectors where current oversupply has to be absorbed," he

price edged down 1p to 505p. Land Securities is an established investment company with a relatively small expo sure to empty developments. its low gearing, strong revenue account and conservative management style has helped it outperform its sector during the recession, although some analysis feel these traits will hold the shares back as the

market recovers.
In the half-year, net rental income rose from £152.5m to £172.6m.

Banks throw rescue line to Norway's salmon farms

By Karen Fossii in Oslo

NORWAY'S leading commercial banks are being forced to diversify into selling frozen salmon in an attempt to recover loans of up to NKr5bn (\$780m) made to the beleaguered fish farming industry.

Under the terms of an emer-

gency package, announced after an all-night meeting yesterday, the banks will take over day-to-day sales operations of the industry, which has amassed a 32,000tonne mountain of frozen

Norway is by far the world's largest salmon producer and, during the past three years, has become the victim of its own over-production, which has has caused a world glut.

A state-funded company to be administrated by 10 banks, including the ton three. including the top three -which are theseselves facing a financial crisis - has been established to dispose of the salmon mountain.

The frozen stocks represent about one-fifth of Norway's annual salmon production. Some producers have allegedly been selling the product at below world market prices in the European Community and in the US, their two biggest

The US was subsequently forced to levy heavy counter-veiling duties on the the imports of Norway's farmed salmon, and the EC last week implemented minimum price conditions. Because of weak markets, the salmon farmers have not been paid by the industry's sales association, which buys their salmon to sell in world markets, and therefore have been unable to

service their bank debts. This has forced the state to intervene and strike a deal with the banks. The banks, however, are forbidden to sell the salmon in the EC. They may be forced to sell at well may be forced to sell at well below the NKr30 per kilogram market price, to east Europe and possibly the Soviet Union. A minimum of 50 per cent of the proceeds of the salmon sales will be handed over to the salmon farmers by the basis. This will allow the salmon farmers in return to partly service their debt to the banks. The banks have also agreed to forego NKr280m of the debt, and are to front an additional NKr55m to help bail them out of their crisis. The irony of the NKr735m bail-out is that the salmon

ners are partly to bl for the current financial crisis of Norway's banks, which funded the rapid expansion of the industry in the 1980s.
The state, which has effectively administered Norway's banks since providing a NKr11.5bn rescue package, is

NATILISON rescue package, is not expected to recoup the NKr400m non-interest bearing loan fronted to establish the bank's new salmon enterprise. The state will also lose some NKr60m on VAT tax, which it stood to earn if the 32,000 tonnes of salmon had been sold.

Call to alter Swiss practices on foreign shareholdings

RAPID and radical changes in Swiss companies' practices towards foreign shareholders are called for in a study pub-lished by Bank Julius Baer. Abolition of Lex Friedrich, the Swiss property law which limits the acquisition of land by foreigners, has become a matter of urgency for compa-nies listed on the Swiss stock

exchange, says the Zurich investment bank in a two-part publication "Shareholder Restrictions in Switzerland". The law serves as a pretext for vinkulierung, the word used to denote the restrictions imposed by Swiss companies on the transferability of their registered shares.

The "reduction to a minimum" of the inconsistencies in the rules covering the registered shares is a prerequisite for Swiss companies ability to ralse sufficient equity in the long term, the bank says. The reduction was also necessary, if Switzerland was to remain competitive as a financial cen-

tre. The study, written by Mr Hans Kanimann, head of Swiss company research, and Mr Beat Kunz, an analyst, found that, of the 112 companies regularly analysed by the bank, 64 restricted the transferability of their shares. Of these, 35 per cent did not even accept as shareholders private foreign investors domiciled in Switzerland and 63 per cent refused to have foreign institutions as

Although the nationality of the investor is not the only criterion used for limiting entry of shareholders in their stock ledgers, vinkulierung is mainly used to discriminate but was given greater scope in the 1936 revision of the comagainst foreign investors.

Given the almost infinite

variety of vinkulierung regulations practised, "one wonders why foreign investors ever buy Swiss shares", the bank says. Many of its foreign clients avoided Swiss shares because they would not waste time finding out from each company whether they would be accept-able as shareholders. A vicious circle sets in: slack

demand for Swiss shares means modest price advances or even falling prices; low stock prices provoke takeover blds which call for more defensive measures; lower prices mean high refinancing costs which inhibit growth; low growth results in lower stock market valuation.

The role of Nestlé, the company with the biggest stock market capitalisation, is highlighted. In 1959, the group was in the vanguard of vinkulierung when it increased its capital threefold by offering shareholders two new registered shares for every bearer share held.

In 1988, recognising that with a worldwide turnover equivalent to about 15 per cent of Swiss Gross Domestic Prod-uct it could no longer depend mainly on Swiss sources for new equity, Nestlé shook the Swiss business establishment by opening its stock register to foreigners. But it imposed a 3 per cent limit of registered share capital for each investor. Swiss company law recognises three categories of shares: registered, bearer and dividend right certificates. Par-ticipation certificates will be recognised in the revision of the law now passing through parliament. Vinkulierung has been practised for 110 years

Fears of the Swiss homeland being swamped by foreigners led to the passing in 1983 of the Lex Friedrich which limits the acquisition of land by "persons abroad", a term which covers legal entities domiciled in Swit-zerland but controlled by persons abroad. Many of the companies examined by the bank cited Lex Friedrich as the prin-

pany law designed to protect Swiss companies from Nazi

German participation.

cipal justification for their onkulierung practices.

The Federal Council (government) has said that revision of Lex Friedrich is on its agenda. The bank says it would proba-bly have to be abolished under the recent agreement to estab-lish a European Economic Area between the European Community and the European Free Trade Association, to which Switzerland belongs.

Most companies, however, told the bank that, even without the law, they would not be prepared to alter their prac-

The revised company law in parliament will leave three parliament will leave three remaining grounds on which a company may refuse to enter a purchaser on its stock ledger:

• When a percentage per stock holder stipulated by the company has been exceeded;

• When a false declaration has been made or the purchase has been made on behalf of a third

party;

• When federal law is vio-

Because the transitional period before the introduction of the revised law could last up to five years, current practices are likely to continue for some time. The bank's study includes a guide to the practices of 64 Swiss companies.

FAZ to build printing plant in east Germany

By Leslie Colitt in Potsdam

FRANKFURTER Allgemeine Zeitung (FAZ), one of Germany's leading quality newspa-pers, is to invest DM150m (\$92.5m) in a new printing plant for its recently-acquired Märkische Allgemeine Markische Allgemeine newspaper in Potsdam, east

Germany.
The investment, which is one of the largest to date in Potsdam, will include machinery to print about 100,000 FAZs for distribution in east and north Germany.

The newspaper, with a total circulation of nearly 400,000, has been forced to deliver its early Frankfurt edition for distribution the following morning in Berlin and surrounding

Brandenburg state.
The main German quality newspapers are competing intensely for readership in greater Berlin before the city becomes the functioning capital of Germany.

Mr Reinhard Mundhenke, managing director of FAZ, said the printing of the newspaper in Potsdam, just outside Ber-lin, would serve to improve distribution of the paper

in eastern Europe.

Märkische Allgemeine, with
a circulation of 250,000, is a former Communist Party newspa-per. It is the largest of five east German newspapers bought by FAZ. The Potsdam newspaper's present staff of nearly 800 would be maintained, Mr Mun-

dhenke said.
Sales of quality newspapers in east Germany have been disappointing compared with the boom in the popular tabloids. Mr Mundhenke said that although the Märkische Allgemeine was going through a "dry stretch", it was expected to produce profits in two

"It will take a while before east Germans take to reading the serious press," he said. FAZ's other east German acquisitions include Neue Zelt,

the former Christian Democratic Party newspaper, with a circulation of nearly 50,000. This figure, however, includes some 35,000 readers of the defunct Tribune newspaper, whose subscription list was recently bought by the

Swedish oil group buys **Nelson stake**

By Deborah Hargreaves

SVENSKA Petroleum, Sweden's largest oil exploration company, yesterday agreed to buy a small stake in the Nelson oilfield in the North Sea, as part of the company's plans to expand in the UK. Svenska and Neste Oy, the Finnish oil company, bought British Petroleum's 6.5 per cent share in the Nelson field for

£48.1m (\$85.1). This will give each company a 3.25 per cent stake in the field, which starts up in 1994 and is estimated to contain

450m barrels of oil. Svenska has a couple of exploration licences in the UK, but the Nelson acquisition is its first interest in a major development project. The com-pany is looking to extend its involvement in the North Sea. Svenska, a wholly-owned subsidiary of Sweden's refining and marketing company, OK Petroleum, also agreed a joint operating arrangement with the government of Lithuania for three small onshore oil-

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\$2bn stake in McDonnell By Martin Dickson in New York SHARES in McDonnell Douglas, the US aerospace group, rose sharply for the second successive day yesterday

*

as the company confirmed that a group of outside investors believed to be Asian - was discussing buying up to 40 per cent of its commercial aircraft business for up to \$2bn.

McDonnell Douglas, which is financially stretched, has long made clear it was looking for outside investment to help fund development of the

MD-12, a long-range, wide-bod-led let which would compete with the Boeing 747. But this is the first time it has quantified the size of the possible investment, which is larger than some analysts had

its shares rose \$2% in morning trading on the New York Stock Exchange to stand at \$79% at lunchtime. On Tues-

day, the shares rose \$4% after Judith Bollinger, an analyst at Goldman Sachs, first quoted the \$2bn figure.

The company statement confirming the figure stressed that no understanding had yet been reached with the unidentified group of "third party investors" and no definitive agreement was imminent.

The company is also seeking manufacturing sub-contractors willing to share the risk of developing the new aircraft. Its efforts to forge strategic alliances have focused mainly on Asia/Pacific, with its competitive labour costs. McDon-nell Douglas hopes the Pacific Rim will prove a strong market for the MD-12. The discussions are believed to have included Japan, South Korea, Taiwan,

the company's position in its battle for commercial aircraft market share against Boeing. the world industry leader, and Europe's Airbus Industrie.

The MD-12 is expected to cost some \$4bn to develop, but McDonnell can ill-afford to bear this alone, having geared up its balance sheet through the \$4bn development costs of the MD-11, a wide-bodied jet which has been in service for a

The group's only other com-mercial aircraft currently in production is the mediumrange MD-80.

McDonnell announced last weekend it was splitting Its transport aircraft operations, based at Long Beach, Califorma, into separate operating - commercial and military - presumably to pave the way for an equity investment in the commercial side.

Alcoa, Alusuisse in joint venture

Singapore and Indonesia.

A partnership with Asian

companies would also bolster

By Kenneth Gooding, Mining Correspondent

ALUMINUM COMPANY of America (Alcoa) and Alusuisse Lonza hope to set up a joint company which will invest SFr300m (\$210m) over the next few years to modernise and expand most of Alusuisse's aluminium operations in Switzer-

The companies said yesterday the aim was to expand their position in aluminium flat-rolled products for the European automotive, industrial and aerospace markets which are forecast to have

United Tech

loss for year

warns of

high growth rates during the If final agreement is reached, the joint company, in which Alcoa will have a 60 per cent stake, will take over Alusulsse's smelter, ingot casting operations and rolling facilities in the Canton of Valais.

These produce high-technology products with high added-value such as "superplastic" aluminium sheet for cars and a thick hard-alloy plate used in machinery manufacture. Alusuisse said the partners

were drawn together because both had the same philosophy - they wanted to remove from the commodity end of the aluminium market.

The joint venture would enable the range of high-tech rolled products to be broad-

It could take several months for final agreement to be reached because the companies will also discuss "opportunities in other markets of mutual interest".

Campbell Soup advances

By Nikki Tait in New York

By Martin Dickson UNITED Technologies, the US aerospace, automotive and building products group, said it would take a large restructur-ing charge in the fourth quar-ter which would mean a loss quarter to October 27. both for the quarter and 1991

as a whole. The company, which has been hit hard by recession and the Pentagon's declining defence equipment budget, reported net income of \$203.1m, or \$1.42 a share, in the first nine months of the year on rev-

ennes of \$15.5bn. mine the precise amount of the charge, which was due mainly to a programme, announce last August, to cut its yearly costs by \$1bn by the end of 1993. Mr Robert Daniell, the chairman, said then that the company needed to dramatically improve its cash flow performance, reduce expenses and

He said on Tuesday this plan was on schedule and he expected to announce details when

the company reported its 1991 results in January.
He added: "Despite its negative effect on this year's earnings, the cost reduction programme will position the company for growth and improved profitability during

all economic cycles."

Last month, the group reported a 50 per cent drop in third-quarter profit, to \$119.5m, due to declining income in its engines, automotive and build-ing products divisions. However, the figures were an improvement on the second

The group has already made several cost-cutting moves, including a voluntary severance and retirement programme at its Pratt & Whitney aero-engine business. It plans to reduce UTC's headquarters staff, by 25 per cent during the

Bow Valley Industries Ltd. ANNOUNCEMENT

Bow Valley Industries Ltd. is pleased to announce the appointment of Stewart G. Gibson to the position of Managing Director of its wholly-owned subsidiary, Bow Valley Petroleum (U.K.) Limited, with general management respon-sibilities for Bow Valley's opera-tions in the U.K., Netherlands and

Mr. Gibson joined Bow Valley Petroleum (U.K.) Limited in August, 1990 as Manager, Engineering. He graduated with an Honours Bachelor of Science degree in Geology from the University of Aberda Scotland in 1970 and completed his Master of Science degree in Petroleum Reservoir Engineering at Imperial College in London, England in 1973. Mr. Gibson will report to Lindsay Milne, Senior Vice-President, Oil & Gas Operations, in Calgary, Canada.

Bow Valley Industries Ltd. is a diversified international natural resource company engaged primarily in the exploration for, and development of, oil and gas in Canada, the North Sea and Indo-

23% in opening quarter

GAINS in its main North American subsidiaries helped Campbell Soup, the large US food group, to post a 23 per cent improvement in after-tax earnings at \$129.2m in its first

Campbell, which has undergone a major restructuring recently, saw sales slip 3 per cent overall to \$1.55bn. However, it attributed this to divestitures, and said sales from

continuing businesses were up by 4 per cent, year-on-year. Pre-tax profits were up by a fifth after a virtually unchanged interest charge at \$214.4m. Earnings per share totalled \$1.02, against \$2 cents. The progress, however, stemmed largely from the North American division, the

largest within the group,

Quebecor suffers from fall UTC said it had yet to deter-nine the precise amount of the in newspaper advertising

By Robert Gibbens in Montreal

LOWER newspaper advertising and difficulties with its forest products affiliate caused a 38 per cent drop in third-quarter profit for Quebecor, the printing and publishing group.
Earnings were C\$6.1m (US\$5.4m), or 26 cents a share, down from C\$9.8m, or 41 cents, a year earlier on revenues of C\$573m, down 6 per cent.

Nine-month profit fell to C\$17.2m, or 73 cents a share, from C\$24m, or C\$1.02, exclu-

Quebecor, controlled by Montreal publisher Mr Pierre Peladeau, is North America's second largest commercial printer since acquiring Maxwell Communications' North American graphics assets last year for about C\$500m.
Its 59 printing plants in Canada and the US recorded an

operating income of C\$39.5m in the third quarter. Quebecor plans two dispos-

als in the current quarter and is raising about C\$60m with a new equity issue. ding special gains. Revenues were C\$1.7bn, up 1 per cent.

Caterpillar in German deal By Andrew Baxter

CATERPILLAR, the world's company closer to the largest construction equipment producer, has signed a joint venture agreement with three German manufacturers to design and market small-tomid-sized wheeled hydraulic excavators, writes Andrew

The deal underlines the importance for Cat of the European market, where the majority of wheeled excavators are sold, and especially Germany, where the venture will bring the US

Since reunification, Germany has been one of the few bright spots in the world construction equipment industry.
Cat will have 40 per cent of
the venture, with Franz Eder
Maschinenfabrik and Zeppelin-Metallwerke taking 26 per cent

The third company, Sennebo-gen Hydraulikbagger, will take the remaining 8 per cent and make the machines under contract to the venture.

City of Copenhagen

ECU 40,000,000 9% 1985-1995 Bonds

On October 31, 1991, Bonds for the amount of ECU 7,864,000 have been drawn in the presence of a Notary Public for redemption at per on December 20, 1991 in accordance with paragraph Amortization of the Terms and Conditions of the Bonds. A nominal amount of ECU 136,000 has been purchased by the City of Copenhagen and cancelled, and has been applied

The following Bonds will be redeemable, coupon due December 20, 1992 and following attached:

21860 to 29723 incl. Amount outstanding: ECU 32,000,000 Luxembourg, November 14, 1991



COMMERZBANK OVERSEAS FINANCE N.V. U.S.\$ 100,000,000 Floating Rate Notes Due 1993

in accordance with the provisions of the Notes notice is hereby given that for the three months period from November 13, 1991 to February 13, 1992 the Notes will carry an interest rate of 5.125% per annum with a coupon amount of U.S.\$ 130.97 per U.S.\$ 10,000 Note and U.S.\$ 3,274.31 per U.S.\$ 250,000 Note payable on

Frankfurt/Main, November 1991

COMMERZBANK #

Asian investors may take | Battle for computer sales moves to Japan

Steven Butler and Louise Kehoe report on the charge to establish computer standards

D ERSONAL computer manufacturers, faced with declining sales in Europe and the US, are engaging in an intense battle to expand sales in Japan, which is now the fastest-growing segment of the personal computer

market. International Business Machines (IBM) is leading the charge with efforts to establish personal computer standards in Japan to compete with NEC, the established Japanese market leader.

IBM has pulled together a welter of computer-makers, including famous names such as Toshiba, Hitachi, Sharp, and Sony, which have agreed to support a standard personal computer operating system.
A derivative of MS-DOS

the PC operating system that dominates the US and European markets - DOS J4.0/V, is designed to enable Japanese personal computer users to run standard IBM PC software as well as specialised Japaneselanguage applications, thus opening up thousands of soft-ware possibilities for Japanese

users.

The appearance of a wide range of machines able to run the same software programmes promises a personal computer revolution in Japan, where the use of desktop computers in crowded offices has been slow

brices are tumbling, choices are broadening, and for the first time the grip of NEC, which dominates Japan's personal computer market with over 50 per cent of sales, looks seriously under threat. Mr Masahiro Hataguchi, senior

manager at Toshiba's PC marketing department, says: Within three years, NEC's market share will begin to go

menu of incompatible Japanese-language operating systems sold by different man-ufacturers. This meant the computers could not be run with a common body of software and there could be no communication between them. Although standard IBM and Apple machines can run pro-

turing costs by preventing standardisation. The labour intensive process of writing computer software also had to be repeated separately for each

Japan's image as a technology leader, most Japanese offices have remained low-tech and the country never joined the worldwide personal computer

This is expected to change

quickly in the future with the Japanese PC market expected to be one of the fastest growing in the world. Companies are expecting sustained growth of 10 to 15 per cent a year. IBM and Toshiba, which has 18 per cent share of the market, will be joined by smaller companies, including Sharp.

For years, the market has been held back by a confusing grammes handling Japanese script, efficient Japanese-lan-guage processing requires a different computer design, or

architecture.

The multiplicity of machines and systems raised manufac-

system, so raising costs.

As a result of these and other factors, Japan's PC market has lagged far behind the US and Europe. In spite of

Projected Japanese 1991 personal computer sales*

Fujitsu Toshibe 270,000 110,000 Others 48,000 3,438,000 By unit from top makers, including exports

Mitsubishi, Hitachi, Oki, Sony, Sanyo and Canon – all offer-ing compatible machines. By the end of September, more than 1,000 applications were available for the standard oper-

ating systems.
Mr Yoshio Tanaka, manager
of IBM Japan's consortium operations, says that some well-known US software com-panies in the past simply gave up when faced with the task of adapting their products to so many different systems. Now many programs written for IBM PCs can be adapted for Japanese language usage with only minor changes in command language.

r Yoshi Takayama, associate senior vice-president at NEC, has identified four market areas that are ripe for growth. At Japan's 10,000 largest companies, there is only one computer for each six employees, a figure NEC hopes will rise to one computer per employee. Only 20 per cent of Japan's 5.6m small offices are computerised. NEC hopes to

target economical, high-performance PCs at engineers working independently or for small companies. Finally, Mr Takayama expects the 10 per cent penetration PCs into Japanese homes to rise sharply. With this sort of growth in

mind, IBM teamed up earlier this year with 22 Japanese companies to form the Open Architecture Developers Group (OADG). The companies quickly agreed specifications for a common operating sys-tem and new products are already hitting the market, some made by cut-price clone manufacturers in Taiwan.

"The price of hardware is already going down, slowly but steadily," says Mr Tanaka. IBM has one of its own com-puters on sale for less than Y200,000 (\$1,543) for the first time. Even so, Mr Tanaka says,

a similar IBM computer in the

US would be 40 per cent cheaper, indicating that there is still a long way to go.

Meanwhile, Mr Takayama is unimpressed by the new shape of the competition. "So far the OADG has no results. The participants in the OADG will ticipants in the OADG will have a very difficult time developing the kind business that we have now."

NEC has built up its position

on the basis of a proprietary operating system that has gained wide acceptance among Japanese-language users and attracted many software vendors to support the system, even though it is unique to Japan and incompatible with other systems worldwide. The NEC system has effectively become the Japanese language standard, enabling

NEC to cultivate a group of 1,800 independent software development companies to service the needs of its customers. Mr Takayama says that NEC's success is not based just on hardware, but on intensive service supplied to customers. Unless NEC drops the ball badly, these customers are likely to stay loyal to NEC if only because changing an operating system involves such a

huge disruption by making

existing files and software pro-grammes obsolete.

n spite of Mr Takayama's confidence, however, NEC's competitors, and some independent analysts, believe the company will have a tough time keeping its sales growth rate up to that of the whole market. Mr Tanaka says: "I think the OADG group will gain market share. But our purpose is to broaden the per-sonal computer market in

Whatever happens to NEC, IBM looks set to come out a winner. Mr Tanaka says that IBM could enjoy some increase in its market share. Yet the wide adoption of an IBM-based standard has already yielded benefits. IBM is selling circuit boards, such as high quality graphics adaptors, and key boards on an "original equip-ment manufacturers" basis to

other members of the OADG.
The most intense competition could come with the next generation of super-high reso-lution colour graphics technol-ogy, where IBM and NEC are developing new products. The real winners are almost certain to be Japanese computer users

Foster's row with Elliott resolved

By Kevin Brown

in Melbourne FOSTER'S Brewing, the Australian beer group, avoided a damaging public row at the annual meeting yes-terday after a last-minute deal between Mr Nobby Clark, chairman, and Mr John Elliott, the former chairman and chief

The deal rules out a transfer of management control to International Brewing Holdings (IBH), a private company controlled by Mr Elliott which

owns 38 per cent of Foster's.
However, the board agreed
to consider speeding up the
disposal of non-core assets, and will investigate ways of extracting greater profits from the core brewing interests, which include Foster's and Cariton in Australia, Courage and Watney in the UK, and half of Molson in Canada. Mr Clark also said Foster's

would resume paying dividends as soon as possible and would look into proposals put forward by Mr Elliott to spin off the non-brewing busi-The boardroom row erupted after Mr Elliott indicated that IBH would oppose the re-elec-

tion of independent directors appointed after Foster's reported a record loss of A\$1.3bn in 1989-90. A\$1.30m in 1989-90.

IBH sought the replacement of Mr Peter Bartels, Foster's chief executive, together with a speeding up of asset sales culminating in an early capital return to shareholders.

A battle for shareholders' votes looked likely until a few hours before the meeting. when Mr Elliott accepted a compromise worked out by Asahi Breweries, the Japanese

group which owns 20 per cent of Foster's. IBH appeared to have forced few real concessions from Mr Clark, who made clear that asset sales would not be con-ducted at "fire sale prices", and indicated that the group's banks were unlikely to approve a spin-off of the non-

However, Mr Clark said the board was "inclined to be gen-erous" in resuming dividend payments, which were suspended last year following a net loss of A\$48m (US\$33.8m). He said Foster's would con-

sider a capital return to share-holders in late 1993 following the disposal of around A\$2.9bn in remaining non-brewing The resumption of dividends and the prospect of a capital return will ease the financial

problems facing IBH, which relies on dividends to service A\$2.4bn acquired to finance the purchase of its Foster's Mr Clark said the independent directors and the three board representatives of IBH had reached "complete una-

nimity" on the future of the

company after two weeks of

public brawling. Mr Elliott said there was goodwill on all sides." The former chairman was praised by some shareholders, but bitterly criticised by others. Nothing about this company has been done in the interests of the shareholders since Long John Silver and his pirate geng took it over," said

JAPANESE INTERIM RESULTS

Yamaha Motor slides 13.1%

cycle sales down 7 per cent to Y38.6bn. Sales of marine and

car engines were flat. Slowing domestic economic

growth produced a downturn

in sales of new cars, and com-

petition was particularly intense in the Japanese motor-

Yamaha profited from an increase in European demand

For the full year, Daikyo pro-

jects pre-tax profits to fall 35.7 per cent to Y23bn on a 2 per

cent rise in sales to Y720bn.
Daiwa House Industry, in contrast, reported growth in

first-half sales and profits due to brisk building demand and

robust orders for its non-resi-

dential buildings. Overall sales rose 13 per cent

to Y430.7bn while pre-tax profit rose 4.9 per cent to Y45.2bn.

After-tax profit rose 1.1 per

cent Y22bn, due to losses of Y1.2bn from cancellations of its

tokkin stock investments, or

specified money accounts.

Daiwa House expects a 6 per

cent rise in full-year pre-tax profits to Y95bn on a 12.2 per

cent increase in sales.

YAMAHA Motor, the Japanese motorcycle and motor manufacturer, reported a 13.1 per cent fall in pre-tax profit to Y55m (\$38.6m) for the first half to end-September and blamed the decline on foreign currency fluctuations, writes Robert Thomson in Tokyo.

Sales rose 9.3 per cent to Y240.4bn, with motorcycle exports up 41 per cent to

exports up 41 per cent to for motorcycles and demand in Y73.7bn and domestic motor- south-east Asia is expected

Sharp reverse at Daikyo but Daiwa House ahead

DAIKYO, the leading Japanese condominium builder, posted a sharp decline in non-consolidated pre-tax profits for the first half to September due to the sluggish property market, writes Emiko Terazono.

Unconsolidated pre-tax profits plunged 61.9 per cent to Y7.5bn on a 6.3 per cent fall in sales to Y345.7bn. Daikyo blamed the fall in sales to increasing cancellations of condominium orders. After-tax profits fell 52.2 per cent to Y3.3bn.

Revenues from property sales fell 6.6 per cent to-Y338.4bn, while leasing revenues rose 9.1 per cent to Y489m. Sales contracts plunged by 53.5 per cent to Y217.2bn.

Consolidated Press sells stake in ANI

By Kevin Brown

CONSOLIDATED Holdings (CPH), the private company owned by Mr Kerry Packer, yesterday sold its lian National Industries (ANI) for A\$306m (US\$240.8m).

The shares in the heavy engineering group were placed by a Melbourne stockbroker with a range of 60 financial institutions in Australia Japan, the US and Hong Kong The sale completed the disposal of a 48 per cent stake in ANI acquired by Mr Packer in 1989 during a period of pres-sure on the company's share price caused by its exposure to the collapsed Spedley group. CPH is believed to have

made a profit of about A\$175m on the sales, which began with the disposal of an 18 per cent stake for A\$214m, in August. The group said the sale was part of its strategy of concentrating on media holdings. CPH owns the Channel Nine television network and is

Australia's largest magazine publisher. It is also a partner with Mr Conrad Black, the Canadian newspaper proprietor, in a con-sortium bidding for the Fairfax group, Australia's second largest newspaper publisher. Mr Max Sandow, ANI chair-

man, said he had been given no notice of the sale, but was pleased the shares had been acquired by a range of institutions rather than a single buver.

ANI made a net profit of A\$114m in its first 12 months under Mr Packer's control after a loss of A\$92m in the previous year. Net profits slipped to A\$78m in the most recent financial year.

remain healthy. The company said that the US market for marine engines had turned down, but that domestic demand for golf buggies should increase in spite of turbulence in the Japanese golf club mem-bership market.

For the full year, the com-pany expects sales of Y485bn, a 6.4 per cent gain, and a pre-tax profit of Y8bn, down from Y8.5bn last year.

Nippon Seiko hit by rising

production costs NIPPON Seiko (NSK), the leading Japanese producer of ball-bearings, was hit by higher production costs and raised interest rates in the first half to September, writes Our Financial Staff.

Parent company net profits fell to Y4.71bn from Y6.95bn a year earlier, on sales margin-ally ahead at Y183.93bn compared with Y182.19bn. Looking to the full year, the

group forecast lower parent sales to Y375bn, down from a May forecast of Y380bn, against Y368.63bn for the previous 12 months. It also foresaw lower net profits of Y9bn com-pared with a May forecast of Y11.5bn and with Y12.17bn

Investments loss pushes Sanrio down

SANRIO, the Japanese novelty company, announced a sharp rise in non-consolidated pre-tax losses to Y13.7bn (US\$105.7m) for the first half to September from Y9.2bn because of an appraisal loss on stock investments and a worsening balance in its financial items, writes

Emiko Terazono in Tokyo.

The company, known for its zaitech, or financial investments, in the late 1980s, has suffered heavy losses on its ecec increased to from Y9.5bn.

Turnover rose 12 per cent to Y56.1bn due to steady sales of novelty character goods, and operating profit grew 5.5 per cent to Y2.6bm.

There was a Y5.2bn deficit on its balance of financial

items and an appraisal loss of Y9.1bn on securities holdings. Sanrio said its stocks investments, once totalling up to

Y80bn at the height of the bull market, were Y59.4bn. Total borrowings were Y20.4bn. The company will not pay mid-year dividends, which were Y11 per share last year. For the full year, it expects to post a pre-tax profit of Y2.2bn, on a 5.3 per cent rise in sales to Y123bn

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DE BENEDETTI

An exclusive interview

Financial Times Business Weekly talks to Carlo De Benedetti about his plans to revitalise the European computer industry as he takes back the helm of Olivetti. Watch the FT Tonight.

SKY NEWS 2030 hrs



Istituto per la Ricostruzione Industriale

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November 1991

CANADIAN UTILITIES LIMITED 17% Debentures 1981 Series NOTICE OF REDEMPTION

70 THE HOLDERS of 17% Debentures 1981 Series (*1961 Debe Limited due December 15, 1996, Issued under a trust indentur ture") dated as of March 1, 1972, and indentures supplemental the

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Trust Indenture, all of the NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Trust Indenture, all of the 1993 Debentures will be redeemed on December 5, 1991, at 100% of the principal amount thereof (being the sum of \$1000 (Cenadian) for each 1981 Debenture), together with interest on said principal amount accrued and unpaid to the daily fixed for redemption. Certificates in representing the 1981 Debentures must be numeridated to the Principal Paying Agents Edmonton, Alberta. Caradia or, at the holder's option, to any of the paying agents appointed by Curadian Utifices Limited outside of Edmonton, Alberta, Caradia. The names and addresses

Bank of Montreal, 10199 - 101 Street, Edit 00 Frankluit - am - Main, Germany cor Generale de Benque S.A., 3 Montagne du Parc, B-1000, Brussels, Belgium

1981 Debentures surrendored for redemption must have all unmatured coupons (numbered 11-15) attached thereto. In the evert all such unmatured coupons are not so attached the aggregate amount of the massing unreatured coupons will be deducted from the amount of the psinological days for powers. Coupon number 10, due December 15, 1991, should be detected from the destendure certificate before surrender and casted by the holder in the usual manner. 1981 Debentures in the principal amount of \$22,500,000 (Canadian) have been called for redemand hon prior to the date hereof and the principal amount of such debentures remaining outstanding as at the date hereof is \$27,500,000 (Cunadian)

NOTICE IS FURTHER GIVEN THAT all interest upon the 1981 De

AND NOTICE IS FURTHER GIVEN THAT 1981 Deben

DATED at Edmonton, Alberta, Canada this 30th day of Oct This riction is given in the name of NATIONAL TRUST COMPANY,

EUROPEAN SPECIAL SITUATIONS INVESTMENTS S.A. EUROPE 1992 SPECIAL SITUATIONS PARTNERSHIP L.P.

have acquired

680'000 shares in

HTM Sports Products B.V. (Head, Tyrolia, Marcs, Brixia Sporting Goods)

> The undersigned acted as Advisor and represented the above parties in this transaction

Louve Finance S. A. 15, nu du Condriei 1201 Geneva Switzerland

June 1991

WASTE **MANAGEMENT**

The FT proposes to publish the above survey on

26th November 1991 The FT reaches 54% of Chief Executives of Europe's largest companies.* For a full editorial synopsis and details of available advertisement positions,

please call Emma Goddard Tel: 071 873 3565 Fax: 071 873 3062

*Source: Chief Executives in Europe 1990 **FT SURVEYS**



Götabanken

U.S. \$50,000,000 Floating Rate Capital Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Period 15th November 1991 to 15th May, 1992 has been fixed at 51/4%

The Coupon Amount in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$263.96

The Interest Payment Date will be 15th May, 1992.

Samuel Montagu & Co. Limited

CIVAS LIMITED U.S.\$100,000,000 interoet Rata 5.25% p.a. britarest Period November 14, 1991 to May 14, 1992 Interest Payable per US\$100,000 Note US\$2.654,17. Vovember 14, 1997, Landon Sv Citibenit, N.A., (CSS: Dept.), Agent Br

ECU 350,000,000 Kingdom of Belgium Floating Rate Notes due 1999

Issued in two tranches of ECU 200,000,000 (1st tranche) ECU 150,000,000 (2nd tranche) For the period from November 14, 1991 to February 14, 1992 the Notes will carry an interest rate of 9%% per annum with an interest amount of ECU 2,499.65 per ECU 100,000 Note. The relevant interest pays

be February 14, 1992. Agent Bank; ue Parihas Luxemi Société Anonyme

INTERNATIONAL CAPITAL MARKETS

Treasuries tumble steeply | Chile tries as producer prices surge

THE US bond market received with little new to guide them an unpleasant fright from the latest inflation rate figures yesterday, with prices dropping sharply at the long end on a much larger-than-expected rise in October producer prices.

By midday, the benchmark

30-year government hond was

GOVERNMENT BONDS

down 14 at 1014, yielding 7.880 per cent, but some way off its morning lows when the issue had been almost 1% points

The two-year note, less The two-year note, less troubled by longer-term inflationary concerns, put up more of a fight, easing just 1 to 100%, to yield 5.640 per cent.

The decline in prices looked more damaging than it was.

Bonds had been aggressively bid up on Tuesday, so part of yesterday's fall was a natural correction to the previous correction to the previous

day's over-extension.
That said, the market was

That said, the market was still badly rattled by news of the 0.7 per cent rise in last month's producer prices index (PPI), which triggered near panic early selling.

The increase was way above the 0.1 per cent rise expected and prompted fears that if the data heralds the beginning of a new inflation threat, the Fed might have to reverse its might have to reverse its policy of cutting interest rates. Fed officials, however, played down the importance of yesterday's data, arguing that the big rise in the PPI was an aberration. The Fed still believes that inflationary pressures in the economy remain weak, and the PPI figures should not alter the current monetary stance.

It appeared that this was a view shared by some in the market, for bond prices recovered their poise later

■ EUROPEAN markets generally reacted to the US news by following US government bonds down yesterday, but most bounced back later in the day to close at or near their opening levels of

The recovery, after the initial knee-jerk reaction, suggested a degree of dislocation between the US and Europe after the US rate reduction last week. ■ GERMAN government bonds,

after the announcement earlier this week of the introduction of a 25 per cent withholding tax for domestic investors, changed marginally up on the

The US news, though, drove the bund futures contract down at one point to 86.02, from its opening of 86.23. before a recovery in the

Analysts said that the recovery showed that investors in German bonds now had their sights fixed on whether there would be an interest rate rise before the end of the year, having briefly flirted with the prospects of a cut after last week's US rate reduction.

■ DISAPPOINTING manufacturing output figures failed to disturb the UK gilts market yesterday, which decided instead to switch its attention to further economic statistics due today and tomorrow.

Despite recent expressions of confidence from the UK's Confederation of British Confederation of British Industry — employers' organisation — output figures failed to show signs of recovery. Analysts said such news helped to feed the continuing political concern ahead of next year's general election, and meant that international investors remained on the sidelines.

Having firmed overnight, the December long gilt contract ended the day where it began, at 95% after moderately heavy trading.

By comparison, the

By comparison, the benchmark 2003/07 gilt rose on the day, closing at 113H the

compared with Tuesday's close Short gilts remained unchanged, reflecting the general view that the prospects of a base rate cut this week have now receded.

■ JAPAN government bonds closed slightly lower on the day, as the market continued to wait for a cut in the official discount rate.

The movement was attributed in part to early profit-taking ahead of the expected rate cut. In Tokyo, the benchmark No 129 traded in a narrow range, having opened at 5.835 per cent. The yield climbed at one

stage to 5.880 per cent, before falling three basis points to close at 5.850 per cent. • ITALIAN bonds ended firmer in active trading, boosted towards the end of the

session by parliamentary approval for a special corporate property tax, Reuter reports from Milan.

The key March 2001 fixed-rate bond (BTP) closed at 100 21/22 compared with 100.21/22, compared with 100.14/15 on Tuesday.

Much of the day's trading was also dominated by technical positioning ahead of today's suction of L3,000hn of variable rate certificates (CCT).

variable rate certificates (CCT). The paper was assigned at the lower end of market expectations at 99.45.

That would correspond to a price of 98.45 on the secondary market, where the November 1998 CCT closed at 98.51/51. Traders said that the market had been supported in recent days by the stability of the lire against the D-Mark. against the D-Mark.

BE	NCH	MAR	K G	OVER	MMEN	IT BC	NDS	<u>.</u>
		Coupon	Red Dele	Price	Change	Yield	Week .	Mont
STRALIA		12.000	11/01	113.1900	-0.360	9.89	9.70	9.86
LGRUM		9.000	06/01	99,7000	-0.150	9.04	9.08	9.06
NADA *		9.750	12/01	99.5500	-0.800	8.56	8.57	8.85
NMARK		9.000	11/00	100.7700	-0.150	8.87	8.92	8.8
ANCE	BTAN OAT	8.500 9.500	11/95 01/01	98,4700 104,6300	+0.050	8.89 8.75	8.87 8.80	8.86 8.70
RMANY		8.25	09/01	100.0800	-0.020	8.23	8.34	8.14
LY		12.000	08/01	97.4700	+0.170	12,46	12.47	12.4
	io 119 io 129	4,800 6,400	08/99 08/00	92.7643 102.9130	-0.142 -0.232	8.20 5.88	6.30 6.95	6.25 5.86
THERLAN	08	8.500	03/01	98.6200	+0.020	8,71	8.77	8.70
AIN		11,900	07/96	100.5000	-0.200	11.70	11.63	11,5
GELTS		10,000 10,000 9,000	11/96 02/01 10/03	101-13 102-05 96-00	+00/32 +08/32 +05/32	9.64 9.64 9.48	9.70 9.70 9.48	9.77 9.70 9.52
TREASUR	₩•	7.875 8.125	08/01 08/21	. 100-20 . 102-11	-10/32 -30/32	7.41 7.80	7.52 6.00	7.40 7.87

London closing, "denotes New York morning session Prices: US, UK in 32nds., others in decimal

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to resolve its banking problems

R JORGE Yarur, the 72-year-old owner and president of Banco de Credito e Inversiones, Chile's fifth-largest

siones, Chile's fifth-largest bank, died of a heart attack on the day he finished paying his bank's \$140m debt with the Central Bank of Chile.

Mr Yarur devoted the bank's entire profits to clearing this debt, completing the repayment nine years ahead of schedule, and his death was seen as a price of the sacrifice needed to obtain a clean bill of health for his hank. health for his bank. Other Chilean banks have

ade fewer sacrifices, and 10 of the country's 15 domestic

Stephen Fidler and Leslie Crawford on a \$3bn debt which has become a millstone to Chile's financial system

banks still carry debts to the central bank totalling about \$8bn, equivalent to 15 per cent of the banking system's assets. The debts to the central bank were in return for shaky leans that were taken off the books of Chile's banks to shore them up in 1983, in what appeared at the time to be a clever sleight of hand. The banks were meant to service these loans, but in fact — with a couple of exceptions — the banks were meant to service these loans, but in fact — with a couple of exceptions — the banks.

a couple of exceptions — the servicing record has been extremely poor. The debt is a millstone to commercial banks and the central bank, the first independent central bank in the developing world.

An attempt to resolve this is being considered by the central bank and the government. The expected approach is likely to be on a bank-by-bank basis and would involve the banks and the central bank each sharing some of the each sharing some of the financial cost.

financial cost.

The prospect of a settlement of this problem appears to have prompted the acquisition of a stake of between 10 and 20 per cent in Banco de Santiago by the Luksic group, a Chilean holding company controlled by holding company controlled by businessman Mr Andronico Luksic. On the face of it, Banco de Santiago is not an attractive prospect for any buyer. Its share of the funds owed to the central bank is over \$1hn and it has serviced little of what was coming due. Along with Banco de Chile

alised in 1983 and then sold back to the public in 1985 after recapitalisation — it is proba-bly the weakest in the system. However, according to Chil-ean law, any acquisition by a bank must be made by one whose shares are widely distributed. Banco de Santiago and Banco de Cile fit this description and therefore are the only banks which can

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acquire others.
It may be the Luksic group. which owns Banco O'Higgins, a successful smaller bank a successful smaller hank which has also repaid its debts to the central bank, has a strategy to bring about some needed consolidation in Chile's banking system. If mergers do not take place, the environment for Chile's banks in the future, while hardly hostile,

does not look inviting.

Now that most recoverable loans have been written back and the debt conversion schemes as good as ended, Chilean bank profits are fall-ing. The banking system's after-tax profits fell 35 per cent in the first nine months of 1991, with foreign banks experiencing a 66 per cent drop in earnings and domestic bank profits falling 31 per

Banks are looking for other sources of income. But while individual banks may be successful, the industry as a whole is unlikely to find them. For one thing, the banks' best corporate customers are reducing their bank borrowings. This so-called process of "dis-intermediation" has been speeded by the fast-growing are now moving towards \$10bn), insurance companies (about \$1 %bn in assets) and mutual funds (\$400m). For a banking system with assets of only \$20bn, these numbers are significant.
The buoyancy of the stock

market is helping companies to raise capital and at present long-term bond placements are cheaper and more stable than bank finance.

International acquisitions would be one way round the problem of expansion but the transparency of bank balance sheets in many countries neighbouring Chile, where acquisitions would make most sense, is often not high.

There is little incentive either to distribute capital as

either to distribute capital as dividends. Limits on the amounts that can be lent to individual borrowers mean reducing capital would force them to shed loans to important borrowers. Banks can only lend 5 per cent of their capital unsecured to a single borrower and 25 per cent of their capital if the loans are their capital if the loans are

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INTERNATIONAL CAPITAL MARKETS

Chile tries to resolve BT share issue prepares its banking ground for stabilisation M

By Richard Waters

MANY UK investors are about to be introduced to a legalised The day be former to the second of the secon form of market-rigging, the like of which they have not seen before. According to specialists in the primary equity markets, it is likely to become

future.

Stabilisation — massaging a security's price in the immediate aftermath of an issue to ease its take-up in the market—is not a procedure familiar. - is not a procedure familiar in the domestic UK equity market where a set number of shares are usually brought at a fixed price, often at a large discount, and issues are under-Stephen Fidler an written in advance. This is a practice which the British gov-ernment, advised by S. G. Warburg, is attempting to break with in its forthcoming sale of around £5.5bn of shares in BT (formerly British Telecom). Warburg said earlier this week it would allocate around 15 per cent more BT stock to institutional investors than the government intended to sell.

Institutions are expected to

receive around half the total

A T KEARNEY, the leading US

management consultant, has

Scandinavia's largest business

consultancy groups, as part of a strategy to widen its

interests beyond eastern Europe into the Soviet Union.

Mr Peter Wagner, vice-president of Kearney's

European operation based in

Düsseldorf, said that the company also needed to be in

the Nordic region, where a

number of its important corporate clients - Norsk

Hydro; Volvo and Asea

The company, which is second to McKinsey in Europe

among management consultants, is already in

business from Spain to

Germany. In recent years, it has developed its activities in Poland, Hungary and Czechoslovakia.

Brown-Boveri - are active.

By Robert Taylor

issue, suggesting the over-allocation will be in the region of

If BT's share price falls after the issue, Warburg will buy in this stock to support the price (if the price goes up, though, there will be no buy-back).

This procedure, known as the "Green Shoe" after a famous US legal case, is familiar in the US market and becoming increasingly common in Euro-equity offerings, but is virtually unknown in

Recent privatisations in which it has been used include Telmex, the Mexican telecoms company, and Repsol, the Spanish energy group.
Stabilisation is permitted

under section 48 of the UK's Financial Services Act 1986, which grants relief from the visions of section 47. Under the act, activities designed to massage securities prices became an offence for the first time except stabilisation practices specifically allowed under rules developed by the Securities and Investments Board. In this, UK securities law was belatedly catching up with the US, where section 10(b)(7) of the securities code contains a similar provision. Stabilisation continues to

have its detractors. A securities lawyer with one leading London firm, who refused to be named, commented: "Marketrigging is what you call it when someone else does it. Stabilisation is what you call it when it's your own activity." However, the Securities and Investments Board - the UK's chief investment regulator -

and most professionals in the

securities markets claim the

actice benefits rather than

Issuing a large block of stock causes congestion and prob-lems of temporary over-supply, said Mr Richard Britton, international director at the SIB That can push the price down. "It doesn't reflect a change in perception of the value of the company - it's simply a large block of stock that has to find

Nippon Life Insurance to Kearney in Scandinavian acquire US shell company acquisition

By Emiko Terazono in Tokyo

NIPPON Life Insurance, Japan's largest life insurer, is to acquire New England Gen-eral Life Insurance, a US shell

insurance company based in Nippon Life will pay \$9m for New England General and will start selling life insurance poli-

cies in the US next year, tar-geting employees working for The official agreement is expected to be signed next month, and Nippon Life will be the first Japanese life insurer

to sell its own products in the

New England General unrelated to New England Mutual Insurance – holds a license to operate in 45 states within the US. Nippon Life will name the new company Nip-pon Life Insurance Company of America which, for the time being, will sell group policies Until now, Japanese life

FT-ACTUARIES SHARE INDICES

companies have set up subsidiaries in the US to sell life insurance products of US insurers.
On the other hand, nine US

operations in Japan, but have had difficulties in penetrating the market.

The World Bank will restore business relations with Nomura Securities and Nikko Securities from next month by allowing them to rejoin an underwriting syndicate for future bond issues. Reuter

life insurers have set up

reports from Tokyo.

The World Bank asked the two securities houses not to participate as syndicate members for its dollar bonds in September, mainly due to the firms' involvement in a series of share trading scandals.
"We just decided to restore

business relations with the two groups as before," he said. He declined to comment on any reasons for the restoration.

Treasury pledges to resolve bond tax anomaly

By Simon London

THE government has pledged to clear up an anomaly in UK tax legislation which has led to straight bond issues with investor put options being taxed as "deep gain" securi-

The deep gain tax rules were introduced in 1989 to clear up pon bonds and similar instru-ments, which pay no coupon but are redeemed above issue

Under these rules, all of an

investor's return over the life of the zero coupon bond is Importantly, issuers cannot claim tax relief on redemption

payments. However, the wording of the rules led to many straight bond issues which incorporate

an investor put option being taxed in the same way. For example, some bonds include a put option which protects bond holders against the risk of takeover.

The put can, in theory, exercised shortly after the

If this happened, the bondholders could receive a capital gain in excess of ½ per cent per year - enough to count as "deep gain".

Hence the Inland Revenue taxed such bonds as deep gain securities, even though they were issued at only a very small discount to

In a written reply to a parlia-mentary question, Mr Francis Maude, financial secretary to the Treasury, pledged to intro-duce legislation at the next budget to take bonds with event risk or similar put options out of deep gains tax egislation.

In the meantime the Inland Revenue has been instructed not to tax such bonds as deep

Norway draws enthusiastic response

NORWAY yesterday launched its anticipated \$1bn five-year international bond issue, drawing an enthusiastic response from investors despite pricing the deal at the more aggressive end of market expectations. The deal, lead-managed by Deutsche Bank Capital Mar-

INTERNATIONAL BONDS

kets, was priced to yield 28 basis points more than US Treasury securities.

Many syndicate officials had indicated that a yield spread of over 30 basis points was appro-

priate.

However. doubts proved unfounded and the deal was quickly snapped up by a range of retail, institutional investors rarity of Venezuelan bonds and central banks - many of which can only buy top-rated sovereign bonds. The yield spread widened to over 30 basis points during the afternoon as the US Treasury bond market rallied, but closed back in before the end of the day.

The five-year maturity was chosen to attract the widest range of institutional and retail investors. The lead manager also noted there was a scarcity of sovereign paper at the five-year maturity - the last comparable deal being a \$1.5bn issue by Italy in 1989. Against this, Norway's last international bond issue, a Eculbn five-year deal launched

in June, was not an unqualif-

ied success. The deal suffered from the weak sentiment in the Ecu sector and the borrower was keen to re-establish itself as a top-flight Euromarket borrower.

Following Mexico's debut Eurosterling bond issue yesterday, borrowers from the "emerging economies" of Latin America continued to provide

Yesterday, Bariven, a subsidiary of Petroleos de Venezuela, the state-owned oil company, came with a \$230m five-year issue lead managed by Bankers Trust International.

The bonds carry a compon of 9½ per cent and were re-of-fered to investors at a fixed price of 99.62, where the yield is 275 basis points more than US Treasury bonds. The deal benefited from the

there have been only two issues since the country returned to the international markets last year, and the deal traded up to 99.70 bid.

Venezuela is expected to launch a D-Mark bond issue next week. Argentina may also

come with a two-year dollar deal, priced to yield around 370 basis points more than US Treasury bonds, possibly as early as today.

Elsewhere, syndicate offi-cials said National Power was close to launching a 10-year sterling bond issue, the electricity generator's first forzy into the bond market since it was privatised in March.

A yield spread of 86 to 85

basis points over UK govern-ment bonds was anticipated. This would offer a yield spread 20 basis points wider than Thames Water's outstanding £150m 10-year deal, the only outstanding Eurosterling bond guaranteed by a core UK utility company, rather than issued through a holding com-pany without a utility guaran-

• The Asian Development Bank launched a \$300m sevenyear deal in the Far East, to be listed on the Taipei, Singapore and Hong Kong stock

The deal, christened a "dragon bond" and the first of its kind, was designed to tap

non-Japanese demand for paper in the Far East with a structure close to a Eurobond The bonds settle through Euroclear and Cedel, the Euromarket clearing houses, for exam-

The deal, lead managed by Lehman Brothers, will be priced today to yield 37-40 basis points more than US Treasury

Brixton Estates has placed £40m first mortgage debenture stock maturing 2012 with UK institutional investors. The placing, arranged by Schroders, was priced to yield 155 basis points more than long-dated UK government bonds and brings the total stock outstanding to £120m.

 Japan's 18 investment trust companies bought a net Y9bn of foreign bonds in October, up 43 per cent from September's net purchase, the Investment Trust Association of Japan

Gross purchases totalled Y982.3bn against Y835.7bn a month earlier, while gross sales were Y828.3bn, down from September's Y727.8bn.

	NEW INTE	RNATIC	DNAL	BOND	ISSU	ES	
OTTUWER S DOLLARS	Amount m.	Coupon %	Price	Meturity	Fees	Book russer	
ingdom of Norway(a)t ariven SA(a)t	1bn 230	7 91 ₂	991 ₂ 100,245	1996 1996	25/15bp 17 ₈ /5 ₈	Dautsche Bk Cap.Mkts Bankers Trust Int.	
WISS FRANCS otal Refractories(b)★★◆	30	412	100	1995	-	Nomura Bk (Switz)	_
UXEMBOURG FRANCS BL int.NV(a)†	2.25bn	zero	51	1999	1.575	Credit Europeen	
♣Private placement, §Co.	overtible. With equit	y warrants.	#Floating :	ate note. †F	nal terms.	a) Non-callable, b) Callable :	20

Warburg applies to join Amsterdam stock exchange

S.G. WARBURG, the UK investment bank, has applied to become a member of the Amsterdam Stock Exchange and plans to extend its securities business into Spain early

next year. Provided approval is given by the Amsterdam exchange, Warburg hopes to have an 11-person office researching, selling and trading Dutch stocks by early next year. It's move into Spanish secu-

rities, where it already has a corporate finance operation, is not expected to involve it in

The bank, which is an active trader of European shares on London's international share market, already trades equities in Paris, Geneva, Munich and (through an associate com-

pany) Milan.

The Chicago Mercantile Exchange (CME) said it fined member-firm Morgan Stanley \$10,000 for record-keeping violations, Reuters reports.

Morgan Stanley neither admitted nor denied charges it accepted a customer's orders on two days in 1987 without obtaining and recording the specific amounts of the orders before execution.

Wesfarmers net profits rise to A\$7.91m in first quarter

By Our Financial Staff

WESFARMERS, the diversified Australian agricultural and coal group, yesterday reported a rise in net profits to A\$7.91m (US\$6.59m) for the first quarter to end-September 1991, compared with A\$7.64m a year

Sales fell to A\$269.21m from A\$288.6m.

Mr Harry Perkins, chairman, told the group's annual meeting that he expected a rise in net profits for the year to end-June 1992 from the A\$35.7m for 1990-91. "The outlook for the Wesfarmers group remains

cents from 4.2 cents a year

said. "We are budgeting for a rise in net profit in the current year, although our first-quarter performance was somewhat below budget."

Mr Perkins added that

reasonably encouraging," he

returns for the September quarter rose in the dairy, gas, retailing, transport and chemicals sectors, but declined in the coal, fertilisers, rural, finance and insurance sectors. Interest costs fell marginally. Earnings per share for the three months advanced to 4.3

LONDON MARKET STATISTICS

	The Financial Time in conjunction with the				•	-					
-	EQUITY GROUPS		Wednesday November 13 1991 Tot Mon Nov Nov 12 11								Year ago (appro:
Fig	& SUB-SECTIONS gures in parentheses show number of stocks per section	tadex No.	Day's Change %	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1991 to date	index No.	Index No.	Index No.	Index No.
1	CAPITAL 60005 (181)	796.74	-0.9	8.77	6.12	14,52	32.12	803.78	809.99	817.91	685.0
2	Building Materials (23)	980.82	-03	7.47	6.35	17,69	41.35	983.87	991.63	997.34	
3,	Contracting, Construction (30)	1054.46	-0.7	7.59	6.97	18.82	50.73	1061.39	1077.79	1083.41	
4	Electricals (11)	2465.01	-0.9	8.87	5.93	14.29	98.23		2490,23	2512.12	
5	Electronics (25)	1710.76	-13	10.82	5.57	11.74	51.95			1730.90	
6	Engineering-Aerospace (8)	345.36	L6	16.23	7.52 5.27	7.44	18.52 16.79	350.98 483.96	357.03	360.14	
Z	Engineering-General (43)	430.56	-0.7 -0.5	10.08 2.11	10.11	12.24	18.43	352.36	486,36 370.51	489.07 422.37	347.0 395.4
8	Metals and Metal Forming (9)	322.55	-14	8.02	7.47	16.54	17.56	327.00	334.38	338.02	268.7
•7		1571.66	-10	8.03	5.19	14.81	57.59			1584.69	
21	CONSUMER GROUP (190)	1586.41	-10	- 7.22	3.52	17.13	36.47	1601.80	1588.90	1590.33	
22	Brewers and Distillers (22)	1941.45	-12	7.93	3,46	15.34	39.33	1964.41	1960.18		
25	Food Manufacturing (19)	1209.39	-0.9	9.36	4.13	13.21	30.09	1220.09	1217.38	1218.08	
26	Food Retaillog (17)	173R5 K9	-25	9.53	3.45	13.65	58.06	2446.31	2424,28	2422.46	2211.8
27	Health and Household (23) Hotels and Leisure (24)	4107.45	-0.4	4.92	2.30	23.32	67.75		4044.21	4039.25	
29	Hotels and Leisure (24)	1356.58	-0.5	7,52	5.19	16.45	45.61	1362.92		1354.46	
30	Media (26)	1465.99	'1.9	7.20	4.86	18,16	47.37	1494.48		1496.75	_0.0
31	Packaging, Paper & Printing (17)		-0.4	7.03	4.33	17.24	. 24.09	770.67	770.50	770.21	478.5
34	Stores (32)		-0,B	7.35	3.62	17.83	25.03 19.91	1034.08	1028.86		784.8 409.0
35 40	Textiles (10)	1243.07	-0.6 -1.0	7.22 9.64	4.82 5.25	17.66 13.07	36.29	648.75 1256.08	641,09 1244,90	644.06 1243.46	944,0
41	Rusiners Caraleer (13)	11222 26	-10	7.89	4.72	15.67	39.29	1398.00		1392.46	700
45	Chemicals (21)	1411 40	-14	7.14	513	17.29	48.39	1430.81	1425.64	1422.75	
43	Chemicals (21) Conglomerates (11) Transport (13)	1440.90	-1.0	10.03	7.27	12.09	38.87			1455.43	
44	Transport (3.3)	2324.00	-0.9	6.23	4.86	20.60	68.25	2344.54		2326.74	
45	FIECUTICITY (AB)	LU67./3	-15	14,76	5.47	8.83	27.53	1208.35	1197.46	1201.95	0.0
46	Telephone Metworks(4)	N 502 X5	0.7	10.28	4.15	12.74	28.34	1513.76		1479,23	1070.
47	Water(10)	2395.01	-0.7	17.05	6.45	6.49	125.82	2412.94	2387.04		
48		1846.54	-11	5.30	5.34	26.15	70.30	1867.48	1846.65	1857.16	1478.0
49	INDUSTRIAL GROUP (481)	1280.27	<u>-1.0</u>	8.27	4,54	15.14	35.98	1292.81	1285.77	1288.19	983.4
51	0il & 6as (19)	2338.77	-20	11.18	5.95	11.82	103.73	2386.10	2376.16	2387.69	2243.0
59	500 SHARE INDEX (500)	1372.26	-1.1	8.62	4.71	14.65	4).31	1387.40	1380.06	1383.16	1086.6
61	FINANCIAL GROUP (91)	776.39	-0.9		6.00		32.19	783.29	775.85	771.79	679.7
62	Banks (9)	906.21	-0.7	4.60	5.89	41.12	37.46	912.42	903.02	895.57	715.4
5		1503.23	-0.7		5.63		63.68		1504.35		
66		571.47	-2.2	-	7.68	-	32.94	584.22	568.11	565.83	
ь7	Insurance (Brokers) (1.0)	11098.56	-0,7	7.43	6.07	17.65		1106.79			918.4
68	Merchant Banks (7)		+0.6	-	4.28		13.08	490.05	484.27	480.83	334.4
69	Property (35)		-L0	6.06	5.20	23.32	25.28	899,29	902.79	902.88	942.5
	Other Financial (17)	249.47	-0.3	11.36	6.93	11.07	11.72	250,13	250.46	249.80	242.0
71	Investment Trusts (70)	1211.12	<u>-0,6</u>		3.58		29.18	1218.14	1212.89	1213.54	992.2
79	ALL-SHARE INDEX (661)	1229.01	7	-	4.84	-	38.60	1242.07	1234.87	1236.43	986.6
		index No.	Day's Chance	Day's High (a)	Day's Low (b)	Nov 12	Nov 11	Nov 8	Nov 7	Nor fi	Year ago

FIX	ED I	NTE	RES	r			AVERAGE GROSS REDEMPTION YIE	1.0S	Wed Nov 13	Tue Nov 12	Year ago (approx.)
PRICE INDICES	Wed Nov 13	Day's change %	Tue Nov 12	Accrued Interest			Composs 15 y	yearsears	8.44 9.47 9.47	8.42 9.46 9,47	10.34 10.87 10.90
British Government I Up to 5 years (27) 2 5-15 years (28) 3 Over 15 years (8) 4 Irredeenables (6)	122.07 135.29 143.49 156.82	-0.03 -0.01 +0.03	122,04 135,33 143,51 156,78	2.09 0.55	11.84 11:50 13.45	4 5 6 7 8 9 10	Median 5y Coupons 15y (8%-104,%) 20y High 5y Coupons 15y	2275	9.65 9.58 9.55 9.86 9.67 9.60 9.67	9.64 9.57 9.55 9.85 9.66 9.60 9.67	11.45 11.33 11.28 11.56 11.53 11.51 11.04
5 All stocks (69) Index-Linked 6 Up to 5 years (2) 7 Over 5 years (11) 8 All stocks (11)	167.15 149.64	+0.06 +0.01		0.44		11 12 13 14	Index-Linked Indication rate 5% Indication rate 5% Indication rate 10% Indication rate 10%	Up to Syrs Over 5 yrs Up to 5 yrs Over 5 yrs	3.80 4.23 3.21 4.07	3.81 4.23 3.22 4.06	3.68 4.23 2.52 4.06
9 Deks & Luans (60) -			113.53	1.87		15	Beks & Lazas	5 years 15 years 25 years	11.33 11.14 10.95	11.33 11.13 10.95	13.40 12.87 12.50

4.0 perund index 2574.1; 9 am 2569.4; 10 am 2562.2; 11 am 2555.5; Noon 2554.7; 1 pm 2554.9; 2 pm 2546.8; 2.30 pm 2547.6; 3 pm 2547.8; 4.10 pm 2546.6; (al. 8.39 pm 2647.6; 3 pm 2547.8; 1 pm 2546.8; 1 pm 2546.8; 2.30 pm 2547.6; 3 pm 2547.8; 4.10 pm 2546.8; (al. 8.39 pm 2547.6; 3 pm 2547.8; 2 pm 2546.8; 2.30 pm 2547.6; 3 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2547.6; 3 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2547.6; 3 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.39 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.39 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.39 pm 2547.8; 4.10 pm 2548.9; (al. 8.39 pm 2548.9; 4.10 pm 2548.9; (al. 8.3

Corporations, Dominion and Foreign Bonds	Corporations, Dominion and Foreign Bonds	_1			RIS	ES	AN	D FA	LLS Y	/ES	TE	RDA	Y		
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TRADITIONAL OPTIONS

 First Dealings
 Last Dealings Last Declarations For settlement
 For settlement

Nov. 4 Nov. 15 Calls in Bimec Inds., Burton Chryselis, Maxwell Comm. and Ratners. Puts in Maxwell Comm. and Royal Insurance. Put and cali Feb. 17

	LC	NDOI	TRADED OPTIO	
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Alid Lyons (*604)	550 61 5 79 5 86 5 7 5 13 5 19 5 600 27 48 56 5 25 5 31 5 40 5	BAA (*440)	420 21 34½ 48 1½ 12½ 15½ 460 1¼ 14 27 20 30 35½	Hillisdown 197 7 1332 - 6 9 - (*198) 2001742 14
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(*808) Santa	750 77% 95% 113 6% 14% 20 800 42 62% 82% 20 31% 37% 850 18 39% 56% 47% 56% 60%	Eastern Elec (*241.)	: 230 12 19 23 է 6է 81չ 250 1է, 712-ի 10է 16է 18է	R. Royce 130 9 13 15 21 ₂ 61 ₄ 9 (*1.36) 140 31 ₄ 8 91 ₄ 7 131 ₄ 15
800ts (*424)	390 36½ 52½ 57½ 3 6 9½ 420 18½ 30½ 38 11 15 18½ 460 4½ 14½ 19½ 40 42 44	Galentis (*528)	525 6½ 30 3% 3½ 15½ 23 550 1¼ 18 28 22½ 28½ 35½	Scotlisk Power 100 41, 85, 11 24, 41, 51, (*102) 110 1 44, 6 95, 125, 13
B.P. 17325)	300 29½ 35½ - 2 5 - 330 10½ 16 21½ 11 16 17½	GEC (*188 }	180 74 124 18 1 45 6 200 5 44 8 125 15 17	Sears 90 9 13½ 14½ 1½ 4 5½ (*98) 100 3½ 3¼ 5 12½ 13½ 16½
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leand Met. 1959)	850 3715 54 7715 26 3115 3715 900 15 30 5115 5515 5915 6515	Ragal (*540) R.T.Z.	514 45 65 - 13 23 - 552 20 25 500 42½ 60½ 67½ ½ 6½ 14½	Hor 125 80½ 41 13½ 4 1 ½ ½ Dec 152 112 74½ 45 34 11½ 5 2 13n 177 - 100 - 46½ - 16½ -
.C.I. *1225)	1200 701, 911, 113 24 511, 551, 1250 421, 611, 861, 471, 761, 801,	(*542) Scot. & New (*385)	550 4½ 27 35½ 11½ 23½ 35½ 360 24½ 34 - 1, 6½ - 390 3 16 26½ 7½ 20 23	Jon 255 - 165 - 130 - 815 - Sep 292 - 225 - 167 - 122 - PUTS
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The FT-Actuaries Share Indices Service

FINSTAT, the Financial Times Statistics Service, offers a unique range of electronic information relating to the FT-Actuaries Share Indices. Your PC can now access all of the actual statistics used in calculating this important series, bringing new accuracy to your analysis. Printed details are also available.

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VSEL pins future on frigate order

VSEL CONSORTIUM, the Cumbria-based builder of Trident submarines, said yesterday it was critically important that the group should win an order to construct up to three new Type 23 frigates for the Royal Navy. VSEL, which is making large

reductions in its workforce, said that without a Type 23 order the number of people employed on naval construction at its Barrow-in-Furness yard would fall below the mini-mum of 5,000 it needs.

Given that base, VSEL believes it can employ a total of between 7,000 and 9,000 at the yard, compared with the current level of just over

10,000.
Tenders for the Type 23 frigates were also issued by Yarrow. Swan Hunter and Vosper Thornycroft. VSEL submitted its tender for the fourth and last Trident submarine last month, and hopes the contract will be awarded before the end of the current financial year.

VSEL increased its pre-tax profits by 36 per cent to £22.4m in the six months to Septembe 30. However, a substantial increase in the tax rate meant the earnings per share increased by only 6 per cent, to

The group said its tax rate had risen because of the reversal of capital allowances and the offset in previous years of advance corporation tax, and was likely to remain at about 36 per cent for the next few

Turnover rose 3 per cent to £256m (£248m) and trading profit increased by 17 per cent to £18.3m (£15.7m), because of

Electrocomponents

18% decline

recession and

By Michlyo Nakamoto

ELECTROCOMPONENTS, the

distributor of electronic and

electrical components, blamed

poor trading conditions and high start-up costs in Europe for an 18 per cept fall in pre-tax profits from £24.7m to

£20.3m at the midway stage.

The interim dividend, how-

ever, is increased to 1.9p (1.8p)

on lower earnings per share of 6.3p (7.62p).

yesterday slipped 11p to 245p. The results follow efforts by

the group to return to an on its core basi

of selling through catalogues.

Turnover in the slx months to September 30 was down 3 per cent to £188.2m (£194.5m)

as recession dampened demand in the UK, its primary

Electrocomponents has been reducing its exposure to the

UK market by expanding in continental Europe. Earlier this year it expanded RS Com-

ponents, its core electronic

and electrical products cata-

logue business, into Germany.

and Misco, its computer sup-

plies and accessories catalogue business, into France. The considerable start-up

costs of the two businesses

were another cause of the

lower profits, the group said. Nevertheless, the UK busi-

ness of RS contributed 60 per

cent of overall turnover and 90

per cent of profits. The balance of the profits came from the

rest of the RS group, including

Verospeed, the electrical com-

ponent concern and RS Aus

tralia, which were both

acquired just over a year ago.

while in Europe, strong perfor

over remained about the same

as in the previous first half.

bution, part of its US

operations, resulted in an

Given Electrocomponents'

long-term track record, the fall

in interim profits came as something of a disappoint-

ment. Relief that the group had left behind its trouble-

some period of diversification was short-lived and quickly

replaced by creeping doubts about its ability to grow any-

where outside its core RS busi-

ness. This business is still

highly successful but an 18 per

cent decline in group profits in

nefited from the elimination

a period when it should have

of loss-makers, raises concerns

about the prospects of any

other business acting as a sec-

ond major profit earner for the

group. Attempts to expand outside the UK will pay off in

the long run but any recovery

in trading activity will be neu-

tered in the short term by

heavy start-up costs. Forecast

profits of £50m for the year

give a multiple of 16 times

and, aithough Electrocompo-

nents has long enjoyed a pre-

mium rating on the strength

of its excellent 10-year track

record, while it searches its

way back to better profits,

there is probably no reason why that rating should be any

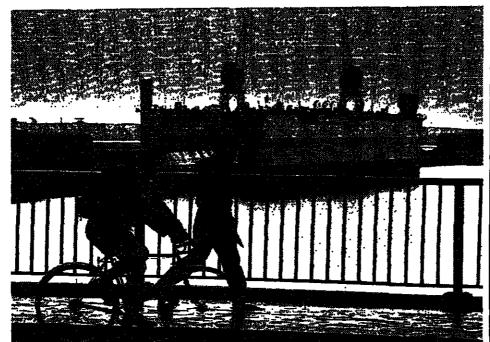
COMMENT

market.

Electrocomponents' shares

blamed on

start-ups



Large reductions in the Barrow workforce are likely without a Type-23 frigate order

productivity gains and the phasing of contracts. Net cash of £110m pushed up interest receivable from £800,000 to £4.1m. The interim dividend was increased to from 7p to 8p. Mr Noel Davis, chief executive, said VSEL would be more aggressive on the acquisition front, and would use some of its cash to expand into offshore work for the oil and gas industries.

Mr Davis said talks were progressing on the future of the group's Cammell Laird

kenhead on Merseyside. The Cammell Laird yard cur-rently employs about 1,400 people, but that is set to fall at the rate of about 100 a month as the yard's remaining work on submarines runs down to 1993. VSEL had entered talks with

Amec with a view to the engi-

neering and property group acquiring the whole 147-acre site, but VSEL had decided not to proceed on that basis. Instead, it plans to establish a joint venture with Amec. based on the shipbuilding part warship building yard at Bir- of the site, with a view to

exploiting opportunities in the off-shore industry. It is also likely to lease the engineering shop to Cooper Industries and may allow a French company to build a chemical treatment plant on the site's car park. Mr Davis said it was possible

Amec would eventually acquire the whole Cammell Laird site, but in the meantime he was anxious to achieve greatest value from the site. consistent with maximising employment prospects. The plans under discussion would produce several hundred jobs.

AMEC acquires German stake

By Andrew Taylor, Construction Correspondent

AMEC one of Britain's biggest engineering and construction groups has strengthened its grow-ing base in continental Europe by acquiring a 50

per cent stake in Kittelberger the German bulld-ing and civil engineering group. Earlier this year AMEC acquired a 20 per cent stake in Serete, a French design and engineering company with interests in Portugal, Italy, Spain and Holland.

The purchases form part of a series of cross border acquisitions, stake building and joint ventures which have been made by European construction companies during the run up to

the creation of the single market.

By the end of next year all technical, physical and economic trade barriers must be removed between member countries. French and German construction groups have been particularly active in acquiring shareholdings in EC contractors in order to cement trading relationships and provide local bases from which to operate.

Mr Alan Cockshaw, AMEC's chairman said: "It is virtually impossible to operate successcash terms is strategically very important. It means we will have an operational base in every major European Community country." AMEC is understood to have agreed to purchase its stake in Kittelberger for DM10m (£3.5m). This could rise to DM25m depending on

the German company's performance.

Kittelberger, which is privately owned. employs 750 people and is expected to achieve a turnover of DM240m in 1991-92. The company has offices at Kaiserslauten, Mainz and Mann-

has offices at Kaiserslauten, mainz and Maintheim and at Halle in eastern Germany.

The aim will be to expand Kittelberger's workload by making available AMEC's international skills in process plant, water treatment, environmental projects and engineering. "We are confident the country's construction sector will continue growing, especially in the east where we anticipate a considerable upturn in work in the short to medium term," says Mr

AMEC meanwhile is negotiating to increase its stake in Serete. The two companies have identified more than 40 potential joint venture whether you are operating in the EC or else- projects in a range of EC countries since the where. The German purchase although small in stake was acquired at the beginning of this year.

Swedish joint venture for **Brit Steel**

By Robert Taylor in Stockholm and Andrew Baxter in London

BRITISH STEEL and SSAB, Sweden's state-owned steel producer, have reached agreement on the creation of a jountly-owned company which promises to be one of Europe's largest producers of electrical

The UK company had said in March that it was in the early stages of talks with SSAB about pooling their interests in electrical steels - flatrolled steel that is laminated to give special electrical prop-erties, and used to form the cores of electricity generating

The deal is part of British Steel's strategy to develop spe-cific markets in Europe where technical expertise is of real

The new company is to be called European Electrical Steel (EES), of which British Steel will own 75 per cent and SSAB the rest.

The two steelmakers believe their co-operation in electrical steel production will involve some rationalisation. Research facilities will be combined to allow specialisa-tion and avoid duplication of

By pooling their expertise, both companies hope to be able to meet stiff competition in a sector with good business

prospects.
The two major European producers are Thyssen of Germany and Usinor Sacilor of

RES is expected to have an annual turnover of about SKrlbn(£91m) and around 1.000 workers.

The two companies expect formal approval by the author-ities in both countries by the end of this month and it is

hoped the new enterprise will begin on December 1. SSAB said the new company will have plants at Suraham-mar in Sweden which has an annual production capacity of around 75,000 tons and New-port, south Wales where 175,000 tons of electrical steels can be produced yearly. The Newport plant takes flat-rolled steel as its raw material from British Steel's main

Earlier this week, British Steel and Bethlehem Steel dropped plans for a US joint venture in structural steels ment with the United Steel-

British Borneo seeks £57.65m to buy N Sea assets of Norsk Hydro

State for Energy.

By Deborah Hargreaves

BRITISH Borneo Petroleum, the oil exploration company, has agreed to buy the North Sea assets of Norsk Hydro, the Norwegian oil company, for \$57.65m, the main part funded by a 3-for-2 share offer.

Around 27m shares are the subject of a piacing and open offer at 205p per share to raise \$55.35m excluding expenses. so.33m excluding expenses.
Shares not taken up by qualifying shareholders will be placed
by NM Rothschild & Sons with
clients of Cazenove.

The acquisition and associated placing and open offer
are conditional on share-

holders' approval and on

the consent of the Secretary of

pany a rising production pro-file in the North Sea and a range of potential develop-ments which will help sustain growth. The Norsk Hydro assets include shares in four producing fields — a small stake in the large Brae field and four potential develop-

it will give British Borneo

The purchase gives the com-

oil a day (b/d) rising to 5,100 b/d by 1997. The acreage also includes several discoveries which are still being appraised. The purchase will take Norsk Hydro out of the UK sec-

tor of the North Sea to concentrate on its core businesses. British Borneo, which was created as a share-dealing syndicate, has begun an exploration programme in the Gulf of

Mexico and Italy. Mr Alan Gaynor, managing director, said: "This acquisition is a rare opportunity for us to make a major advance in a single move towards our aim of becoming a significant risk-di-versified independent British

oil and gas company."
The company has forecast a final dividend of 4.43p on the enlarged share capital, representing a total for the year of 7.1p.

Atlantic Resources agrees bid from Conroy Petroleum

By Tim Coone in Dublin

ATLANTIC RESOURCES, the Irish oil exploration group headed by Mr Tony O'Reilly. has recommended an all-share bid from Conroy Petroleum

Dublin company.
The bid, worth about 1£7.3m (£6.7m), was seen in Dublin as an attempt by Conroy to thwart a threat to its indepen-dence from two of its main shareholders, Outokumpu of Finland and International

Corona of Canada.

If the offer for Atlantic succeeds, Mr O'Reilly will personally subscribe to additional shares in Conroy and join its board. In addition to being chairman of Heinz, the US foods group, Mr O'Reilly heads a clutch of Irish companies such the Wedgwood arm of

Waterford, Fitzwilton and Irish

Independent Newspapers.
Conroy is offering Atlantic shareholders one ordinary share for every 26 Atlantic ordinary shares. In addition, 108,465 Conroy ordinary will be exchanged for outstanding options on 11.6m Atlantic

Atlantic's shares closed

unchanged at 2.25p compared with 2.54p implied by the bid terms. Conroy's shares slipped 3p to 66p. Both companies trade on the USM in London. Atlantic said it "believes (the offer) to be fair and reasonable and in the best interests of

shareholders" Atlantic, which reported a pre-tax loss of E£610,000 on turnover of I£1.27m last year, suffered a further setback ear-lier this year when two part-ners pulled out of a plan to

bring oil ashore from the company's Celtic Sea wells. Mr O'Reilly is estimated to have invested ICAm of his own money into Atlantic over the past 10 years to bring Irish oil ashore. The offer requires Mr O'Reilly to subscribe to a fur-ther 2.04m shares in Conroy at 75p each. Under the offer, Mr O'Reilly and his associated companies will take about 5 per cent of Conroy.

Atlantic has minority stakes

in several North Sea gas fields, substantial interests in 37 gas wells in West Virginia and also has stakes in exploration work in Papua New Guinea. Conroy is expected to dispose of Atlan-tic's overseas interests thereby raising cash for both its core business of mineral exploration and to develop Atlantic's Celtic

Sturge income could rise £100m

By Richard Lapper

STURGE HOLDINGS, the largest agency group at the Lloyd's of London insurance market, yes-terday announced a deal that will increase its potential insurance income by about

In the biggest of a series of recent mergers and acquisitions among the 100-plus agencies and 300-plus syndicates at the troubled market. Sturge is to acquire three syndicates managed hitherto by FLP Secretan one of the oldest agencles which is now set to disappear.

If the deal goes through as expected, Sturge will assume management of one of the market's biggest and most successful aviation syndicates, 545; motor syndicate 366; and non-marine syndi-cate 1,005. Together the three represented pre-

Sturge has won a reputation as the most by the agency Michael Payne and Others and acquisitive and dynamic Lloyd's agency since it the broker, Greig Fester.

obtained a full listing in 1986. It already manages 21 syndicates with a total premium capacity of £1.1bn — about 10 per cent

of the Lloyd's total.

Sturge also handles the affairs of about 3,000 Names, who commit capital in excess of £1.24bn to the market.
Full financial details should be available

when the deal is completed by mid-December, although there was speculation that Sturge might pay between £2.5m and £5m for the synd cates, possibly paying with paper rather than

In September Secretan folded its members agency – which handles the affairs of underwriting members of Lloyd's or Names – into

Prices for electricity determined for the purposes of the electricity pooling and battlescent arrangements in Bagland and Water.

Produces Price for Final Prices for To Tracker on 14,11,51 on 17,10,51

Cable and Wireless buys **Barbados telecom stakes**

CABLE AND Wireless of the UK has purchased the holdings of the Barbados government in the island's telephone and external communications com-

The divestment by the government will allow Barbados to meet outstanding payments on a Y4.3bn (£18.61m) loan from Japan which was due last

Cable and Wireless is paying the Barbadiann government \$25m (£14.1m) for an 11 per cent stake in the Barbados Telephone Company and 25 per cent of Barbados External Tele-

Government officials in Barbados said that Cable and Wireless had made an advance payment of \$17m on the trans-

They could not say when the balance of the consideration were offset by weakness in the UK and Sweden. Overall turnwould be paid. The British company was During the first half, the sale for £3.08m of Mesa Distri-

stake acquisitions have taken its interests in the telephone company to 85 per cent, and in the external telecommunications company to 76 per

The government will have the opportunity of repurchasing the shares after five years, at their market value.
In announcing the planned divestment last month, Mr

Kurliegh King, governor of the Barbados central bank, said that the government was making arrangements with the Jap-anese bondholders to ensure that there would be no default on the loan although the date repayment had

The funds were raised from a yen bond issue in 1986. Mr King said the Barbadian government had started talks with other companies in which the government was a share the principal shareholder in both companies, and the new bond issue.

Exceptional costs cut Waddington to £6.6m

REDUNDANCY costs and investment in a new factory depressed interim profits at John Waddington, the packag-ing, plastics and games manu-facturer which makes such

Pre-tax profits fell by almost 18 per cent to £6.6m after a £1m exceptional charge for job cuts in the Plastona plastic food container business and the costs of relocating to the new carton plant. Profits at the trading level were virtually unchanged at £9.4m, on turn-

rugby team in 1965, described the group's trading as "a bit like England trying to break

for 61 per cent of sales, showed a small rise in profit from £5.4m to £5.9m. Cost-cutting and a strong showing in the US helped to boost margins from

gins in the UK. A new range of craft games

- called the Get Set series helped the games division, which provides just over 10 per strong, said Mr Perry, although they were coming later than the previous two years.

although trading would remain difficult this year.

Earnings per share fell from 7.36p to 6.12p. The interim divi-dend was maintained at 3.6p. • COMMENT

Mr Watson's emphasis on investment has not been wasted on investors. But per-haps not in the manner that the chairman had expected. The decline in earnings per share since 1987 - from 16.2p to last year's 14.7p - may not justify capital expenditure since then of £82m, including

this year's outlay on the new carton folding plant. The capi-tal expenditure has also failed to justify itself at the operating level, where profits have risen just 26m since 1987 - a return of 7 per cent. On the brighter side Waddington's "totally hygienic" food carton factory will certainly bring returns in the future. But not for a while, and perhaps not for soon enough Waddington's direc-tors. Although Mr Watson is rightly proud of having fought

off three bids - two from Mr Robert Maxwell - he may not be so lucky next time. Wad-dington will be at its most vulnerable over the next six months until returns on those investments begin to show. Forecasts for the year are as low as £14m. The prospective p/e of 15.3 is pretty demanding.

15.66 119.63 15.50

The company markets only to local and central govern-

Bristol Waterworks dealings begin

BRISTOL Waterworks was registered yesterday as a public company under the Companies Act 1985 and dealings in the new ordinary stock, nonvoting ordinary stock and 6.75 per cent cumulative con-vertible redeemable prefer ence shares 1998 of £1 have

The arrangement whereby

Bristol Waterworks will become a wholly-owned subsidiary of a new group holding company, Bristol Water Holdings, is expected to become effective on December 12 1991. Stockholders on the register at December 11 will receive shares in Bristol Water Holdings in exchange for their holdings in Bristol Waterworks.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Electrocompsint	1.9	Jan 2	1.8	-	6.6
Ensign Trustiin	nil	-	fin	0.3	0.3
FKIint	1	Jan 27	2	-	3.3
Flem Japanese ITfin	1	-	0.75	1	0.75
Jessupe	3	Jan 6	4.75	4.5	7
Land SecuritiesInt	6	Dec 17	5.5	-	19.75
Regalian Propaint	1.5†	Jan 6	1.5	-	4.4
Scot Value Trustfin	0.625☆	Jan 10	-	0.625	-
Tomkinsons	8	Feb 13	8	11.5	11.5
VSEL Consortium,int	8‡	Jan 28	7	-	22.5
Waddington (J)int	3.6	Jan 14	3.6		7.9
Warner Howardint	1.925	Jan 6	1.75	-	5.2

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue, ton capital increased by rights and/or acquisition issues. §USM stock. §Scrip alternative. &Fo six months period.

Mr Victor Watson, chairman, said strong investment over the past two years had left the tralian defence ... you plug away, hoping the breaks will group in a "competitive posi-tion" to deliver good returns, favourites as Monopoly and Packaging, which accounts

over only slightly up from \$114.2m to \$114.9m. Mr David Perry, chief execu-tive, said the first half had

been "extremely tough with enormous pressure on volume and margins". Mr Perry, who was captain of the England

Warner

Howard

rises 10%

IN THE six months ended

August 31 Warner Howard lifted pre-tax profits by 10 per cent, from £2.51m to £2.78m.

Mr Ronald Hooker, the chair-

man of the commercial laundry

and warm air hand dryer sup-

plier, said that rentals, the

main contributor, had contin-

The company has recently diversified into beverage

machines and food service

equipment through the acquisi-

Machinery) and Eurolectrics.

tion of Derek Wright (Food

Earnings per share improved

to 8p (7.19p) and the interim

dividend is stepped up to 1.925p

to £11.1m and the pre-tax result

was after interest charges of

Net asset value of Fleming Jap-

£23,000 (£78,000 received).

Fleming Japanese

asset value ahead

Turnover grew from £8.63m

(1.75p).

ued to increase profits.

through that impregnable Aus-

7.9 per cent to 8.3 per cent. The business forms and specialist printing business saw a 27 per cent decline in profits, due to falling demand and mar-

cent of sales, advance to £1.9m (£1.8m). Christmas orders were

a 1-for-2 scrip issue and a war-rant issue to subscribe for ordinary shares on the basis of one warrant for every five shares held immediately after the capbusiness is a personal com-puter dealership, but it is also italisation issue.

Maiden results from Scottish Value Trust

The interim results from Scottish Value Trust, resurrected last year from Bremner, the property investment and stock-broking company, show that in the company's first trading period the net asset value rose from its base of 47.32p per share to 48.85p in the six months ended September 30. Total income for the period was £372,000 and net revenue after tax £70,000 for earnings of

In line with the declared dividend policy of achieving a yield at least equal to that of the average investment trust, the board proposed a final divi-

Specialist Computer improves to £5.2m

anese Investment Trust rose 29.5 per cent from 209.3p per share to 271.1p in the year Specialist Computer Holdings, ended September 30, the same a privately-held computing seras at the half-way stage. Total vices company turned in assets increased by 29 per cent increased revenues and pre-tax profits last year - against the trend in a sector devastated by Net revenue was £859.000

declining profitability.

(£594,000) for earnings of 1.1p (0.76p) per share. A dividend of 1p_(0.75p) is proposed. Turnover amounted to £77.5m in the year ended March 31, a 12 per cent The board has also proposed increase over the previous year. Pre-tax profits rose by 10.6 per cent from £4.7m to £5.2m. The company's principal

> operates computer bureaux and training services. Bureaux and data entry services have been largely abandoned by other services companies as customers have turned to personal computers and other forms of low cost data processing, but SCH has con-

a computer distributor and

able source of profits. The company has an unbroken record of growth and profitability since its formation nine years ago. Aggregate compound growth has been 50 per cent a year since 1987.

tinued to tap a small but reli-

About 80 per cent of the group's sales and profits come from its personal computer dealership. The pc business in the UK has been marked by declining profitability and liquidations as manufacturers increased the discount they

Mr Peter Rigby, SCH founder, chairman and princi-pal shareholder said the group's continued growth was the result of its virtually complete move into systems integration - it not only supplies bardware but provides applicament and to large corporations through its direct sales force. Mr Rigby said the company had no net borrowings and had sufficient liquid resources to

tions software, training and

other services to meet custom-

take advantage of profitable opportunities as they arose. Growth has been principally organic but the company has in the past few years made a number of small acquisitions. He said that when the recession lifted, he expected business to grow strongly.

PUBLIC WORKS LOAN BOARD RATES

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Over 5 up to 6	10 la	10%	10%
Over 6 up to 7	1014	1014	10%
Over 7 up to 8	1034	104	1012
Over 8 up to 9	1014	103	1012
Over 9 up to 10	10 %	103	105
Over 10 up to 15	1012	105	10%
Over 15 up to 25	i05€	10%	105 ₈
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£57.65m to Norsk Hydro

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Market Later

FINANCIAL-Money supply M0, M2 and M4 (annual percentage change);bank storling lending to private sector; building societies' net inflow; consumer credit; Clearing Bank base rate (end period). 1980
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MESOA'S NOVE WELL A

FKI falls 49% to £13.5m as chief executive resigns

By Jane Fuller

IT WAS a day of bad news for FKI, the electrical engineering group. Pre-tax profit fell by 49 per cent from £26.3m to £13.5m, the interim dividend was halved to 1p and the resigna-tion of its chief executive was

Mr Norman Scoular, 37, decided to leave the post after two years to spend more time with his family.

He is being replaced by Mr Bob Beeston, managing direc-tor of BTR's valve group and promoted to the board of one of BTR's main operating holding companies only three months

Although his appointment as managing director received a cautious welcome from analysts, whose views on FKI have soured since the merger-demer-ger with Babcock International, it was the dividend cut that hit the share price. It shed 6½p to close at 52p yesterday. It was "hoped" that the final dividend could be maintained

at 1.3p. Mr Jeff Whalley, chairman, said recessions on both side of the Atlantic had bit the results in the six months to September 30, much as they had in the second half of last year.

The focus of attention had been to cut costs and strengthen the balance sheet. Net debt had come down from 284m to 575m, gearing of 28 per cent, and \$120m (269.7m) of US borrowings had been switched from short to medium term at a 9.3 per cent interest rate. Interest costs were cut to £5m

Turnover declined to £371.1m



Smiles on a bad day: Eric Bowers (left) and Jeff Whalley

(£389m). Mr Eric Bowers, finance director, said this was in spite of £15m in exchange

rate gains, which also added \$400,000 to pre-tax profit.

Operating profit fell to £18.5m (£33.2m). Both the automation and transportation divisions suffered declines of well gars 50 per cont. over 50 per cent.

Mr Whalley said the drop in

automation to £5.4m (£11.8m) was largely accounted for by two UK companies making consumable products.
In transportation, which made £3.7m (£9.3m) profit, worst affected had been UK motor components and the rall-

had been sold. Engineering held up better at £11.1m (£13.4m) profit. Star performer was the US hard-

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY- Indices of industrial production, manufacturing output (1985 – 100); engineering orders (£ billion); retail sales volume and retail sales value (1985 – 100); registered unemployment (excluding school le

101.5 98.6 102.3 107.1 107.9 102.5 97.8 97.5 103.6 101.3 102.6

-6,073 -5,291 -4,035 -3,176 -1,381 - 767 -1,206 -1,039 - 931

-8,016 -2,070 -2,102 -1,352 - 781 - 863 - 831 - 852 - 347 - 798 - 729

ces of earnings (1988 - 100); basic metarials and uses; wholesale reducts (1986 - 100); retail prices and lood prices (Jen 1967 - 100) ox (Sept 19th 1931 - 100); trade weighted value of starting (1985 - 100

130,8 131,5 134,2 130,2 130,9 121,4 133,1 133,5 134,1 134,8 134,1 134,5

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-2,500 - 732 -1,502 -1,213 - 843 - 744 - 385 - 446 + 89 - 377 - 598 - 528

136.5 137.5 139.4 131.9 136.2 136.2 136.3 137.9 138.8 144.9

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+358 +421 +432 +297 +172 +268 + 71 +113

+209 +269 +395 -124 +153 +180 + 46 + 84 +129 + 41 + 50 +304

1,715 2,285 1,942 1,210 523 155 165 162 -326

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Cramer créditi Cm

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39.29 39.01 39.06 38.46 39.30 39.06 38.57 38.47 38.46

423 4439 3837 41.79 4239 42,71 44,83 44,83 44,83 44,83 44,83

Base rate %

15,00 15,00 16,00 14,00 15,00 15,00 14,00 14,00

related activities, part of which

Jaded watchers of FKI are still waiting for a "strong strategic message", which will now have to wait until after Mr Beeston has his feet under the table. While rail still looks like a disposal candidate, the US auto-motive business has come off the market. "Too many busies" remains a predominant view, along with disparage view, along with disparage-ment of the margins – which it is hoped Mr Beeston's BTR disciplines will help to address. A full-year forecast of £28m (£40m) gives a prospective p/e of just over 11. With the yield prop cracked and standing at less than 6 per cent prospec-tively, the support is not cast iron even at this level.

Ensign Trust writes off £42m from portfolio

By Philip Coggan,

A FURTHER £42m write-off from the unquoted portfolio of Ensign Trust, the investment trust, meant a decline in net asset value at September 30 to 38.5p per share, down from 85p a year earlier. The final dividend is omitted – last year's final was 1p for a

1.3p total - and Mr John Bushell, chairman, said that the re-establishment of dividend paying capability is an important objective for the managers but is unlikely to be achieved for the current year". The shares dropped 3p to 19p yesterday.

The new managers, Ivory & Sime, who took over from Argosy Asset Management in May, conducted a review of the unquoted portfolio and has revalued the investments therein in accordance with the guidelines of the British Venture Capital Association.

Over the year, shareholders' funds fell from £259m to £118m, with £52m of the decline resulting from write-offs at four companies, Figure-head, Filmtrax, Hamfield Publications and Argosy Asset

Management.
The decline in the portfolio means that 63 per cent is now in quoted companies and 37 per cent in unquoted, almost the mirror image of the mix a year earlier. The trust will reduce the weighting of financial services companies in its

quoted portfolio.

Mr Bushell said that "the focus of the management's efforts will be on maximising the value of the existing assets and reducing borrowings". Debt was £95m at September 30, compared with £118m at March 31.

"It gives me no pleasure to have to report on such a diffi-cult year in my first chairconcluded. "Nor am I in a position to make even encouraging comments about incipient signs of recovery. However, I and my colleagues believe that Ivory & Sime has established a firm foundation for progress."

Earnings per share fell to

Exceptionals responsible for Jessups loss so shares improve

SHARES in Jessups, the Essex-based motor dealer and vehicle leasing group, rose 10 per cent to 53p yesterday despite a £490,000 pre-tax loss for the year to August 31, after exceptionals, compared to a £1.4m profit last time.

UK COMPANY NEWS

chemistry still works

URRENT CITY wisdom financial impact. Sir James

holds that the Boots

✓ retailing business was a

reassuringly defensive if some-

what dull company until two

years ago when, in an unac-countable fit of folly, it splashed out and bought the Ward White retailing conglom-

At the time, most City

observers did not consider the 2900m price tag to be excessive

although some prominent shareholders, notably Mercury Asset Mangement, did express

Ward White had some attrac-

tive businesses, including the

Halfords car parts group and the Fads and Payless DIY

chains, and was thought to

have good growth potential. But such has been the depth

of the retail recession that the acquired businesses may - at

best - make only a minimal contribution to today's results,

before taking any account of the acquisition's financing

Analysts have pencilled in a static £150m pre-tax figure for Boots as a whole and speculate that Boots would be lucky to

receive £200m for the Ward White businesses if it were to

white businesses if it were to sell them today.
Such an embarrassingly dismal outcome may well have sunk a weaker company and irredeemably tarnished the reputation of its management.
But held Boots and Six Israel.

But both Boots and Sir James Blyth, the combative chief

executive, appear to be fighting

through.
Admissions of failure do not

come easily to the proud Str

James, but even he is forced to concede that "with the benefit

of 20:20 hindsight we paid too much for Ward White."

doubts about the deal.

A sticky mixture – but the

John Thornhill looks at Boots' businesses in the

light of its expensive acquisition of Ward White

still vehemently defends the

underlying rationale for the

purchase. "Strategically they still look to us to be very attractive businesses to be in.

Had we not bought Ward White it would have been a mistake", he argues.

Some analysts still harbour their doubts but point out that

in a curious way the trauma of

Ward White has only high-

lighted what a strong underly-

"The key to Boots' figures will be that Boots the Chemists will

shine out like a beacon," says

Mr John Richards, retailing analyst at County NatWest. With more than 1,000 outlets

on the high street and a near-stranglehold on some sectors of the pharmaceuticals market,

Boots' chain of chemists has continued to generate steadily

improving margins.

This has in large part been due to the skilful use of computer systems which have helped improve the stores' pro-

ductivity levels and enabled

the company to squeeze greater financial benefits out

of its supply chain.
Since the mid-1980s stock

turn has come down from 14 weeks to 12% weeks and 40 per

cent of Boots' goods by volume are now received at a central warehouse and despatched to

the stores without entering the central stock list.

But, as Sir James is quick to add, Boots' growth has also resulted from the company's

deliberate drive into higher value-added segments of the

Over the past decade, Boots has developed a strong pres-ence in photograph laborato-

ries, optical goods, cookery products, recorded music,

retail market.

ing business Boots posses

Mr Alan Jessup, chairman, said be considered the group had "not done too badly". He warned, however, that the new car market — which has seen a 20 per cent decline in the UK this year — remained "very, very quiet, and it will be until Christmas and herond"

The measures were expected to slice about £1m from annual operating costs next Turnover for the year to August 31 fell by 14 good", said Mr Alan Jessup, chairman, while the recently reorganised Peugeot dealership had suf-

However, Peugeot was now "in good trim", he said and "has it all to come".

ness may lag behind those of the core pharmaceuticals prod-ucts but they nonetheless The company has also reversed 12 consecutive years of decline in supplying drugs to the National Health Service

Sir James Blyth: defends rationale for the purchase

Boots

greeting cards, stationery and

foot these new areas of busi-

make profitable use of Boots'

and now commands an 11.5 per

cent share of the market. In

two years Boots has built up a

drugs supply husiness serving 2,800 nursing homes. But Boots boasts another

one of the largest drugs com-pany in the UK with sales of

the-counter products such as Nurofen pain-killers, Dequadin throat lozenges, and Mycil fun-

But the company's two pre-

scription pharmaceutical prod-ucts, ibuprofen and fluriprofen,

which are used to treat arthritic and inflammatory conditions, are beginning to

struggle in the face of increas-

The pharmaceuticals divi-sion now holds out great hopes

for Manoplax, a drug designed to treat congestive heart fail-ure, although the crucial approval for the drug from the US Food and Drugs Adminis-

tration still appears to be some

way off.
Sir James accepts that the

company may not have been sufficiently aggressive in marketing its drugs in the past but vows "we sure as hell won't make the same mistake with

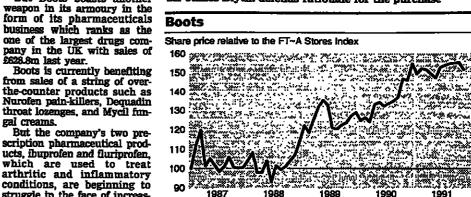
gal creams.

ing competition.

portfolio of expansive stores.

In terms of sales per square

books.



Manoplax". Many a shareholder has questioned the logic of combin-ing a retailing and pharmaceuticals business and Sir James says he constantly asks him-self if he could derive more value by hiving off the drugs business. His answer is: "Maybe, but certainly not

The Manoplax factor has undoubtedly helped sustain Boots' share price during the

potentially sticky consolidation hopes that in the economic upswing the revamped Ward White businesses will finally begin to justify themselves.

"From a stockmarket view-

point the troubles with Ward White have almost given Boots an added attraction because it now gives it a recovery angle which it might otherwise not have had," says Richards of County NatWest.

By Peggy Hollinger

Christmas and beyond".

The final final dividend is cut to 3p, making a

total of 4.5p (7p).

Exceptional charges of £490,000, which pushed the group from break even into the red, arose from cost-cutting and redundancies programme.

per cent to £86.5m and the gross profit

amounted to \$5.97m compared with \$7.87m

The group, which operates six dealerships, was hard hit by depressed trading at its two Ford outlets. The three Vauxhall dealerships had performed well "because the product is

Margins had been squeezed partly by the lack of marketing money from manufacturers. Car makers, in an effort to attract buyers in a fiercely competitive market, were redirecting the marketing funds to customers as a cash

Gearing, including the debt obligations on vehicle leasing which Mr Jessup said was passed through to customers, was 130 per cent. Earnings per share plunged from 6.08p to a loss per share of 10.71p.

Vestey subsidiary picks Schroders as adviser

By Michiyo Nakamoto

UNION INTERNATIONAL, the Vestey Group subsidiary which faces the possibility of breach-ing its banking covenants, has appointed Schroders as its financial adviser.

The appointment comes as Union, which has short-term loans of about £432m from more than 70 banks, seeks to persuade its banks to continue their support while it undergoes a major restructure. Union represents roughly half of Vestey Group, one of the UK's largest private compa-nies. It has more than 100 sub-

Dewhurst chain of butchers The group, which is header by Mr Tim Vestey, general

manager and chief executive

since June, is likely to be hit

reduce its net assets to £130m and raise gearing to about 350 The group's bankers, led by Lloyds Bank, are considering

this year by a property write down of £65m, which would

whether business plans being proposed by Union are viable or not. If they decide against continuing their support, Union could be placed in administration.

The group's lending needs to

be structured on a long-term basis to enable the business to be carried out, Ms Alison Carn-

However, with so many banks based all over the world involved, it was likely to take some time before a solution was found, she added

Tomkinsons declines by 19% to £1.28m

company, yesterday reported a 19 per cent profits decline in the year to September 28.

From turnover down from £24.3m to £21.3m, profits before tax fell by £300,000 to £1.28m. Trading profits also declined by 19 per cent to £1.38m (£1.7m). The interest charge was cut to £99,000 (£118,000).

Mr Lowry Maclean, chairman, said the reductions in sales and profits were regretta-ble, but, against a background

TOMKINSONS, the of inordinately difficult market Kidderminster-based carpet conditions, the achievement of an operating margin of 6 per cent, interest cover of 1.4 times the underlying strength of the

group.

Almost all sectors of the group's markets had suffered setbacks.

An unchanged final dividend of 8p is proposed to maintain the total at 11.5p for the year. The dividend is covered 1.2 times by earnings per share of

BOARD MEETINGS

The following companies have notified dasts of board meetings to the Stock Exchange. Such meetings are usually held for the porpose of considering dividends. Official indications are not available as to whather the dividends are interime or finals and the suf-

Interims-BOC, Bank of Ireland, Bogod.
Boots, Bristof Evening Post, CST Emerging
sale Treas, Capital Gearing Trust, Cater
Asen, Herrly Olf & Ges., Hurtstone, Heath
(CD, Honds Motor, London & Metropolitan,
Middland & Scottish Res., Portsmouth &
Sanderland News., Powell Dutfyrs, Recmors,
200 Group, Shiras Inv. Trust, Sarveley Index.
Tie Rack.
Pingls- Burton, Dickle (James), Five Oaks

Kewill Systems ... Martin Currie Eur Oglesby & Butler Seton Healthcure

Notice to Holders of Warrants to Subscribe up to ¥13.625.000.000 for shares of common stock of

YAOHAN JAPAN CORPORATION (formerly Yaohan Departmentstore Co., Ltd.)

issued in conjunction with

U.S. \$100,000,000 4%% Guaranteed Bonds due 1993

NOTICE IS HEREBY GIVEN in connection with the abovetioned Warrants (the "Warrants") as follows:-

The Board of Directors of Yaohan Japan Corporation (the "Company") at its meeting held on 1st November, 1991 resolved that the Company shall effect on 21st December, 1991, Japan time, a stock split at the rate of 1.1 shares for 1 share of common stock of the Company in issue as of 20th November, 1991, Japan time.

As a result of such stock split, the Subscription Price in respec of the Warrants, which is currently ¥1,650 per share, will be reduced to ¥1,500 per share with effect from 21st November, 1991,

Yaohan Japan Corporation By: The Sumitomo Trust and Banking Company, Limited London Branch as Principal Paying Agent

Dated: 14th November, 1991

Halifax Building Society loating Rate Loan Notes 1994

For the three month period from 13 ember, 1991 to 13 February, 1992 the Notes will bear interest at the rate of 10,5375 per cent, per ann The Coupon amounts will be £132.44 per £5,000 Note and £1,324.39 per £50,000 Note, payable on 13 February, 1992 Morgan Grenfell & Co. Limited



Weekley net asset

Leveraged Capital Holdings N.V.

as at 11/11 was US\$ 443.36 Listed on the Amsterdam Stock Exchange Pierson, Heldring & Pierson N.V. Rokin 55, 1012 KK Amsterdam.

Tel. + 31-20-5211410.

HAWKER SIDDELEY

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Hawker Siddeley's **Bid Defence**

Telephone 0800 666 600

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COMMODITIES AND AGRICULTURE

Impala troubles 'may offset platinum surplus'

INDUSTRIAL UNREST at Impala Platinum's Bophutatswana operations could cost the South African company 200,000 troy ounces of production this year, possibly offset-ting the expected surplus that has been helping to weigh down the market, local ana-

This follows renewed disruption at Impala's four mines this week, with operations coming to a virtual halt on Monday and Tuesday. Yesterday Genmin, impala's parent company, said about 80 per cent of employees at the Bafokeng North, Wildebeestfontein North and Wildebeestfontein South mines had reported for work. Negotiations at Bafokeng South were continuing while production at the mineral processing plant was said

to be continuing as normal.

Although most workers may have returned to work, analysts doubt whether Impala's troubles are over yet. There is wide consensus that there will be no industrial peace until the South Africa-based National Union of Mineworkers and the Bophutatswana government have made their peace. There are still no indications of dialogue between the two, let

alone agreement. Total production losses will depend upon the nature and extent of future disruptions. Earlier this week Mr Michael McMahon, managing director of Impala, said they had lost two weeks of production since their labour troubles first started in July. Given Impala's

ounces, or 3,000 ounces a day, this suggests that it has already lost more than 40,000 ounces. There is speculation in the industry that the figure could be higher — as much as 25 to 30 per cent of production since July. Impala has acknowledged that it is buying platinum in the futures mar-kets to ensure that it can meet its contractual commitments.

There are differing interpretations among analysts as to why the platinum price has not reacted more, given that Impala supplies, at a conservative estimate, 25 per cent of the world's platinum. Mr Dave Russell of Irish Menell Rosen-berg says the continued weakness of the price is evidence that Impala has not yet had any trouble in meeting its commitments, and that the market remains well supplied. Mr John Clemmow, of George Huysamer, believes this testifies to fundamental weakness of the price. "God help the platinum price when the strike is over. he says.

Less pessimistic is Mr Keith Bright from Edey Rogers. He says he is very surprised that the price has not reacted more favourably to Impala's difficulties, saying this confirms that the spot-price bears little relation to supply-demand funda-mentals. The volume of platinum traded on world futures markets is many hundreds of times annual physical production. Mr Kevin Kartun, of Max Pollak Vinderine, says Impala's troubles are overshadowed by recessionary economic condi-

Typhoon halts copper smelting in Philippines

COPPER SMELTING in the Philippines has stopped as a result of floods from last week's typhoon, which cut electricity supplies to the country's only refinery.

The Philippine Associated Smelting and Refining Corporation (Pasar) said it did not know when production would

know when production would resume, but round-the-clock work was being undertaken by the National Power Corpora-

No definite schedule bad been given, Pasar said. on November 5 when typhoon Thelma hit Leyte island and unleashed floodwaters that left an estimated 6,000 people dead. Pasar's losses as of November 13 are estimated at 14 days'

production as it would take the smelter an additional five days from the restoration of electric power to restart

operations.
The refinery, which currently is being expanded and modernised, has annual capacity of 140,000 tonnes of copper cathode. The Philippines' main markets are Japan, Taiwan and South Korea.

At the completion of the plant's modernisation next October, the refinery will be the fourth largest in the Asia-Australia region, contributing revenues of US\$425m a year. day assessing damage to its 450,000-tonnes-a-year Miam copper smelter, put out of com mission by a break-out of molten copper in an electrical fur-nace early this week.

embarrasses copper plan partners

By Leslie Crawford in

AN ANNOUNCEMENT by Shell-Chile that it was ready to spend \$1bn to develop a new copper mine has seriously embarrassed its partners, Chevron of the US and Falconbridge of Canada, who believe the Coyahuasi project in north-ern Chile is still in its infancy. Mr David Turner, president of Shell-Chile, told El Mercurio,

Santiago's leading daily, that the Coyahuasi deposit, 4,300 metres above sea-level near the Bolivian border, could produce 300,000 tonnes of fine copper a year. It would cost \$1bn to bring the mine into production.
"We originally envisioned a project about one-third of the size, but we are finding more and more copper," he was quoted as saying. But Mineral Coyahuasi, the

joint-venture set up by Shell, Chevron and Falconbridge, would not confirm Mr Turner's statement. Nor would it say whether a firm investment decision had been taken to develop Coyahuasi. We have been forbidden to give any information," an executive said. Mr Turner was also unavailable for further com-

The company's reticence may be due to the frenetic race under way to start big copper projects in Chile. La Escon-dida, the \$900m mine owned by BHP of Australia, RTZ and a Japanese consortium led by Mitsubishi, is one year old this month. Phelps Dodge of the US has decided to spend \$500m to develop the La Candelaria deposit in the Atacama desert. Outokumpu of Finland is close to taking a decision on its Zal-divar deposit, which will require \$300m to bring into production. Cominco of Canada is negotiating the financial package for its \$300m Que-brada Blanca operation.

In addition, Codelco, the Chilean state copper corporation, wants to invest \$271m to develop a new ore body close to Chuquicamata, the world's biggest copper mine. Exxon of the US is also spending \$400m

to lift output at its Los Bronces mine north of Santiago.

All these projects will raise Chile's copper production by at least 800,000 tonnes in the second half of the decade — a 50 per cent jump over current out-The wealth of projects, how-

tition for investment funds. and late-comers such as Coyahuasi may find themselves at a disadvantage. Analysts believe Coyahuasi needs at least another year of exploration work before embarking on a feasibility study. A final deci-sion on the project is not expected before 1993.

COCOA - London FOX

COFFEE - Leaden FOX

Turnover: 5278 (2829) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne). Dally price for Nov.12 385.38 (834.37) 10 day average for Nov.13 943.03 (941.81)

Shell-Chile | Milk Marketing Board proposals 'out of date'

THE UK MILK Marketing the MMB chief executive, Board's proposals for turning itself into a voluntary co-opera-tive - submitted to the Ministry of Agriculture in March have finally reached the Dairy Trade Federation, which yes-terday described them as "out

Mr Brian Smith, DTF president, said many of the ideas had been overtaken by events, and in any case the proposals were still incomplete. "They are dated June 1990, and a lot of water has gone under the bridge since then," he said. While the DTF will be seek-ing an early meeting with the board, the debate on the future of the monopoly appears as far from resolution as ever. Earlier this week Mr Charles Runge,

resigned, complaining that the pace of change had been too slow. Mr Runge, who joined the board in 1988, had been expected to change the board from the largely administrative

monopoly it has run since 1933 to a market-driven body.

Mr Smith said yesterday that the resignation was a disap-pointment. The board's continual changes at the top "do not help the continuity between the two sides of the industry." Last week Mr John Gummer, the Minister of Agriculture, criticised the lack of progress made by the MMB and the dairy trade towards reforming

Analysts said yesterday Mr Runge had started off hoping

to drag the board "kicking and screaming into the second half of the 20th century." But he became increasingly marginalised, and is thought to have been excluding from talks with the ministry and the European Commission.

The tussle between the reformers and the supporters of the old monopolistic system remains unresolved, they said. The government has the power to legislate abolition of the monopoly and its replacement with something more in the spirit of 1992 and the European Community's single mar-ket. But it has restricted itself to urging the participants to introduce changes themselves. In this atmosphere very little

The board legally holds the right of first refusal on all liquid or whole milk produced in the UK. But farmers and dairies have been circumventing the scheme by tapping into the demand for skimmed and semi-skimmed milk which now form about a third of the UK market. They contracted with independent processors to separate the higher added value milk and sell it themselves.

The MMB took action against these farmers and dairies, but the EC last month

sent the UK Ministry of Agriculture a "reasoned opinion" supporting them. Mr Gummer last week rejected the "reasoned opinion, and the EC could now take the matter to

the European Court.

Mr Gummer said he was seeking an orderly transition for the MMB, and was "not prepared to allow the present system to collapse into chaos." But he warned the industry to be prepared for the EC to seek an interim court ruling which the board would have no option but to obey. Analysts said yesterday that such a rul-ing would leave the board under intense pressure as farmers and dairies would then be able to continue operating outside the MMB scheme. However, some observers believe the EC could take no action, calling Mr Gummer's

bluff. It is thought to suspect that he wants the board cen-sured, and would rather have Brussels do the job for him.

Keeping gold sales up to the mark

Kenneth Gooding on a new strategy to boost the metal's share of the jewellery market

OLD PRODUCERS are launching an interna-tional promotional symbol, similar in concept to the Woolmark, to help boost the precious metal's share of the jewellery market. The World Gold Council, the producers' organisation, has registered the new Goldmark in 60 countries and the symbol is being introduced in North America and Europe during the important Christmas sales

The Goldmark will then be launched in Japan and south-east Asia in the first quarter of

The WGC has linked with a broad range of jewellery retailing groups to promote the symbol – it will be used at about 3,700 shops in North America alone – and will spend about \$2m on print advertising in national US magazines. The council will share the cost of television advertising with Jew ellery retailers in key target areas in the US and Europe. Mr Elliot "Chic" Hood, chief

executive of the Geneva-based council, sees the Goldmark as "a really significant strategic move towards more effective gold jewellery promotion. It has the potential to provide huge added value to gold jewel-lery promotional activities once it is established and recognised as the mark for gold worldwide".

The WGC is backed by

nearly 100 gold-producing companies from 14 countries – including Russia - which pay a levy of \$2.50 for every ounce ent the council puts most of its efforts behind gold jewellery promotion because for many in the industry healthy jewellery demand is a matter of commer cial life and death. Last year jewellery absorbed a record 1,986 tonnes of gold, according to the Gold Fields Minerals Services consultancy

€/tonne

946 945

TARGETED MARKET CLUSTERS (with strategic weights) Kanto (Greater Tokyo) Japan London, UK Philadelphia New York, US Kansal, Japan Los Angeles, US South Italy Chukyo, Japan North-west Italy South-east UK Detroit, US Miami, US Boston, US San Diego, US Atlanta, US Sarcelona, Spa Madrid, Spein Toronto, Canad Paris, France San Francisco, US Chicago, US Central Italy North east Italy

group, or more than all 1,734 tonnes newly mined in the western world.

The new Goldmark was designed for the WGC by Lan-dor Associates of New York. It features a variation of the "infinity" symbol and incorpo-rates the word "gold" on an oval background



the gold content of jewellery but drew back from this idea ause of the cost of policing the system and providing management for it. Instead, the new symbol will be used as a communications mark in Launch of the Goldmark

coincides with a change in the WGC's strategy in the light of low gold prices and the virtual disappearance of investor demand for gold bullion bars and coins in North America and Europe. Total funds for promotional work spent under the WGC's aegis have

when the council was set up to take over from Intergold which was backed exclusively by South African gold produc-ers - to \$81.7m last year. During that time the proportion contributed by the gold trade in partnership with the producers rose from 27 to 30

increased from \$66.4m in 1988.

But this year's budget is about \$75m and even the key jewellery promotion budget has been cut by 16 per cent from the 1990 level. Previously the council's operating strategies were broadly focused on the US, Japan, France, Germany, Italy and the UK as the six most important national jewellery markets. Now it has switched

national markets to concen-trate on specific metropolitan areas, a number of which do not fall within any of the six politan "market clusters" and has given each a strategic weighting in terms of its importance to the council's

its attention from broad

promotions strategy. The evaluation recognised among other things, that nearly 80 per cent of gold jew-ellery will be worn by women

135,926 lots

106,198 lots

and that women influence, in

been the emergence of indepen-dent working women with bet-ter-paid jobs. The "clusters" were also chosen by asse the ease with which promotional funds could be converted into sales and the area's gold consumption per head of popu-

one way or another, some 80

per cent of gold jewellery pur-chase decisions. There has also

lation as well as the target population's size and propensity to buy gold jewellery. (The 27 markets are shown in the accompanying table together with an evaluation of their strategic importance in gold

promotion as determined by manager, jewellery, says the 37 "clusters" contain 62.5m target consumers or 37 per cent of the total. He admits this misse out some potentially valid areas such as Kyusha or Nagasaki in Japan, the north of England and Scotland as well as the whole of Germany –

excluded because gold jewel-

of gold) grew by only 29 per cant in the 1980s while they were doubling in Europe as a

However, his chief executive, Mr Hood, points out: "The new plan has two central thoughts: plan has two central thoughts: that resources should be very precisely applied to those places and target audiences that offered the best returns and, two, that results should have a much shorter-term ori-

The gold producers that back it seem convinced that the WGC's efforts so far are being rewarded. For example, Mr Hugh Morgan, chief executive of Western Mining of Australia and a former chairman of the council, points out that in those developed industrialised countries where the WGC has been active, gold jewellery sales have jumped by 35 per cent in the past four years. In similar markets where it has not been promoting gold the increase was only 14 per cent.

Many producers agree with Mr Peter Munk, chairman of American Barrick Resources the Canadian group, which will soon be paying more than \$2.5m in levies to the WGC. He says: "How can you produce something without promoting it? Nobody else does. Why shouldn't the gold mining industry have some selling

"The days when the French farmer and my father's generation supported gold out of sheer fear of inflation bave gone. So gold producers must to get jewellers to use more of

"No industry in the world spends less than 1 per cent of turnover to promote its prod-uct as we do. If it were up to me we would be paying \$10 an ounce to the World Gold Council for more promotional

MARKET REPORT

Early gains in aluminium on the LME yesterday were trimmed in the afternoon as rumours of an impending production cut by a unconfirmed. Tin closed above contract lows after short covering emerged in the afternoon. Bearish sentiment was encouraged by news of the sale of 120 tonnes from the US strategic stockpile a group of companies to mine at Bom Futuro. Nickel staged a recovery from Tuesday's 20-month lows, partly on overnight news that Soviet producer Norilsk plans to cut production by 10 per cent. However, some dealers doubted that Nortlek would gut aroduction

London Mar	kets	
SPOT MARKETS	•	
Crude oil (per barrel FOB)		+ 07
Outsai	\$17.95-8.05	+.175
Brem Bland (dated)	\$21 35-1.45	+0.25
Brent Blend (Jan)	S21 20-1.25	+0.15
WTI (I pm est)	\$22.50-2.55	+ 0.15
OR products (NWE prompt dolivery per h	onne CIF)	+ 01
Premium Gasoline	\$241-243	+4
Gas Oli	\$212-213	
Heavy Fuel Oil	530-91	+ 1.5
Naphtha	\$224-226	+0.5
Potroloum Argus Estimatos		
Other		+ 04
Gold (per troy 02)4	\$356.20	+ 1,0
Silver (per troy exide	404 9c	+ 1.4
Platinum (per troy oz)	\$364 00	+ 2.0
Palladium (per troy oz)	\$85.50	+0.5
Copper (US Producer)	109 5	+0.29
Lead (US Producer)	3 7 0	
Tin (Kusis Lumpur markol)		-0.06
Tin (New York)	255 50	
Zinc (US Prime Western)	62 Oc	
Cattle (live weight)!	103 26p	-0 67"
Sheep (dead weight):	148.03p	14 07°
Pigs (live weight):	80.98p	+ 4.53
London daily sugar (raw)	\$218.0x	-3.5
Landon daily sugar (white)		-4
Tate and Lyle export price	C231.0	-1.5
Barley (English food)	Unq.	
Maize (US No. 3 yellow)	£141.25	
Wheat (US Dark Northern)	£1013	
Rubber (Dec)♥	51.50p	0.25
Rubber (Jan)♥	51.50p	-0.25
Rubber (KL RSS No 1 Dec)	224 Cm	-10
Coconut or (Philippmes)	\$610y	-6
Palm Oil (Malaysian)§	\$385.0u	-2.5
Copra (Philippines)§	\$397.5	+25
Soyabeans (US)	€147.50	+0.5
Cotton "A" Index	63.40	+0.05
Wooltops (84: Super)	396p	
C a tonno unloss otherwiso	stated, p-pe	nco/ko

significantly, given the pressing need for hard currency in the of physical metal off-warrant in Europe, they said. In Chicago wheat futures were higher at midsession on poor growing conditions in Kansas and a bullish USDA crop report. Although the US administration said President Bush would not be announcing a Soviet aid package during a speech in Kansas City yesterday

			dave balleried					
			ders believed	Nov	562	556	560 552	
an an	Inounc	ement w	rould be made	Jan	574	573	576 588	
Soone	er than	later. S	uch	Mar	556	555	556 550	
			e supporting					
	-			Turnove	#:1025 (B	36) lots of	5 tonnes	
ine m	iarket,	traders	8aic.	1CO Inc	licator pr	Los (US c	ents per pour	nd) fo
				NOV.13.	Comp. a	Pally 63.63	63.72) 15 day	ave
Cor	molied	from Re	wiers	año en	35 (63.41)	,		
SUGAR	- Lond	m FOX	(\$ per tonne	POTAT	08S - L	endon PO	e e	/tonn
Raw	Close	Previous	High/Low	<u> </u>				
				-	Close	Provious	High/Low	
Doc	187 00	194 00	194.00 187.00	Apr	132.9	130.8	133.0 130.7	
Mar	182.00	187.80	187.20 180.00	May	149.0		148.2	
May Aug	183.00	188.80 193.00	185 20 182,00 191,00 188,20					
Qei	187,60 184 00	185.00	189.80 185.20	Turnove	r 149 (82	i) lots of 20	tonnes.	
Wille	Close	Previous	High/Low	SOYAL	MAL - I	Landon PO	K 9	youn
Doc	278.2	280.2	281,0 274,5		Close	Previous	High/Law	
Mar	271.7	278.2	276.5 271.0					
May	271.6	275.7	278 0 271.5	Doc	127 50		127.50	
Aug	274.7	278.6	278.9 274.0	Feb	129 00	128.70	129.00	
Oct	250.6	253.8	254.1 250.0	Apr	129.00	128.50	129.00	
Dec	249.1		252.6 249.0	Aug	124.00		124.00	
Mar	249.1	252.3	249.5 248.9	T.	- 20 : 102		•	
Lamova	r: Raw 89	0 (254) lat	of 50 torines.	- iurnovi	IL VO (190	niots of 20	ionnes.	
	70 (2186)			TP THOS	T - 1-	rdos FOX	\$10/Index	
): Dec 1542.76, Mai	, <u></u>			3 (Antidax	· pun
1544.23	-		-		Close	Previous	High/Low	
			·	Nov	1598		1815 1800	
CRUDE	01L - #	* E	S/barro	- Dec	1805	1010		
	Lates	t Previa	us High/Low	- Jan		1640	1820 1805	
			· · · · · · · · · · · · · · · · · · ·	Apr	1636	1655	1850 1835	
Ďec .	21.43		21,59 21,40		1845	1668	1655 1840	
Jen	21.17	21 12	21 36 21.15	.lud	1532	1445	1535	
Feb	20.90		21 08 20.88	BF1.	1630	1639	1690	
Mor	20.69 20.45	20.57 20.35	20.79 20.69	Turrove	r 248 (30	<u> </u>		
Apr	30 25		20.52 20.35 20.40 20 25		100	~		
May May	නය 2005	29.10	20.06	GRAINS	5 - Lond	- E0Y	60	/tonn
IPE Inde		21.58	20.00					-
				Wheat	Close	Previous	High/Low	
Turnover	18729 (3	3412)		. Nov	440.00	118.70	119.35 119.00	$\overline{}$
QAS OIL	. – IPE							
			S/korme		119.25			
			\$/lonne	Ján	122,60	127.20	122.60 122.40)
_	Close	Previous	\$/tonne High/Low	Ján Mar	122.60 126.10	122,20 125,65	122.60 122.40 126.15 125.80)
Doe			High/Low	Jan Mar May	122.60 126.10 129.10	1 <u>22.20</u> 125.65 128.70	122.60 122.40 126.15 125.80 129.10 126.90)
Dec Jan	211.00	211 25	High/Low 214.25 210.75	Ján Mar	122.60 126.10	122,20 125,65	122.60 122.40 126.15 125.80)
	211.00 210.50		High/Low 214.25 210.75 214.00 210.25	Jan Mar May Jun	122,60 126,10 129,10 130,35	122,20 125,65 128,70 129,95	122.60 122,40 126.15 125.80 129.10 126 90 130.25 130.15)
Jan	211.00 210.50 204.00	211 25 211.00	High/Low 214.25 210.75 214.00 210.25 207.25 204.00	Jan Mar May Jun Bartoy	122.60 126.10 129.10 130.35 Close	1 <u>22.20</u> 125.65 128.70	122.60 122.40 126.15 125.80 129.10 126.90)
Jan Feb Mer	211.00 210.50	211 25 211.00 203.50 196.00	High/Low 214.25 210.75 214.00 210.25	Jan Mar May Jun Barley	122.60 126.10 129.10 130.35 Close 118.25	122,20 125,65 128,70 129,95	122.60 122,40 126.15 125.80 129.10 126 90 130.25 130.15)
Jan Feb	211.00 210.50 204.00 197.00	211.25 211.00 203.50 196.00 189.00 182.75	High/Low 214.25.210.75 214.00.210.25 207.25.204.00 189.50.196.75	Jan Mar May Jun Bartoy	122.60 126.10 129.10 130.35 Close	122,20 125,65 128,70 129,95	122.60 122.40 126.15 125.80 129.10 126 90 130.25 130.15 High/Low)
Jan Feb Mer Apr	211.00 210.50 204.00 197.00 190.00	211.25 211.00 203.50 196.00 189.00	High/Low 214.25 210.75 214.00 210.25 207.25 204.00 189.50 196.75 192.50 169.75	Jan Mar May Jun Baricy Jan Mar	122.60 128.10 129.10 130.35 Close 118.25 121.40	122.20 125.65 126.70 129.95 Previous	122.49 122.49 126.15 125.80 129.10 128 90 130.25 130.15 High/Low 118.25 121.30))) i
Jan Feb Mer Apr May Jun	211.00 210.50 204.00 197.00 190.00 183.25 179.50	211 25 211.00 203.50 196.00 189.00 182.75 177.50	High/Low 214.25 210.75 214.00 210.25 207.25 204.00 189.50 196.75 182.50 189.75 185.75 183.00 180.75 179.50	Jan Mar May Jun Barkey Jan Mar Turngye	122,60 126,10 129,10 130,35 Close 118,25 121,40	122.20 125.65 128.70 129.95 Previous 121.00	122.60 122.40 126.15 125.80 129.10 126.90 130.25 130.15 High/Low 118.25 121.30))) i
Jan Feb Mer Apr May Jun	211.00 210.50 204.00 197.00 190.00 183.25 179.50	211 25 211.00 203.50 196.00 189.00 182.75 177.50	High/Low 214 25 210.75 214 00 210 25 207.25 204.00 189.50 196.75 192.50 189.75 185.75 183.00	Jan Mar May Jun Barkey Jan Mar Turngye	122,60 126,10 129,10 130,35 Close 118,25 121,40	122.20 125.65 126.70 129.95 Previous	122.60 122.40 126.15 125.80 129.10 126.90 130.25 130.15 High/Low 118.25 121.30))) i
Jan Feb Mar Apr May Jun Turnover	211.00 210.50 204.00 197.00 190.00 183.25 179.50	211 25 211.00 203.50 196.00 189.00 182.75 177.50	High/Low 214.25 210.75 214.00 210.25 207.25 204.00 189.50 196.75 182.50 189.75 185.75 183.00 180.75 179.50	Jan Mar May Jun Bartey Jan Mar Turnove	122,60 126,10 129,10 130,35 Close 118,25 121,40 ar: Wheat Ir lots of	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), 1	122.60 122.40 126.15 125.80 129.10 128 90 130.25 130.15 High/Low 118.25 121.30 Sarriey 10 (26).)) i
Jan Feb Mer Apr May Jun Turnover	211.00 210.50 204.00 197.00 190.00 183.25 179.50	211 25 211.00 203.50 196.00 189.00 182.75 177.50 17402) lots (High/Low 214.25 210.75 214.00 210.25 207.25 204.00 189.50 196.75 182.50 189.75 185.75 183.00 180.75 179.50 of 100 tennes	Jan Mar May Jun Bartey Jan Mar Turnove	122,60 126,10 129,10 130,35 Close 118,25 121,40	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), 1	122.60 122.40 126.15 125.80 129.10 126.90 130.25 130.15 High/Low 118.25 121.30)) i
Jan Feb Mer Apr May Jun Turnover WOOL After as	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2	211 25 211.00 203.50 196.00 189.00 182.75 177.50 17402) lots o	High/Low 214.25 210.75 214.00 210.25 207.25 204.00 198.50 196.75 192.50 199.75 195.75 193.00 100.75 179.50 of 100 tennes	Jan Mar May Jun Bartey Jan Mar Turnove	122,60 126,10 129,10 130,35 Close 118,25 121,40 ar: Wheat Ir lots of	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), 1	122.60 122.40 126.15 125.80 129.10 128 90 130.25 130.15 High/Low 118.25 121.30 Sarriey 10 (26).)) i
Austral	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2	211 25 211.00 203.50 196.00 189.00 182.75 177.50 17402) lots of	High/Low 214.25 210.75 214.00 210.25 214.00 210.25 207.25 204.00 198.50 196.75 185.75 183.00 180.75 179.50 of 100 tennes at opening mainly affecting	Jan Mar May Jun Bariey Jan Mar Turneve Turneve	122.60 128.10 129.10 130.35 Close 118.25 121.40 er: Wheat or lots of	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), I 100 Tonnes POX (Co	122.60 122.40 129.15 125.60 130.25 130.15 High/Low 118.25 121.30 Barley 10 (26). sh Settloment High/Low)) i
Jan Feb Mar Apr May Jun Turnover WOOL After au Austral finer m	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2 nother sules erine woo	211 25 211.00 203.50 196.00 189.00 182.75 177.50 (7402) lots of this week, th	High/Low 214.25 210.75 214.00 210.25 217.25 204.00 189.50 196.75 182.50 189.75 182.50 189.75 180.75 179.50 of 100 tennes at opening mainly affecting field a	Jan Mar May Jun Barley Jen Mar Turnove Turnove	122,60 128,10 129,10 130,35 Close 118,25 121,40 rr. Wheat r lots of Leadon Close	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), 1 100 Tonnes POX (Co Previous	122.50 122.40 128.15 125.50 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Barley 10 (26). ssh Settloment High/Low 101.5)) i
Jan Feb Mar Apr May Jun Turnover Turnover After au Auter au Auter m steedle	211.00 210.50 204.00 197.00 180.00 183.25 179.50 15636 (2 sother su tran sales erine woo	211 25 211.00 203.50 196.00 189.00 182.75 177.50 174.02) lots of this week, this week, this week, this metanico yester	High/Low 214.25 210.75 214.00 210.25 214.00 210.25 207.25 204.00 189.50 196.75 182.50 186.75 182.50 180.75 185.75 183.00 100 tonnea at opening mainly affecting fret had a day. The market	Ján Mar Mar Jun Barkey Jan Mar Turnove Turnove PIGS –	122.60 128.10 129.10 130.35 Close 118.25 121.40 Fr Wheat Ir lots of Lendon Close 102.0 99.0	122.20 125.65 126.70 129.95 Provious 121.00 454 (125), 1 100 Tonnes Prox (Co Previous 102.0 98.0	122.50 122.40 128.15 125.80 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Barley 10 (20). Ish Settloment High/Low 101.5 98.0)) i
Jan Feb Mur Apr Apr May Jun Turnover WYGOL After au Austral finer m staadle Indicate	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2 mother su man sales or appears or was pr	211 25 211.00 203.50 195.00 189.00 182.75 177.50 17402) lots of this week, ole, the men ance yester sectically un	High/Low 214.25 210.75 214.00 210.25 217.25 201.20 189.50 196.75 182.50 189.75 185.75 183.00 180.75 179.50 of 100 tonnea at opening mainly affacting riset had a day. Thu market changed at 599	Jan Mar May Jun Bartey Jen Mar Turnove Turnove PIGS -	122.60 128.10 129.10 129.10 130.35 Close 118.25 121.40 In: Wheat I lots of London Close 102.0 99.0 104.5	122.20 125.65 128.70 129.95 Previous 121.00 454 (125), 1 100 Tonnes POX (Co Previous	122.46 122.40 128.15 125.80 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Barley 10 (26). Sharley 10 (26). High/Low 101.5 98.0)) i
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Jan Feb Mer Apr May Jun Turnover WOOK After au Austral finer m steedle indicate wharp g	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2 mother au lian sales lerine woo r appears or was pre-	211 25 211 25 211 00 203 50 196 00 189 00 189 00 182 75 177.50 7402) lots of rge ahead ithis week, isle, the mai ance yester actically un ahead of its uple of week	High/Low 214.25 210.75 214.00 210.25 214.00 210.25 217.25 204.00 189.50 196.75 185.75 183.00 180.75 179.50 of 100 tonnes at opening mainly affecting fiet had a day. The market schanged at 599 steropecady	Jan Mar May Jun Barley Jen Mar Turnove Turnove PIGS - Nov Jan Fob Mar	122.60 128.10 129.10 129.10 130.35 Close 118.25 121.40 rr Wheat r lots of London Close 102.0 99.0 104.5 105.0	122.20 125.67 129.70 129.95 Previous 121.00 1454 (125), i 100 Tonnes 102.0 98.0 103.0 106.0	122.60 122.40 128.15 125.80 129.10 126 90 130.25 130.15 High/Low 119.25 121.30 Barley 10 (29))) i
Jan Peb Mar Apr Apr May Jun Turnover Turnover Turnover troot. After an Austral Indicate which is sharp p outlook	211.00 210.50 204.00 197.00 190.00 183.25 179.50 15636 (2 nother sulan sales erine woo er appears or was prie silightly osals e co	211 25 211.00 203.50 186.00 188.05 188.05 187.50 7402] lots of this week, ole, the men accically un alvead of it uple of week	High/Low 214.25 210.75 214.00 210.25 217.25 207.25 207.25 204.00 189.50 196.75 182.50 189.75 182.50 189.75 185.75 183.00 180.75 179.50 of 100 tennes at opening mainly affecting riset had a day. The market techanged at 599 is unexpectedly its age. The season is	Jan Mar May Jun Barkey Jan Mar Turnove Turnove PIGS - Nov Jan Mar	122.60 128.10 129.10 130.35 Close 118.25 121.40 Tr. Wheat I lots of London Close 102.0 99.0 104.5 105.5	122.20 125.62 129.70 129.95 Previous 121.00 454 (125), 1 100 Tonnes 102.0 98.0 103.0	122.50 122.40 128.15 125.60 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Sarley 10 (26). Ish Settlement High/Low 101.5 98.0 104.0)) i
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Jan Peh Mar Agr Agr Jun Turnover Turnover Austral Inner m steade Indicate which is consider and do	211.00 210.50 204.00 197.00 197.00 190.00 183.25 179.50 15636 (2 mother su lian sales with sales or appears or was price sales a slightly seak a co to revoil sared to bo	211 25 211.00 203.50 195.00 195.00 195.00 195.07 195.07 197.50 17	High/Low 214.25 210.75 214.00 210.25 217.25 201.00 199.50 196.75 185.75 183.00 190.75 179.50 of 100 tennes at opening mainly affecting riset had a day. The market changed at 599 is unexpectedly six age. The season is ar after the ups	Jan Mar May Jun Bartey Jen Mar Turnove Turnove Jan Fob Mar Apr May Turnove Turnove Turnove Turnove May Turnove	122.60 128.10 129.10 130.35 Close 118.25 121.40 Fr. Wheat r lots of r 102.0 99.0 104.5 105.0 105.0 105.0 105.0	122.20 125.67 129.70 129.95 Previous 121.00 121.00 Tonnes 102.0 98.0 103.0 106.0 lots of 3.2	122.60 122.40 128.15 125.60 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Barley 10 (25). High/Low 101.5 98.0 104.0 105.0 105.0)) i
Jan Peb Mar Agr Agr Agr Jun Turnover TerOOs. After as Austral finer sheadie indicate which is sharp; outlook consides and dos agagon	211.00 210.50 204.00 197.00 197.00 190.00 183.25 179.50 15636 (2 nother su than sales erine wood or appears or was priss slightly beak a co to wood was of the was of the	211 25 211.00 210.00 196.00 196.00 198.00 188.00 188.00 188.70 177.50 177.50 177.50 178.00 18	High/Low 214.25 210.75 214.00 210.25 214.00 210.25 215.20 196.75 185.75 183.00 180.75 179.50 of 100 tonnea at opening mainly affecting friet had a day. The market changed at 599 is unexpectedly like age. The season is are after the upe	Jan Mar May Jun Bartey Jen Mar Turnove Turnove Jan Fob Mar Apr May Turnove Turnove Turnove Turnove May Turnove	122.60 128.10 129.10 129.10 130.35 Close 118.25 121.40 rr Wheat r lots of London Close 102.0 99.0 104.5 105.5 105.0	122.20 125.67 129.70 129.95 Previous 121.00 121.00 Tonnes 102.0 98.0 103.0 106.0 lots of 3.2	122.60 122.40 128.15 125.60 129.10 126 90 130.25 130.15 High/Low 118.25 121.30 Barley 10 (25). High/Low 101.5 98.0 104.0 105.0 105.0)) i

Prev.

(Prices supplied by Amalgamated Metal Tracing) en, 99.7% purity (\$ per tonne) Cesh 1138-39 3 months 1166-67 1132-3 1160-61 Copper, Grade A (£ per to Cesh 1348-50 3 months 1325.5-6

WORLD COMMODITIES PRICES

278-78.5 290-90.25	278-9 290-0.25	291/290	279-8.5 290.75-1.0	290.5-1.0	13,319 lots
er lonne)				Total daily	turnover 2,225 lots
7295-305 7356-66	7240-80 7310-20	7295 7385/7330	7260-65 7330-40	7350-56	18,798 lots
tonne)				Total delly	turnover 3,195 lots
5510-15 5566-70	5515-25 5575-77	5515/5460 5570/5520	5460-85 5525-30	5555-5560	4,909 lots
ial High Grad	le (\$ per tonne)		Total daily	turnover 6,438 lots
1049-50 1086-67	1032-34 1050-51	1048.5 1086/1051	1048-8.5 1065-6.5	1065-65.5	23,054 lots
ng £/\$ rate: 107	3 months: 1.	7484	6 months: 1.7	257	9 months: 1.7076
	290-90.25 er tonne) 7295-305 7356-85 tonne) 5510-15 5566-70 fall High Grad 1049-50 1068-67 ag £/\$ rate:	290-90.25 290-0.26 (or torine) 7295-305 7240-80 7310-20 (onne) 5510-15 5515-25 5565-70 5575-77 (oil High Grade (\$ per torine) 1049-50 1032-34 1050-51 ag £15 mate:	290-90.25 290-0.26 291/290 er torine) 7295-305 7240-80 7295 7255-85 7310-20 7386/7330 10nne) 5510-15 5515-25 5515/5490 5565-70 5576-77 5570/5520 fai Nigh Grade (\$ per torine) 1049-50 1032-34 1048.5 1086-87 1050-51 1086/1051 ag £/\$ nate:	290-90.25 290-0.25 291/290 290.75-1.0 (er torine) (726-305 7240-80 7286 730-20 7386/7330 7280-85 7310-20 7386/7330 730-40 (1000ne) (726-65 7310-20 7386/7330 730-40 (1000ne) (726-65 730-726) (72	290-90.25 290-0.26 291/290 290.75-1.0 290.5-1.0 re tonine) Total delty 7295-305 7240-80 7285 7280-85 7310-20 7366/7330 7330-40 7350-55 1000ne) Total delty 5510-15 5515-25 5515/5480 5460-85 5255-30 5565-77 5570/520 5255-30 5555-5560 Total delty 1049-50 1032-34 1048-5 1048-8.5 1048-8.5 1068-67 1050-61 1096/1051 1085-6.5 1065-85.5

				Ne	w Y	ork		
	ILLION MA			GOLL	100 tray	oz.; \$/troy o	Z .	_
					Close	Previous	High/Low	
(so enii) bi	a price	laviupo 2		Nov	358.6	355.0	0	0
058	355,95-356			Dec	357.3	356.7	358.2	351
ening	356.60-356.	.90		Jan	358.0	358.2	0	0
orning fix	358.45	201,327		Feb	360.1	359.5	361.1	35
ternoon fix		200,591		Apr	362.5	361.9	363.2	36
ny's high	357.00-357			Just	385.0	3364.4	365.6	38
ry's low	355.40-356.	.10		Aug	367.7	357.1	366.2	368
co Ldn Ma	an Gald La	nding Rates (Vs	IES	Qc2	370.3	389.7	0	œ
		<u> </u>	<u></u>	Doc	373.1	372.5	373. 7	37.
months edinom	4.51 4.58	6 months 12 months	4.42 4.32	PLAT	NUSM 50 t	roy oz, Øtro	y oz.	_
months	4.50		_		Close	Previous	High/Low	
wer fix	p/fine oz	US cts ec	ulv	Jen	355.4	364.4	366.8	36
oł.	278.53	404.00		Apr	368.2	367.2	369.0	36
months	234.60	410.05		Jed	371.0	370.0	0	0
months	239.95	414.75	•	Oct	377.0	376.0	378.0	37
months	251.80	425,55		SILVE	R 5,000 tr	by oz. centr	vitray az.	
					Close	Previous	High/Low	
				Моч	403.8	402.6	402.5	400
				Dec	404.8	403.8	408.5	401
				Jen	406,4	405.4	٥	0
OFF COM				Mar	410.7	409.7	412.0	407
rices suppi	ed by Engi	Pitard Metals)		May	414.8	413.7	415.0	411
				11	446.4	****		

					HIGH	GRADE C	OPPER 25,0	100 the: c
					_	Close	Previous	High/Lo
					Nov	105.20	105.00	105.70
ED OPTI	DNS			-	Dec	104.35	104.60	105.30
		-:-			. Jan	103.60	103.90	103.95
	Jen	Mar	Jan	Mar	Feb	103.20	103.50	103.80
	76	62	2	7	Mer	102.70	103.00	103,50
	36	30	11	25	Apr	102.05	102.35	0
	12	12	38	67	May	101.60	101.50	102.10
					kn	101.05	101.35	101.60
<u> </u>	Dec	Mar	Dec	Mer	Jul	100.60	100.90	101.25
	19	72	7	21	- Aug	100.20	100.50	0
	8	57	21	31	CRUD	E OIL (Lig	ht) 42,000 (JS galla
	2	74	40	43		Latest	Previous	High/Lo
					Dec	22.62	22.50	22.82
					Jan	22.46	22.38	22.54
					Feb	22.20	22.13	22,35
					Mer	21.94	21.89	22.07
Çrude	Jan	Feb	Jan	Feb	Apr	21.67	21.65	21,60
	38	46	58	93	· May	21.50	21.45	21.59
	20	30	92		Jean	21,30	21.27	21.38
	8		132		Jul Bee	21.19	21.13	21.22
					Sep	20.97	26.92	21.00

200.50-201.00 206.25-206.75

356.50-357.50 396.50-367.50

725 750 775

2160 2200

HEAT			dis, cents/U	is gelis	<u> </u>	icag			
	Letest	Previous	High/Low		SOYA	BEAKS 5,	000 bu min; a	cents/80lb b	ushel
Dec Jan	8650 8691	6656 67 12	8758 6810	8830 6875		Close	Previous	High/Low	_
Feb	8580	6599	8885	6560	Nov	558/2	548/2	557/0	550/
May	5825	5790	5860	5B 10	Jan	557/4	549/0	558/6	552/
wg	5730	5890	5730	5730	Mar	565/4	567/4	967 <i>1</i> 0	560/
					May	573/6 581/2	569/9 574/4	575/4 583/0	509 <i>)</i> 578/
					Aug	563/0	576/0	683/0	58Q/
COC C	18 10 tonn	es;\$/tonne			Sep	578/4	571/4	578/0	576
	Close	Previous			Nov Jan	578/2 567/4	574/0	579/0	676/
			High/Low				583/0	0	0
Dec Mar	1199 1264	1204 1265	1210 1271	1198 1263	SOTA		60,000 Rbe; d		
May	1300	1300	1303	1298		Close	Previous	High/Low	
Jul	1334	1335	1338	1334	Dec	18.87	18.73	18.96	18.7
Sep Dec	1359 1394	1380 1395 -	1363 1402	1360 1366	Jen Mer	18.99 19.28	18.87	19.11	18.9
Mar	1429	1430	0	0	May	19.58	19.21 19.48	19.43 19.73	1 <u>9.2</u> 19.5
Way	1452	1453	1480	1460	Jul	19.85	19.78	20.02	19.8
Jul	1472	1473	0	0	Aug	20.00	19.95	20.15	20.0
Sep	1500	1496	a	0	Sep	20.12	20,10	20.27	20.1
					Oct	20.11 20.60	20.15	20.30	20.1
							20.45	20.50	20.4
COFFE	SE "C" 37,	5008ba; cer	rip/libe		SOYA		AL 100 tone;		
	Close	Previous	High/Low			Close	Previous	High/Low	
Dec	79.25	79.00	79,40	78.80	Dec	180.9	178.2	181.5	179.
Mar	83.25	82.85	83.30	82.75	Jen Mer	176.9 176.7	176.1 174.5	179.5	177.
May	85.80	85.25	85.80	65.30	May	175.7	173.3	177.5 176.3	175. 174.
ш	86.15	87.95	88.40	87.65	Jul	178.9	173.3	176.0	174.
Вер	91.25	99.90	60.60	90.25	Aug	175.2	173.0	176.2	174.
Dec Mar	95.00 97.50	94.15 97.65	0	0	Sep	175.8	173.5	178.0	174
	87.20	B1.00		•	Oct	185.2 185.7	163.7	186.5	184.
					Dec		184.5	186.5	185.
BUGA		<u>~11~ 112,0</u>	00 lbs; cent	14/RbS	MAIZ		min; cente/5	6ib bushel	
	Close	Previous	High/Low			Close	Previous	High/Low	
Jer	8.27	8.55	8.51	8.22	Dec	246/0	243/2	246/0	244
May	8.26	8.50	8.46	8.22	Mar	255/6	252/6	255/6	253/
Dei Coo	8.27	8.45	8.40	8.18	May Jul	252/4	259/2	262/6	290/
Oct Mar	8.28 8.27	8.45 8.42	8.28 8.36	8.15 8.22	Sep	267/4 260/0	264/2 257/8	267/6 260/2	205/ 259/
-	U.Z.	4.42	0.30	0.22	Dac	257/0	255/2	257/0	255
					Mar	254/0	262/0	0	0
COTTO	OM 50 000	cents/lbs			WHEA	T 5.000 bu	ı πɨn; cente/	BOth-trustel	
	Close	Previous	High/Low	1	. —	Close	Previous	High/Low	-
					Dec	352/4	347/2	352/6	347/
Dec Mar	57.52 59.30	58.42 60.49	<i>57.79</i> 58.70	57,25 59,25	Mer	353/4	347/6	353/6	346/
May	59.87	51,03	60.25	98.20 59.20	May	338/0	332/6	338/4	384/1
Jul	60.62	61.70	60.90	60.60	Jul	321/0	316/2	321/0	318/
Oct	62.77	63.27	62.85	62.77	Бер	326/0	321/0	326/0	326/
Dec	63.10	63.59	63.30	63.00	Dec	335/0	330/2	336/0	3321
Mer	84.55	65.02	0	0	LIVE	ATTLE 40	,000 lbs; con	ta/fbs	٠.
						Close .	Previous	High/Low	
					Dec	74.95	75.25	75.50	74.80
ORAH	RE JUICE	15,000 lbs	conts/lbs		Feb	76.06	75.47	75.80	74.9
	Close	Previous	High/Low		Apr	74.85	74.92	75.20	74,6
No-					Jun	70.57	70.85	71.06	70.50
Nov Jan	170.80 176.66	188.70	171.00 176.80	168.70 171,40	Aug	68.60	68.95	69.26	95.60
Mar	176.55	171.80 172.10	177.10	171.60	Oct	69.50 20.60	89.50	GB.85	60.60
May	177.50	172.50	173.00	171.75	200	79,60	70.50	70.80	الجناب
أللأ	177,15	172.15	178.50	173.50	LIVE	IO 93 40,0	00 lb; cente/1	De C	
Sep	174.00	171.85	174.00	174.00		Close	Previous	High/Low	
Nov Jen	161.25 160.45	100.85	0	0.	Dec	41.85		42.05	41.60
Mar	180.45	160.35 160.35	0	9 .	Feb	42.82	42.12 43.10	42.05 42.97	41.50 42.57
	*******	100.40	0	•	Apr	40.55	40.77 ·	40.80	40.60
					'jau	45.45	45.55	46,A7	45.23
					, Jul	45.42	45.55	45.55	45.2
440	ICES .				Aug	44,32	44,42	44,35	44.15
REU	TERS (Be	se: Septem	ber 18 193	100}	Oct Dec	41,12 41,80	41,20 41,40	41.25 41.60	41.05
	Nov.1			yr #go	_		41.40		71/4
=	1625.0	1625.0	1824,4	1699.4	-CHIK		(0,000 lbs; cr	_	.
DOI	JONES (Base: Dec.	31 1974 =	100)	<u> </u>	Closs	Previous	High/Low	00.00
	Nov.1	2 Nov.11	meth ag	ут аро	Feb	39.67 39.62	40.47 40.40	40.75 40.60	39.00
Spot	112.96	112.52	114.18	123,73	May	40.55	41.90	41.65	40.25
	res 121.45		122.82	127.15	Jul	41.45	42.25	42.40	41,06
					Auc	40.02	40.87	41.00	40.02

(3/1/75)

MARDAY MONEMBER

Marie Res. .. Marie Comme

Electronic Control MARKET LAND . Now Array No.

Barton St. والمجامية ويموري

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26.77

Currency nerves depress share prices CONCERN over sterling, and the latest economic statistics both in the UK and across the Atlantic, brought a shift in confidence in the London stock market yesterday. The gains of Last Doctors: the previous session were eliminated as sterling slipped to challenge the DM2.90 level, undermining hopes that base rates can be cut tomorrow when the latest inflation data are released. Wider economic sentiment was dented by news that UK industrial output fell by an annualised 1.7 per cent in September. A final discouragement came when Wall Street fell 14 Dow points in early trading after the

day's base rate optimism blew announcement of increased US producer prices last month. The continued weakness in domestic industrial production dealt a further blow to the

Setback

Reuters

AN international conference

held by Reuters for securities

honses and institutions in the US led to sharp falls for the

shares in London and in New York, where they are traded in

the form of American deposi-

tary receipts (ADRs).
The conference was con-

ducted by telephone from Lon-don and hosted by Mr Peter

Job, Reuters' chief executive. It

contained few surprises, but there was a reminder that

income would be held down

next year and also a strong

suggestion that Reuters was

considering acquisitions in pre-viously uncharted territory.

closed in London on Tuesday but the ADRs declined by \$1,

and when London opened yes-

terday the shares fell sharply. They recovered, but only to fall

back in the afternoon on fur-

ther US weakness to close 46

down on the day at 920p. Turn-

over came to 2.1m, heavy for

in the UK, Kleinwort Benson

and James Capel were said to have turned bearish on the

stock. Capel said it did not

alter its stance. However, it is a traditional bear of the shares

and was last night sending out to clients a substantial docu-

ment on the prospects for the

company's trading systems. Kleinwort shifted its view from

long-term buy to trading sell

and long-term hold.
In New York, Goldman

Sachs was said to have cut its

1992 estimate for Reuters from £396m. However, Mr Eric Philo

still regarded the company as a buy and had held his forecasts.

On the other hand, US broking house Bear Stearns, also cited

as a seller, said that after the conference it decided the out-

look was "not as positive as previously thought". Yester-day, by midday New York

time, Reuters ADRs were down \$114 at \$4914 in reasonably

Ratners continued its rapid

descent, with more brokers

said to have moved profits expectations for the jewellery group sharply lower after simi-lar moves earlier this week.

At their worst Ratners fell to

45p before steadying to close 8 off at 49p. The shares began the week at 70p and at their

heavy trade.

Ratners weak

the stock.

It was held after the market

for

. .

scene was quieter yesterday but comments on the business outlook from Renters, the 400p level. Turnover expanded

to 7.3m, far in excess of average levels.

The shares have been ravaged by worries about the pos-sibility of poor sales in the run-up to Christmas and there are lingering fears that Rat-ners' dividend may be cut.

Account Dealing Dates

Nov 22

Dec 2

the Christmas selling season

the mainstay of the retail trade, unsettled store shares.

After opening lower as Tues-

itself out, the stock market

turned lower in moderate sell-

ing pressure. The corporate

nge may taka place from Mass days earlier.

Account Day: Nov 18

Dec 5

Dec 5

Dec 16

Steetley alert

The market was rife with stories that a long-mooted bid for Steetley, the building materials group, was imminent. The stock has risen from around 270p to the current level in lit-tle more than three weeks as talk of a takeover have circulated in the market.

Steetley shares climbed 13 to 330p yesterday, with specula-tors said to have paid up to 334p for stock. Turnover amounted to 1m shares, well down on recent bid-inspired levels which included more than 3m changing hands on

Redland was the speculators' favourite to launch an offer for Steetley but building sector specialists now discount that angle. However, Redland was still put forward as a possible "white knight" against an unwanted bid from the Continent. "The company would undoubtedly prefer marriage to rape," said one analyst.

Overseas predators men-

tioned yesterday included Lafarge and Imetal. The latter, the fourth largest French building materials company, was seen as a credible hidder and is already involved in a News that SmithKline Bee-cham had to withdraw 5m bottles of Lucozade from shops throughout the UK, following a suspected plot by animal rights activists to contaminate the drink, depressed the shares. The "A" stock fell 14 at the start of trading but picked up slowly to finish a net 10 off at 808p. The fall was mainly the

result of negative sentiment

Share prices were easier from the opening and, with the premium on the FT-SE December futures contract narrowing sharply, losses were soon extended. There was no effective improvement during the session and share prices ended very near the day's low, with City's hopes that the economic the pound still weak in late recession is bottoming out. trading.
The FT-SE Index closed 29 Nervousness over prospects for

global communications group, discouraged the London mar-

points down at 2.546.5. The loss of the Footsle 2,550 mark disappointed the equity market chartists, some of whom fear a further setback from this level. Trading volume remained relatively light yesterday, when the Seaq-reported total reached 452m shares. The 513.6m total of the previous

worries as Lucozade constitutes less than 2 per cent of the company's sales.
The slide suffered by Fisons following recent profit forecast cuts appeared to abate. The

the beginning of the month, recovered 7 yesterday to 419p. British Borneo shares returned from suspension, closing at 216p compared with a pre-suspension level of 228p, after the group revealed that it had bought Norsk Hydro's UK oil and gas interests for £57.7m, funded by a placing of 27m British Borneo shares at 205p

Analysts were positive on the deal. Mr Keith Morris at Carr Kitcat & Aitken said the transaction "kicks British Borneo into the front rank of exploration and production stocks, with the added bonus that British Borneo offers a useful yield of just over 4 per Aran Energy, which dipped

below the 20p mark at one point on Tuesday amid unwar-ranted stories of a rights issue,

recovered 3 to 22p. The com-pany is thought to be close to revealing details for the fund-ing of its interest in the Alba Shell, scheduled to announce third-quarter figures today, lost 11 to 504p on 2.4m shares traded; estimates of historic cost net income range from £540m to £740m, with the replacement cost range extending from £510m to £590m. The performance of the group's struggling chemicals operations will be scutinised very carefully, specialists said.

Burmah-Castrol, still reflecting a hefty profits downgradeby Nomura weskened a

gradeby Nomura, weakened a further 15 to 535p. The Lasmo-Ultramar bid battle moved a step further as Lasmo shareholders gave an emphatic thumbs t Lasmo board, with almost all attending the egm voting in favour of the bid. Lasmo eased rather than genuine trading 3 to 311p, while Ultramar

NEW HIGHS AND LOWS FOR 1991

NEW MIGHS (IDS.
BRITISH FURDS (S) Treas. 3pc 1992, Fdg.
Gpc Ln. 1993, Tr. 2pc H. 1992, Tr. 2pc H.
1994, Tr. 2pc H. 1992, Tr. 2pc H.
1994, Tr. 2pc H. 1996, Tr. 2pc H.
2004, Tr. 2pc H.
2p

Cowle (T). PAPERS (T) Aspen Comms. TEXTRES (T) Hicking Pensucst, TRANSPC (T) NFC Var. Vig., TRUSTS (B) Berry Starquest, Dertwoor, Gruhams Rintest, Jecusy Asset Mingan, Murry Smaller Mids. 8, Murrys Spit Cap. Zero Div. Pt., OB.S (2) Evergreen Res., Total B, MRNES (3) Oe Boers Linted Units, Dornt Res., Nan Pers.

(3) De Beers Linted Units, Donai Res., Nava Res., Res. LOWS (34).

AMERICANS (1) Tenneco, CANADIANS (1) Cut Canada, SULLISSOS (1) Elsa Circle, Hoge à Hill, Lovell (1/1), Fibid. Turnes, CHERICALS (1) Astra, STORES (2) Ramara, Do. 6*1p Pr., ELECTRICALS (2) Ericason (J.M. Kode Int., Same, ENGSMEERING (2) Beesford, Victors, POODS (5) Albert Fisher, Abbley 8*4 p. Pt., Gragge, BRUSSTRALIS (3) ADT, Brit. Asnophole, Gesteller, Pillongon, T. & N., LERINES (2) Asled Radio, Do. 8pc Lr. 2011, Konick, TSW. Market Parketts (1) Marcell Comm., PROPERTY (2) Anglo St. James, UK Land, Stöbil (1) Sylo, TRUSTS (2) Kaland, Stöbil (1) Sylo, TRUSTS (2) Kaland, Stöbil (1) Sylo, TRUSTS (2) Kaland, & Lowlande,

■ NORTH WEST WATER has

Sep 1991 dipped 3½ to 343½p.

sure to mortgage indemnity.
Food retailers were upset by the near £100m rights issue kets group. Morrison follows Tesco, Argyll, J. Sainsbury and

267p on the cash-call news. The price cutting war left Asda 2½ off at 43½p, Tesco 8 lower at 227p and Sainsbury the same amount down at 345p. Argyll shipped 5% to 280%p.
Northern Foods remained

510p.
Independent_television_companies were firm in a weak market after Mr Kenneth Baker, the home secretary, announced that they will have their special levy payments reduced in the last year of the old regime. Ulster was up a penny at 150p and Scottish Television held at 609p.

Leisure shares were steady ahead of a positive note by

APPOINTMENTS

Trade **Indemnity** turns to Australia

TRADE INDEMNITY, the UK's recession-battered trade credit insurer, has turned to its Australian subsidiary to recruit a new managing director. Vic Jacob, now 55, is currently in charge at Trade Indemnity Australia, An accountant with considerable experience in merchant banking and export credit insurance down under, he takes over day-to-day run-ning of TI from Richard Duggan, who resigned as TI's general manager and chief executive just over a week ago.

Jacob was once general man-ager of Australia's government-owned export credit risks insurer, Export Finance and Insurance Corporation, and will no doubt be keen to continue his predecessor's efforts to guide Ti - which has traditionally focused on domestic business - into that area. This will not, however, be an

easy task. Jacob takes over a

company which in the space of nine months has posted record

losses, passed its dividend and

pulled out of the race to

acquire the Insurance Services

Group, the government-owned

short-term export credit insur-

ance currently in the throes of

and md of Lynton, its property company, and md of BAA Holdings, has been appointed to the main board.

privatisation. To make matters just a little bit more difficult, Jacob takes over without a finance director. Keith White, the previous incumbent, group financial director to succeed Archie Ramsay, who announced his resignation this week after just six months in a non-executive director. Hewlett-Packard ANGLIAN WATER has High flyers

BAA, the UK airports operator, has promoted Joy Weston to the post of operations director for Gatwick Airport, following the retirement of Ian Hamilton after 25 years with BAA. In an unusual position for a woman, the former commercial director will be in charge of a department of over 1,000 peo-ple, with responsibility for everything from terminal

operations to the fire service. This is the second appointment of a woman in high places in the UK airline industry in recent days, Kate Jen-kins, previously in charge of human resources at the Royal Mail, has just been hired on a trouble-shooting assignment for Heathrow's passenger and baggage transfer services.

In another move at BAA. Gordon Edington, chairman

its commercial developments subsidiary; he was md of Morganite Thermal Ceramics.

■ NORTHUMBRIAN WATER has appointed John Brady

(above right) to the new post of environment and technology director. He continues as chairman of Renovexx

Terry Smith as a director of the company and president of its North American subsidiary. Smith's departure follows the appointment in August of Jim Maxmin, a US marketing man, to be chief executive of the UK group. Last month Maxmin announced a manage-ment reorganisation which included taking out layers of management in the US and UK and moving the US head office to a smaller building.

Technology. ■ GLOBE PETROLEUM has appointed Michael Smith (above left), hitherto a non-executive, as its chairman and chief executive; he succeeds Michael Plant, who stens down from the chairmanship to become a non-executive.

CASPEN OIL has appointed Adrian Young a director following its acquisition of his

companies. ■ Peter Wells is promoted to sales and commercial director of Brush Transformers, part of HAWKER SIDDELEY, from export sales director. M Andrew Hills, Stuart Nelson and Derek Pooley, mds of AEA TECHNOLOGY, have been appointed to the UKAEA board.

■ Peter Singleton is promoted

International Management

to the LEP-SWIFT

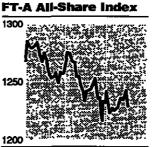
Laura Ashley resignation

LAURA ASHLEY Holdings, the fashion and furnishings group, announces the resignation of

Maxmin had said then that the group suffered from a fragmented management and would be run as a single international business Smith will be replaced,

though the role of his replacement will be different. Before Maxmin arrived. Laura Ashley's prospects were revived by painful rationalisa-tion, involving 1,500 job losses and seven factory closures, the sale of non-core businesses and a £30m cash injection from the Aeon Group of Japan, which has a 15 per cent stake.

The international blue chips drew little benefit from the



session reflected customer, or retail, business worth only

£693.6m, according to Stock

Exchange statistics. Low retail

volume in equities remains a

serious problem for the Lon-

don-based securities industry.

The City fears another round

of staff cutbacks by securities

hopes delivered from the for-

eign exchange markets

inspired falls in consumer

issues ranging from the store groups to the breweries. Simi-

lar factors lay behind a setback among building and construc-tion issues although here the

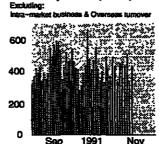
general picture included con-

tinuing speculation that a Con-

tinental company plans a bid foray into the London market.

The blow to interest rate

Equity Shares Traded Turnover by volume (million)



Tuesday's rally in Royal Insurance, the composite insurance group regarded as the worst affected by substan-tial losses in the UK mortgage indemnity market, was a short-lived affair. Royal shares dropped 18 to 291p ahead of today's third-quarter figures, which the market hopes will be accompanied by a comprehen sive run-down on Royal's expotwo factors: firstly the latest supermarket price war instigated by Asda, and secondly by launched by William Morrison, the Northern-based supermar-

Asda in raising cash via a

under pressure from cashraising fears in connection with its probable purchase of some of Express Dairy's busi-nesses from Grand Metropolitan, with the stock 7 lower at

ICI and the shares fell back 22 ume. Peter John, Joel Kibazo, Steve Thompson.

■ Other market statistics, including the FT-Actuaries Share Indices and London Traded Options,

Five to Fifteen Years

Kleinwort Benson sent out to clients last night. The securities house argues that the sector has bottomed out and is

currency markets but were unsettled by the indications of

recessionary pressures in the

US. ICI gave ground and Reu-

ters fell sharply on the compa

ny's comments on the outlook

to unsettle investment views

on the equity market in the

wake of comments last week from the Governor of the Bank of England. Mr Trevor Laug-

harne at Kleinwort Benson

Securities said that many com-

pany boardrooms will be re-

considering dividend policies in the light of lower inflation

and the Governor's remarks

British Steel, which focused

attention on its dividend pros-

pects this week in its report of

steadied vesterday as a few

buyers at last put in an appear-

beavy fall in interim profits,

Dividend worries continued

Ordinary Share

FT-SE 100 Share

Ord. Div. Yield

FT-SE Eurotrack 200

●Earning Yid %(full) ●P/E Ratio(Net)(☆)

SEAQ Bargns 4.45pm

Open 9 am 10 am 1970.0

FT-SE 100, Hourty change:

Ordinary Share Index. Hourly changes

Open 2574.1 2589.4 10 am 2565.9

Open 10 am 11 am 1162.07

7.24 17.35

23,972

FT-SE Eurotrack 200, Hourly changes Day's High 1163.81

26,518 683.61 26,446 431.2

Turnover in FKI rose to 13m shares as the stock slipped 6% to 52p after the company reported a drop in interim profits from £26.3m to £13.5m, a cut in the dividend and the chair-

following a 36 per cent advance in half-time profits to £22.4m boosted VSEL, which forged ahead 26 to 465p.

A bearish review on the

nents sector. BBA gave up 6 to 136p while GKN eased 5 to 318p. T & N lost 4 to 139p. BOC, which has been strong appeared to run out of steam general market weakness

MARKET REPORTERS:

beginning to pick up. It high-lights Ladbroke (up 4 at 266p), penny at 646p) and Queens Rank Organisation (off a oat Houses (a fraction easier

man's resignation. An upbeat trading statement

notor industry from County NatWest cast a shadow over a number of stocks in the compo-

ahead of results due today. and profit-taking prompted a retreat of 6 tp 583p. There were few takers for

TRADING VOLUME IN MAJOR STOCKS

FINANCIAL TIMES STOCK INDICES

1972.0 1975.5 1956.7

16.51

31,117 507.2

Day's Low 1955.8

Day's Low 2545,6

Day's Low 1158,13

1 pm 2 pm 3 pm 4 pm 1985.1 1958.8 1959.8 1960.4

1 pm 2 pm 3 pm 4 pm 2564.9 2546.8 2547.8 2552.0

87.94 (18/9)

(2/10)

2108.3

2679.6

(2/9)

Indices*

Gilt Edged

Bargaine

5-Day average

"SE Activity 1974.

texcluding intra-market

London report and

latest Share index:

(2/1)

(2/1)

(16/1)

127.0

2054.8 (16/1)

(16/1)

Basis 100 Gort, Socs 15/10/25, Flood int. 1828, challean

GILT EDGED ACTIVITY

1/7/35, Gold reines 12/3/56, Basis 1000 FT-SE 100 8 FT-SE Euroback 200 26/10/50, ← NO 16/40 ← P

(9/1/35)

2108.3

734.7

938.62 1198.60 938.62

105.4 50.53

(28/11/47) (3/1/75)

2679,6 956.9 (2/8/91) (23/7/84)

Nov 12 Nov 11

92,4

Nov 11

88,97

2548.5 2575.5 2554.9 2559.0 2638.0

7.80 18.50

26,049 683.31

12 pm 1965.2

12 pm 2554.7

Day's High 1981.5

Day's High 2574.2

12 pm 1 pm 1182.51 1162.82

EQUITY FUTURES AND OPTIONS TRADING

FOOTSIE futures traders ing UK securities house.
reported an erratic session
yesterday, with sentiment on talk that a cut in UK base affected by talk of a sell pro-gramme, fading hopes of a cut in UK base rates and a larger rates would now not materialise because of the recent weakthan expected increase in October US producer prices, writes Joel Kibazo.

Having opened steadily following a firm Wall Street, the

ness in sterling. It was also affected by selling from independent traders on news of the higher than modiated size. December Footsle future

gher than predicted rise in US producer prices. At the official close, December was 2,572, down 13 on the previous session, but at a pre-

5 noints above its estimated fair value premium. Turnover was above 7.000. Turnover in the traded options market reached 27,980 British Steel was the busiest stock option, with a day's total

of 2.647 contracts dealt. A

seller of the January 110 puts at 30p helped to steady shares in the cash market, which fell

heavily on Monday and Tues-

day following the company's

retreated on speculation of a sell programme from a lead-LONDON SHARE SERVICE

INT. BANK AND O'SEAS **BRITISH FUNDS** BRITISH FUNDS—Contd "Shorts" (Lives up
991) 961; Iras. 8c 1991
1004; Iras. 8c 1991
1004; Iras. 8c 1991
1004; Iras. 124 pr. 1992;
1332; 225; Iras. 8c 1992; 11
1332; 225; Iras. 8c 1992; 11
1008; 984; Iras. 8c 1992; 11
1008; 984; Iras. 8c 1992; 11
1008; 984; Iras. 8c 1992; 10
1004; 1014; 1016; Iras. 1019; 1019; 1014; 1016; Iras. 1019; 1019; 1014; 1016; Iras. 101; 1019; 1019; 1014; 1019; Iras. 124 pr. 1993; 1014; 1014; 1016; Iras. 101; 1019 **CORPORATION LOANS** Over Fifteen
1158 1058 fress \$1 pc 2003-07...
936 \$4 fress \$1 pc 2007 st ...
129 1188 fress \$1 pc 2007 st ...
98 86 fress \$1 pc 2007 st ...
98 86 fress \$2 pc 2008 st ...
89 4 \$6 fress \$2 pc 2008 st ...
89 4 \$6 fress \$2 pc 2008 st ...
89 4 \$6 fress \$2 pc 2008 st ...
97 18 83 4 Conv 9cc 2011 st ...
98 19 134 Cm. 9cc 2011 st ...
66 58 4 fress 59 pc 2009-12st ...
8548 76 fress 79 pc 2009-12st ...
125 4 113 4 Ench 12pc 13-17 ... **COMMONWEALTH & AFRICAN LOANS** 971-1 841-15th Rhod. 87-92 Assid 971-1 4.62 LOANS

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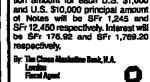
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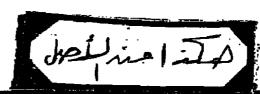
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FOREIGN EXCHANGES

Dollar swings in busy trading

THE DOLLAR finished unchanged after fluctuating in a wide range in busy dealing as the market tried to assess disappointing US inflation figures and an official warning that Germany could slide into recession next vear.

The dollar had opened slightly firmer in Europe at around DM1.6380, where it remained until the release of the US October producer price

figures. The US currency advanced to DM1.6430 after it was announced that prices had risen by 0.7 per cent compared with forecasts of a 0.1 per cent rise. There were suggestions that if inflationary pressures are building, the Federal Reserve will not be able to lower interest rates any fur-ther, and this attracted dollar buyers.

But on reflection dealers began to have second thoughts about the data. Some economists said the figures may have just been a one-off, while others argued that rising inilation and a weak economy could be the worst possible combination for the dollar.

In any case, there was active selling on the inter-bank market after the numbers were released and the dollar fell to a

just above DM1.6300. The then dollar bounced off that level on a report that the									
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All SDR rates are for Mov.L2

Mr Juergen Eeckhoff, state sec-retary in the German Econom-ics Ministry, had said that high wage settlements may make a "march into recession"

unavoidable. By the close the dollar was higher at DM1.6400 from DM1.6350. The dollar is still stuck in the middle of a trading range, identified by analysts as DM1.6280 to DM1.6480. The dollar rose against the yen on growing speculation that Japanese interest rates will soon be cut. Most analysts believed the official discount rate would be lowered by ½ point to 5 per cent. The dollar closed at Y130.10 from Y129.60;

while the D-Mark finished at Y79.50 from Y79.25.
The comments by Mr Eeckhoff caused the mark to weaken slightly, which led to a lessening of tension within the ERM. The mark slipped to L752.50 from L753.00, as light profit-taking set in after the

gains posted by the mark against the lira in recent days. The mark's softness belped sterling hold above DM2.90. On Tuesday the Bank of England supported the pound when it slipped below that level. Sterling's weakness has dampened the speculation about an early cut in interest rates, which in turn has contributed to the pound's steadier tone.

Sterling closed higher at
DM2.9050 from DM2.9000 but

slipped to \$1.7710 from \$1.7730. The Spanish peseta strengthened within the ERM grid, as traders shrugged off a small cut in money market rates, and instead focused on a rise in Spain's underlying inflation

rate.
The mark dropped Pta62.85 from around Pta at the previous session's close, while within the ERM grid, the peseta's lead over the weakest currency rose to 5.38 per cent from 5.19 per cent.

EMS EUROPEAN CURRENCY UNIT RATES									
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR							
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EURO-CURRENCY INTEREST RATES Three MonUs Oct Year 101 - 101 fars, two years 512-512 per cent; three years is in-612 per cent, four years 612-612 per cent; fine one nominal Short seem rates are cast for US Gollars and Japanese Yen, others, languages and seems.

EXCHANGE CROSS RATES Nev.13 £ S DM Yen F Fr. S Fr. N Fl. Lira CS B Fr Ecu 1 1.771 2.905 230.5 9.917 2.572 3.270 2184 2.003 59.70 1.418 0.565 1 1.640 130 2.5 500 1.452 1.846 1233 1.131 33.71 0.801 DM 0.344 0.610 1 79.35 3.414 0.885 1.126 751 8 0.690 20 55 0.888 YEN 4.338 7.683 12.60 1000 43.02 11.16 14.19 9475 8.690 259 0 6.152 FFr. 1008 1786 2.929 232 4 10 2 594 3 297 2202 2.020 60.20 1.430 5Fr. 0 389 0 689 1 129 89.62 3.856 1 1.271 849.1 0 779 23.21 0 551 NFR. 0.306 0.542 0.888 70.49 3.033 0.787 1 667.9 0.613 18.26 0.434 Lira 0.458 0.811 1.330 105.5 4.541 1.178 1.497 1.000 0.917 27.34 0.649 C\$ @499 @884 1450 115.1 4.951 1.284 1 633 1090 1 29.81 0 708 RFr. 1675 2 965 4.856 386.1 16.61 4.308 5.477 3658 3 355 100. 2.375

POUND - DOLLAR FT FOREIGN EXCHANGE MATES Ezm 0 705 1 249 2 049 162.6 6 994 1.814 2 306 1540 1 413 42.10 1 1-math. 3-rath. 6-rath. 12-anth. 17629 1,7475 1,7281 1,6909 Yen per 1,000: French Fr. per 10: Lira per 1,000: Belglan Fr. per 100,

FINANCIAL FUTURES AND OPTIONS LIFFE US TREASURY BOND FUTURES OFTERS 5100,000 640s of 1,00%

CHICAGO

Strike Mice 1,625 1,675 1,700 1,775 1,775

PARIS

7 to 10 YEAR 16% INTERNAL FRENCH BOND QUATER FUTURE

6 to 18 YEAR 10% ITALIAN LING TERM CONTRACT (MATER) FUTURES

March
196.36
Estimated volume 2,022 Total Open Interest 3,736

OPTION OR LONG-TERM FRENCH BOND GRATIFY

Baset of Baroda Baseo Bilbao Vizcaya

Bank of Cypres ... Bank of Veland .

Bank of Scotland

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Brit Ble of Mid East

City Merchanis Bank

0x: 3-34 2-35 1-37 0-47 0-05 0-01 0-01 0-03 0-13 0-45 1-34 2-31 3-30 LIFFE SUBUMARK OPTS DMLs points of 109%

LONDON (LIFFE) Giose High 95-17 95-23 95-22 95-24 rested, spirarre 24368 (23453) laus day's open (ed. 4582) (44663)

Close High 199-05 101-03 99-09 Close High Low 86.19 86.25 86.02 86.52 86.55 86.36 el volume 47392 (51218) day's open int. 82055 (84542) 6% NOTHINAL LONG TERM JAPANESE GOVT. Clear High 99.90 100.03 100.06 100.22 Estimated volume 692 (781) Traded exclusively on APT

97.25 97.30 Close High 97.48 97.52 97.42 97.40

Est., Vol., Unic., Figs., solt sharen) 20529 (20507) Prestons day's open let. 160391 (161629) Est. Vol., Gec. figs. not shown? 3771 (4227) Previous day's open int. 37295 (36968)

Estimated volume 41125 (28027) Previous day's open int., 174018 (171712) 90.10 90.50 90.61 90.66 90.40 90.60

91.77 92.04 92.26 92.39 Estimated volume 3395 (5600) Previous day's open Int. 25471 (24683)

FT-SE 180 MINEX * Close 2572.0 2608.5 2638.5 High Low 2605.0 2545.0 2428.0 2610,0 Estimated volume 61.65 (7019) Previous day's open Int. 36094 (35402) FT-SE EURSTRACK 100 THREX 19850 per full index point Close High Low Pro. 11130 1185 1185 1190.0 Estimated volume 3 (II)
Previous day's open int. 309 (309) Contracts traded on APT after trading hours

MONEY MARKET FUNDS

50,000+ 20,000-649 949, 5,000-64,999 1,000-64,999 1-6999

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LIFFE BUND FUTURES OFTERNS DN250,000 points of 188%

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Money Market **Bank Accounts**

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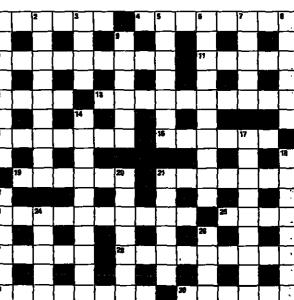
HERE'S A CLUE TO A BETTER COMPANY HEALTHCARE SCHEME NURWICH UNION Healthcare

19.75

For the answer PREEPHONE Karen Espley on 0800 336366

edeji & Co Ltd

CROSSWORD No.7,698 Set by GRIFFIN



ACROSS 1 Angled backwards if on hut

4 Confess taking pawn is terrible (8) 10 Former African horse and I split up (9)
11 Oriental farming animal (5)
12 Well this is cooked thor-

oughly! (4) 13 Slipping past doctor in present mood (10) 15 Tim's one; sloppy and slightly wet! (7) 16 Number the dirty journalist

lost (6) 19 Group on mountain returning sheets (6) 21 Pass trainee members, etc.

after rally (7) 23 Staggering reduction many brought in (10) 25 Notice they spin backwards

27 He's Guinevere's lover not Abraham's nephew! (5) 28 Stop and meet train in error

29 Shipbuilding area cut short by three feet (8) Turning-point as church backs goddess (6) 30 DOWN

1 Pam fried using bottled gas 2 Kiss and cuddle William Bird (9) 3 Not the Spanish team's flat

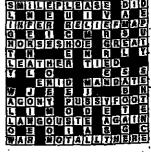
5 Free sample for worker abroad (4-3) 6 Cold pear mashed in cheese

7 in a loveless one that's silly 8 Turned silver key to obtain appliance (6) 9 Grabbed part number (6)

9 Grappen part number (c)
14 From any store it ordered
writing materials (10)
17 Stan freely admits he's very
good for actors (9)
18 Good man speaks but
doesn't speak well (8)

20 Movable louvre closed by better half (?)
21 Call about girl's colour (6) 22 Invoiced for bismuth called without accountant (6) 24 Part of Brighton I call brac-26 A stiff carrier? (4)

Solution to Puzzle No.7,697



MONEY MARKETS

nilmo rate £-2471.0 5-1392.0

Firmer UK rates

UK money rates continued to firm yesterday as sterling's weakness reinforced the belief of many market participants that there will be no early reduction in interest rates.

With no change expected in rates before the end of the year, dealing levels were depressed. One money trader called it "the quietest day of the year."

But with sterling perched just DM2.90 for much of the day, following intervention in the currency markets during

UK clearing bank base leading rate 19.5 per cent from September 4, 1991

the previous session by the Bank of England, the pound still appeared to be vulnerable to further selling pressure. Sterling eventually closed 50

points higher at DM2.9050, while its trade weighted index finished unchanged at 91,2. But money rates remained firm. with the three months inter-bank rate rising # to

With three months money almost at 10% per cent, the current level of bank base rates, the money market is indicating that there will no

change in rates this year. Six months money was unchanged at 10% is per cent, while one year money was also

steady at 10%-2 per cent. On the futures market, sterling's slightly firmer tone after the previous day's weakness lifted prices somewhat. The December short sterling contract was up 2 points at 89.81, which implies an interest rate of 10.11 per cent by the end of that month. Current prices in the futures market also implies that futures dealers are anticipating

no change in rates before the end of the year. There was little liquidity pressure within the money market. The Bank of England forecast a money market shortage of £250m, which was less than many money dealers had expected. A large flow of funds out of the Exchequer almost offset the drain to

liquidity caused by maturing Treasury bills. German money market rates were steady after the Bundesbank drained as much liquidity from the system as dealers had anticipated. Call money was unchanged at

9.00-9.10 per cent. In its latest securities repurchase agreements, the Bundesbank drained DM2.3bn. The Bundesbank had accepted bids for DM29.6bn for 28-day funds, which replaced an expiring pact worth DM31.9bn. In New York Federal funds were trading slightly firmer at around 5 per cent after the Federal Reserve drained

FT LONDON INTERBANK FIXING vest one-statementh, of the bid and offered rates for \$10m such working day. The banks are National Westminster is Paris and Morgan Guaranty Trust. The living rates are the arithmetic means rounded to the nearest o quoted to the market by five reference banks at 11.00 a.m. each Bank, Bank of Tokyo, Deutsche Bank, Banque National de Par

MONEY RATES

NEW YORK Treasury Bills and Bonds 4.67 4.67 4.76 4.91 5.02 5.67 Prime rate
Broker loan rate
Fed find;
Fed fund; at intervention Two Months 9.00-9.10 922-92 63-74 9.06-9.12 62-61 101-104 91-94 92-103 9,20,9,35 9,1-9,1 9 20-9 40 93-93 10,1-10, 10%-10%

LONDON MONEY RATES One Year Nov 13 Interbank Bid
Sterina CDs
Coral Authority Deps,
Local Authority Bonds,
Discount Mit Deps
Company Deposits
Treasury Bills (Buy)
Bank Bills (Buy)
Fina Prade Bills (Buy)
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SDR Linied Dep. Bil 10 % 10 % 10 % 10 % 101 107 107 TQ. 107 10% 10½ 10½ 10¾ 10¾ 10 / 10 / 91 10 10 % 10 % 4.92 63 63 93 5 12 5.12 5.<u>72</u> 67 913 913 67 91 91

Treasury Bills (sell), one-month 10 ½ per cent, three months 9 ½ per cent; six months 9 ½ per cent; Bank Bills (sell): one-month 10 ½ per cent; three months 9 ½ per cent, Treasury Bills; Average tender rate of discount 9.7467 p.c. ECCD Fixed Rate Sterling Export Finance, Make up day October 31 ,1991 Agreed rates for period Nov 26, 1991 to December 24 ,1991. Scheme 11 68 p.c. Scheme 12 ,1991 agreed rates for period Nov 10 December 24 ,1991. Scheme 11 69 p.c. Reference rate for period October 3, 1991 to October 3, 1992. Scheme 14 & W. 11.68 p.c. Reference rate for period October 1, 1991 to October 3, 1992. Scheme 14 & W. 11.68 p.c. Reference rate for period October 1, 1991 to October 3, 1992. Scheme 14 & W. 11.68 p.c. Reference rate for period Chuses rever days notice, others seven days fixed. Finance Houses Base Rate 10 ½ from November 1, 1991. Bank Deposit Rates for sum at a twent days notice 4 per cent. Gentlife set of Tax Deposit (Series 6): Deposit (100,000 and over held ander one month 9 per cent. June 10 per cent. June month 9 per cent. June 9 per cen

precious stone's throw Asprey in Fenchurch St.

153 Fenchurch St. London Tel 071-626 2160 For a catalogue contact Mr Allan Henson

HEART LIMITED US\$30,000,000 Secured Floating Rate Notes Due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from the 13th November 1991 to 13th May 1992, the Notes will bear a rate of interest of 5.2925 pct. The interest amount payable on 13th May 1992 will be US\$2,675.65 per US\$100,000

DKB International pic London Agent Bank

DALICHI KANGYO AUSTRALIA LIMITED US\$63,000,000

Floating Rate/Fixed Rale Guaranteed Notes due 2000

accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from the 14th November 1991 to 14th May 1992, the Notes will bear a rate of interest of 5.3925 pc. The interest amount payable on 14th May 1992 will be US\$272.62 per US\$10,000 note.

DKB International pic Agent Bank

Manager Company

MSWORD

...528 ...410 ...686 ...1,050 414 ...4680 ...640 2,430 ...863 ...2,390 ...680 ...1,080

2400 Silawith A \$13\frac{1}{4} 13\frac{1}{4} 12\frac{1}{4} 12\frac{1}{4}



EARKET FUND	FINANCIAL TIMES THURSDAY NOVEMBER 14 1991 WORLD STOCK MARKETS	برلنصل
	WORLD STOCK MARKETS	
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### Action Process November 13 ### ### ### ### ### ### ### ### ### #	28500 Demison A 31 30 50 +1 41500 Derison A 31 30 50 +1 41500 Derison S71 19 19 -1 4200 Demison Txx 571 7 7 7 41500 Desire br. 371 19 19 -1 4200 Demison Txx 571 7 7 7 41600 Desire br. 381 85 85 85 1 400 Demison Txx 571 85 85 1 400 Demos Txx 571 85 85 1 400 Demos Txx 571 85 85 85 1 400 Emoc Lxx 381 85 85 85 85 1 400 Emoc Lxx 381 115 115 115 115 115 115 115 115 115 1	195200 Noranda 1951 200 Narrahity x 253 96500 Narrahity x 258 96500 Narrahity x 258 165000 Nh Toto usi 17 120000 Nova Corp 931 900 Nova Corp 931 15100 Consol A 57 16500 Onex Corp 651 15100 PNA Corp 557 1800 Pagurian A 257 1800 Power Corp 215 900 Quebecor A 519 300 Rayrock 554 600 Reed Sten 253 21000 Rehman S 458 5700 Reed Sten 253 21000 Rehman S 458 5700 Reed Sten 253 21000 Rehman S 458 5700 Reace Stra 555	\$\frac{1}{2}\frac{1}\frac{1}{2}\f	3300 & 3300 & 35100 &	agram Co 5132 b 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	AL wember 13 251 ₉ 252 ₉ 10 10 121 ₄ 33 -1 141 ₉ 141 ₉ +1 61 ₉ 61 ₂
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0 Coputation 120 117 120	200 Laurent Gp \$6 2 6 2 6 2	126000 RyTrusten x 585	. 84. B5. 4	Total Sales	13,750,800 share	5 13·2 TH
	IND	CES				
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12 11 8 7 Philip 3054,11 3042,26 3045,62 3054	111 3077.15 2470.30 3077.15 41.22	AUSTRALIA AU Ordinaries (1/1/80) Aŭ Mining (1/1/80)	1649,0 1677.0 652.4 652.4	1693.4 1696.3 660.7 663.2		1204.5 (16/1) 561.6 (16/1)
Bands 97.92 97.66 97.86 97.1	(18/10)	AUSTRIA Creft Akties CO/12/84	418.32 419.66	419.09 415.69	 	385.50 (4727)
ort 1278.03 1269.43 1265.70 1281	139 1287.56 894.30 1532.61 12.52 1187.00 1770 1539.891 6877325	BELOIUM SEL20 (1/1/91)	1107.92 1105.76	(c) 1104.35		917.59 (17/1)
s 219.45 218.26 218.83 219.	TOPIO 0001) (STITIOD GRINDS	DEHEMARIK Capesikagen SE (3/1/83)	366.64 366.52	364.93 367.13	380.04 (2)(9)	302.26 (8/1)
NDARD AND POOR'S	Day's High 3078.71. (3057.6%) Low 3028.62 (3025.27)	FEREAND HEX General (28/12/90)	813.6 815.1	821.1 822.2	1186.9 (8)40	815.1 (12/11)
site: 396.74 393.12 392.89 393,	02/11) 19/11 02/11/91) 0/6/320	FRANCE CAC Seeral (31/12/82) CAC 40 (31/12/87)	497.68 496.90 1846.79 1858.44	6 494.91 6 1857.55		394,88 (15/1) 1425,26 (15/1)
tels 467.37 462.85 462.76 463. tel 32.50 32.28 32.13 32.1	(29/8) (3/1) (29/8/91) (21/6/32)	GERMANY FAZ Akties (31/12/58) Commerciant (1/12/53)	665.28 666.39 1877.50 1880.6 1623.23 1621.22	663.40 660.31 1870.6 1861.5		570.40 (05/1) 1612.5 (15/1) 1311.82 (16/1)
Damposite 219,00 217,07 216,82 217.	14 219.00 170.97 219.00 4.46	OAX (30/12/67) HONG KONG Bang Seng Bank (31/7/64)	1623.23 1621.22 4240.28 4253.02	1609.62 1606.22 4238.91 4236.64	T	2984.61 (14/1)
Mikt, Value 392,37 391,24 390,46 388; Al Compeshe 555,68 550,71 548,08 545;	CL2/113 CL4/13 CL0/10/ 893 (9/12/72)	URELAND ISED Overall (4/1/88)	1420.73 1422.61	1415.47 1409.21	1520.45 05/59	1774199 (52/1)
	(12/11) (14/11) (12/11/91) (31/10/72)	ITALY Basca Com. Ital. (1972)	515.19 512.09	518.56 509.8E	619.38 GND	486.26 (29/1)
dustrial Div. Yield 3.05	ov 1 Oct 25 year ago (approx.) 3.03 3.09 4.09 ct 30 Oct 16 year ago (approx.)	JAPAN Mikiel (16/5/49) Tekno SE (Topic) (4/1/68) Zag Section (4/1/68)	24416.23 24667.73 1837.61 1845.52 2774.62 2779.97	34232,99 24486,49 1833.95 1846.81 2785.46 2795.38	27146.91 (18/0 2028.85 (18/0 3423.45 (10/0	21456.76 (19)80 1625.00 (17/1) 2473.52 (24/1)
Industrial div. yield 2.72 2	271 273 3.54	MALAYSIA KLSE Composito (4/4/86)	55.85 554.73	554.57 536.19	1	470.41 (16/1)
YORK ACTIVE STOCKS	TRADING ACTIVITY	RETREALANDS CRS TV Ringer End 1983 CRS All Ser End 1983 NOONWAY	283.7 284.1 199.3 199.5	281.6 282.2 197.8 198.4		221.4 (16/1) 162.3 (16/1)
Stocks Closing Change lay traded price on day	† Volume Millons Nov 12 Nov 11 Nov 8	NORWAY (sig SE Ont) (2/1/83) PHILIPPINES	M7.78 W5.13	688.63 705.49	793,53 (26/29	610.45 (21/1)
6,352,500 29½ + 1½ bisco 3,442,000 10½ 3,036,900 27¼ - ½	Rew York SE 198.600 128.910 183.513 Amex 16.666 11.299 14.161 BASDAQ 214.621 153.630 211.432	Maria Care 2/1/851 SHIGAPORE	111845 1163.52	111944 1080.86	· ·	582.64 (18/1)
3,036,460 274 - 4 leter 2,924,200 254 + ½ 2,911,600 264 + 4	NYSE	SS All-Support (2/4/75) SOUTH AFRICA	405.69 405.17	408.65 404.06		315.07 (16/1)
ndak 2,622,100 484, +27, us 2,360,900 447, +11,	Issues Traded 2,162 2,128 2,146 Rises 1,097 836 887 Falls 581 742 728	JSE Gold (28/9/78) JSE Indistrial (28/9/78) SOUTH KOREA**	1092.04 1084.0 4363.04 4332.0	1091.0 1088.0 4315.0 4319.0	1469.0 (5/7) 4363.0 (13/11)	971.0 (25/2) 2829.0 (16/1)
for: 2,121,300 33 + 1 Morris 1,977,800 701 + 1	Unchanged 484 550 531 New Highs 200 117 145	Korea Comp Es. (4/1/80)	675.85 677.53	679.58 682.03	763.10 (6/8)	590.57 (22/6)
erica 1,813,000 38%, - 1½	New Lows 11 22 9	Nachi SE (30/12/85) SWEDEN	252.85 254.95	254.87 257.72		213,70 (14/1)
		Affizication Geo. (1/2/37) Syntaxero. And	1000.2 1001.1	1005.6 1001.1	7749 B GT/29	808.4 (8/7)
IADA ONTO Nov Nov Nov		Series Basic Incl. (31/12/58)	7653 7652 6243 6258	757.3 756.6 622.5 623.5		590.4 (14/1) 487.1 (14/1)
	Nov 1981	SBC General (1/4/87) TARWAN** Watered Deley (20/8/84)		4401 AD 4490 M	18E 23 PM	MAY WEEK
12 11 8 & Minerals 3119.54 3077.99 3060.6	7 HIGH LOW 4 3036.52 3299.99 (18/7) 2632.06 (9/1)	TARWAN** Weighted Price (20/5/66) THAILAND	469.73 H	4491.68 4439.49	6305.22 (9/5) 908.13 (1940	3316.26 (15/1) 582.48 (16/1)
12 11 8	7 HIGH LOW 4 3036.52 3291.99 (18/7) 2632.06 (9/1) 6 3546.70 3604.09 (12/11) 3161.95 (15/1)	TARWAN** Weighted Price (20/5/66)		4471.68 4439.49 688.74 686.03 524.0 524.2	6305.22 (9/5) 908.13 (19/4) 529.2 (17/4)	3316.26 (15/1) 582.48 (14/1) 439.1 (14/1)
12 11 8 & Minerals 3119.54 3077.99 3060.6 lte 3604.09 3579.30 3561.5 EAL Portfolio 1907.35 1887.57 1880.5 ulues of all indices and Metals—1000. Toronto in	7 HIGH LOW 4 3036.52 3291.99 (18/7) 2632.06 (9/1) 6 3546.70 3604.09 (12/11) 3161.95 (15/1)	TAIWAN** Weighted Price CO/5/660 THAILAND Banglank SET (30/4/75) WORLD	4469.73 kg 682.66 683.39 526.0° 528.2 a Weighted Price 4 tion, 00 except: REL20. F	688.74 686.03 524.0 524.2 195.13; Koren Comp EX General, ISEO On	908.13 (19)40 529.2 (17)40 Ex. 684.66. "Calculated and DAX = 2.000	582.48 (14/1) 691. (14/1) 66 at 15.00 GNT.

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A Comment of the Comm

Section 1

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NASDAQ Div. E 1906 High Low E 1906 Hi Levt Ching Stock 3012 - 5-9 Dr Steet 145, -4-4 Dr Tech 1614 - 4-4 Dry Inch 1615 - 4-2 Dry Spart 161- 4-2 Dry Spart 161- 4-1 Dry Inch P! 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LDDS A +2 La Petra -1-1 Lancaster +2 Lan Patra -1-1 Lancaster +1-1 Lancaster -1-1 London Patra -1-1 Lancaster -1-1 Lanca المؤول بالمؤولة بالإفراء والمؤولون فرامان المراف فراء ما المؤول المراولا المرافية المؤول المراف فراء فواد المرافة Engle Fd Sased Cp Sas | Common | C +4 +1₂ Fall Gro Fal 22 (24) 11 (26) 57 (36) 68 (37) 12 (36) 68 (37) 12 (36) 68 (37) 12 (37 -1, 1 Tw Malgar +1, 1 Twow Pr -1, 1 Two Pr -1, BE I B subject B 82307555454444588212367754544458827345425745458575454545715 823075556654544545882123677474468827357454558575454857515 3023766876753184544552854544458827357454286834735575114 The state of the s 27 21 5 54, 0.10 97 34 184, 172, 4 318 104, 94, 137 332 141, 133, 0.16 7 422 4 31, 14 021 334, 364, 4 0219 334, 364, 4 0219 334, 364, 1 033 455, 461, 2 137 52 61, 61, 2 137 52 61, 61, 2 137 52 61, 61, 2 137 53 61, 127, 6 814 31, 31, 31, 2 140 87 236 134, 127, 7 47 15 144, 0 87 236 134, 127, 7 47 15 144, 0 87 23 138 255, 257, 0 16 27 31, 101, 0 17 27 27 28, 1 5 7 7 24, 25, 1 5 7 7 24, 25, 1 6 7 7 24, 25, 1 6 7 7 24, 25, 1 6 7 7 24, 25, 1 6 7 7 24, 25, 1 6 7 7 24, 25, 1 6 7 7 24, 25, 2 14 18 184, 2 14 475 114, 107, 2 18 77 214, 204, 2 19 77 214, 204, 2 25 13, 14, 20 X - Y - Z - 250½ 3.00 4.6 611221 u535½ 2 50½ 71 24½ 4.72 2.5 96 57 28½ 1.00 5.9 12 31 22 73 5½ 1.00 6.2 23 39 15½ 1.00 6.2 23 39 15½ 0.80 13.4 15 47 12 0.80 2.6 13 169 3½ 1.15 8.0 724 13 0.96 0.2 253 10½ to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration. -dividend also straigh, b-annual ruse of dividend plus stock dividend, o-liquidating dividend, cid-called, d-new yearly low, e-dividend declared or paid in proceding 12 months. g-dividend declared after split-up or stock dividend. Felvidend paid this year, onitized, deferred, or no action laten at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery. Pif price-earnings railo. r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split sis-sales. I-dividend paid in stock in preceding 12 months, summand cash value on ac-dividend or en-distribution data, u-new yearly high, u-trading halted, u-i-in busincruptny or receivership or being reorganised under the Bankruptny Act, or securities assumed by such companies, wd-distribution with warrents. x-ex-dividend or en-diphts xis-ex-distribution, x-w-without warrents, y-ex-dividend and sales in full, yid-yield, x-sales in full. **AMEX COMPOSITE PRICES** 3:00 pm prices November 13 Low Close Chang Stack 153 179 -1s OMI Corp 213 214 Poll Corp 104 1214 Poll Corp 105 1215 Poll Corp 105 1215 Poll Corp 107 OM 1 10 Poll Corp 107 OM 1 10 Poll Corp 108 110 Pol P/ \$18 Div. E 100s High LowClone Chang 9 0.14 25 245 9 8 9 9 -19 0.44 27 821 3813 3715 38 3 97 843 107s 107s 107s 107s 107s 141 7 10 97 973 -12 0.31 13 27 117s 107s 117s 1-19 0.31 13 27 117s 107s 117s 1-19 1.110 13 20 227s 227s 227s 227s 1.110 13 20 227s 227s 227s 1.10 13 227s 227s 227s 1.10 13 227s 227s 227s 1.10 13 27s 227s 1.10 Div. 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Falling bonds hit equities after producer price data

Wall Street

AN UNEXPECTEDLY large rise in the latest inflation figures left share prices weaker across the board yesterday morning in the wake of higher bond yields, writes Patrick
Harverson in New York.
By 1 pm the Dow Jones
Industrial Average was described.

Industrial Average was down 13.86 at 3,040.25. The more broadly based Standard & Poor's 500 was also lower, slipping 1.84 to 394.90, while the Nasdaq composite of over-thecounter stocks eased 2.71 to 552.97 and looked like ending four consecutive days of record-setting rises. Volume on the NYSE was 111m shares by l pm, and declines outpaced rises by almost two to one.

The market opened weaker on the heels of a big decline in bond prices - the benchmark 30-vear bond was down 11/4 points at one stage - which pushed long-term market interest rates sharply higher. The bond market sell-off, which approached panic proportions in frantic early trading, was triggered by news of a 0.7 per cent rise in October producer

The market had been expecting a rise of no more than 0.2 per cent, so the figures revived fears that climbing inflation could reappear in the economy and threaten the Federal

etary policy.

Many analysts asserted that, because of unusual seasonal factors, last month's producer prices data would probably prove a one-off phenomenon, and were not evidence of grow-

ing inflationary pressures in the economy. But the damage

had been done and share prices struggled to recover their lost

Among individual stocks, McDonnell Douglas rose \$2\% to \$79% after the company said that it might sell up to 40 cent of its civil aviation operations to a group of Far East and Pacific Rim buyers for about \$2bn. McDonnell has been seeking a partner for its jetliner business to raise funds for the launch of its new MD-12

Technologies fell \$% to \$49% after announcing that its costcutting programme would result in fourth quarter charges which would push the company into a loss for the

Kimberley-Clark fell \$6% to \$94% after the company warned that 1992 earnings could fall short of some market estimates. The group also unveiled a two-for-one stock split and boosted its dividend. Goodyear fell \$1 to \$491/4 after it priced 12m shares at \$50 each. Nike fell \$1% to \$59%

ket, Immune Response plunged \$16% to \$45 on volume of 3.2m shares on concern that an Aids vaccine being developed by the company was not as near to receiving approval from the Food and Drug Administration as originally had been hoped.

The ADRs of Reuters, the

UK-based news agency and financial information provider. slumped \$1% to \$49% on reports that Bear Stearns, the ew York broking house, had taken a more negative view of the stock after a conference call with the company on Tues-

IDB Communications eased \$% to \$14% in active trading after its offering of 2.3m additional shares of common stock was made at \$14.75 a share.

Canada

PROFIT-TAKING pulled Toronto lower after the market hit a 1991 high on Tuesday. The US inflation figures under mined the bond market, which

in turn depressed equities.
The composite index lost 19.9 to 3,584.2. Falls led advances by 293 to 136 in volume of 19.5m shares valued at C\$245.7m. Northern Telecom built on Tuesday's rise of C\$1%, gain-ing C\$1% to C\$51%. The telecoms giant has won contracts from Ameritech worth between

Domestic inflation decline fails to inspire Madrid

THE US producer price data gave an unhappy tone to later trading in bourses yesterday, writes Our Markets Staff. MADRID was not impressed

by news of a fall in domestic inflation in October. Mr Miguel Olabarri of Schroder Securities pointed out that, in the same month last year, petrol prices had been at a peak and a transport strike had raised fresh fruit prices. Excluding petrol and fresh fruit, inflation actually moved higher last month. The bourse's general index fell 2.08 or 0.8 per cent to 252.85 in turnover of about Ptal4bn,

Banks and construction stocks were weak, with BBV down Pta40 at Pta2,695 and Dragados off Pta65 at Pta1,670. Endesa was active, rising Pta15 Mr Olabarri suggested that there had been US buying of Endesa, which also has ADRs listed in New York.
FRANKFURT had a mixed

un from Pta8hn

day, sparkling in the pre-bourse, stagnating during the official trading session and subsiding in the afternoon. ing bad been Siemens and Volkswagen, said Mr Jens Wiecking of Merck Finck in Düsseldorf, with rises of DM11.50 to DM642, and DM5.50 to DM334 respectively. Siemens

fans were hoping for good results and a higher dividend. Equities flattened out after that. Siemens closing DM6 higher at DM636.50 - effectively consolidating the gains it made after hours on Tuesday - and VW DM3 higher at DM331.50. The DAX index ended 2.01 higher on the day after a 1.11 fall to 665.28 in the FAZ at midsession. Volume fell from DM7.1bn to DM5bn.

Siemens later came out with satisfactory profits and an unchanged dividend. After the US producer prices news, bond prices were weak in New York

	FI	-SE Eu	rotrac	k 100	- Nov	13
		H	lourly o	hange	s	
Open 1107 91	10 pm 1108 87	11 am	Noon 1108 20	1 pm	2 pm	3 pm

Day's High 1109.03 Day's Low 1103.71 1100.311

and German equities in Lon-don were trading about half a percentage point lower than at the Frankfurt close. Siemens market, and VW at DM329.

There was worse news during the day for Altana, whose Milupa baby food subsidiary had been ruled liable for damages to children's teeth caused ana fell DM15 to DM632 for a three-day loss of DM28.

MILAN saw selective, and apparently foreign, buying of some blue chips and insurers as the Comit index rose 3.10 to 515.19. Generali, Italy's biggest insurer, drove the market up again, rising L610 to L26,510, Elsewhere in the sector, the Fiat group insurer, Toro, put on L1.550 or 7.6 per cent to L21.850, SAI L850 to L13.850 and Unipol L750 to L17,250.

The merchant bank. Medio banca, which holds about 6 per cent of Generali and headed the consortium which underwrote the latter's recent L1,700bn capital increase, also put on a good showing, climbing L530 to L13,600.

However, some dealers thought that yesterday's gains were mostly technical.

PARIS fell, with the decline picking up pace after Wall Street's opening. The CAC 40 index closed 11.65 down at 1.846.79 in turnover up from FFr1.8bn to about FFr2bn. Several blue chips bucked the trend. Total continued to

and weaker still in Germany; advance, adding another FFr27 or 2.6 per cent to FFr1,060 in volume of 157,050 shares, while Saint-Gobain, which announced a rise in nine-month sales, gained FFr9.30 or 2.1 per cent to FFr448.50. Rhône-Poulenc picked up FFr7 to FFr484 after announcing a third-quarter profit. AMSTERDAM recovered

from an afternoon low, with ing 0.2 down at 91.6, after mov-ing between 91.9 and 91.3, in moderate turnover of Fl 624m. Ahold, the supermarkets group, fell Fi 1.10 to Fi 84 on profit-taking after its Fl 2.90 rise on Tuesday. Royal Dutch eased 70 cents to Fl 151.80 in cautious trading before today's third-quarter results. But Uni-lever added 60 cents to a year's high of Fl 173.50 in continued enthusiasm for last week's

quarterly figures. ZURICH retreated in active volume, the Crédit Suisse index losing 24 to 499.6 Banks and insurers ended mostly lower on further profit-taking, but strong buying gave chemicals a firmer tone.

In the services sector, Adia continued its slide, losing SFT31 to SFT616. Among engineers, Sulzer dropped SFT9 to SFT424 after it said that 1991 group net profit is expected to decline by at least 20 per cent. BRUSSELS was little changed, but Wagons-Lits

gained BFr210 or 2.4 per cent to BFr8,860 on news of legal activity by shareholders over Accor's bid for the company.

Latin America produces trio of big movers

Argentina and two laggards led emerging markets last month, says Jacqueline Moore

HE extraordinary performance of Latin America's stock markets in the past couple of years continued unabated last month. While Asian and European emerging markets were uncharacteristically subdued. with none up or down by more than 10 per cent in dollar terms, Latin America produced a trio of big movers, according to the International Finance Corporation (IFC), part of the World Bank.

Of the three stars, Argentina reinforced its position as the best performing market in the world this year, rising 19.5 per cent on the month and 367.4 per cent on the year in dollar terms. The other two, Colombia and Venezuela, were even stronger, both growing by more than 30 per cent. Before last month, Colombia

and Venezuela were the region's two laggards, up 8 per cent and down 5.4 per cent respectively in dollar terms. October's rises were, therefore, partly a catch-up process. Everyone is trying to find the Mr Terry Mahony of Baring America Asset Management in

ARBITRAGE-related selling

combined with a lack of con-ventional investor interest yes-

terday, and the Nikkel average

shed part of Tuesday's gain, writes Emiko Terazono in

Tokyo. The Nikkei receded 251.50 to

close at the day's low of 24.416.23, after reaching a high of 24.814.35 in the morning on

arbitrage buying. Volume remained low, at 200m shares. Declines led advances by 548

to 357, with 212 issues unchanged. The Topix index of

all first section stocks slipped 7.91 to 1,837.61, but in London

3.32 to 1.386.95

nese stocks.

ISE/Nikkei 50 index firmed

The lack of commitment by

domestic investors and the

thin activity on the part of for-eigners depressed volume. Mr

Chris Newton at James Capel commented: "The domestic

institutional investors are very cautious." He added, however, that foreigners were still will-ing to commit funds to Japa-

The equity and bond markets were depressed by reports that a Bank of Japan official

had commented that the cen-

count rate today by only 0.5 of a percentage point. Some mar-

ket participants had been looking for a 0.75 point cut. High-technology issues were

weaker on light selling by for-eign investors and investment

trusts. Hitachi declined Y7 to Y965 and Sony Y10 to Y5,000.

Power utilities was one of the few sectors to advance, with

some investors calculating that

a rate cut would improve earn-ings. Tokyo Electric Power added Y90 at Y3,580. Yokogawa Bridge dropped

Y170 to Y1,800. Investors were

discouraged by the company's downward revision for current

year profits. It changed its fore-cast from an 11 per cent fall in pre-tax profits to Y3.1bn, to a

short-term profits turned to speculative issues. Clarion put

on Y40 to Y1,410 and Nihon

Nohyaku, the agrochemical maker, rose Y230 to Y1,900. In Osaka, the OSE average

gained 49.54 to 26,473.20 in vol-

ume of 16.5m shares. Shimano, the blcycle parts maker, rose

initially after the company

45 per cent drop to Y1.9bn. Traders looking

ASIA PACIFIC

Tokyo

Boston, Massachusetts. Both markets were strong last year. however, when Venezuela was the world's best performer and

run-up to new regulations, signed on October 22. which allow foreigners to invest directly in the market, says Mr Paul Weiss at Corredores Associados, a brokerage based in Bogotá. Foreigners have not yet started to invest, but the market has risen on the expectations that some are currently doing the legal paperwork nec-

advance, volumes have not been heavy, because available stock is limited, says Mr Weiss. Of the 170 stocks listed, about half are listed simply for political reasons, he adds, and only about 30 are regularly traded. olombia's reputation as

Colombia was fourth, according to the IFC. Colombia rallied in the

essary to do so.
In spite of the market's

a drug producer is not discouraging foreign interest, says Mr Mahony. Investors are prepared to look more at the fundamentals, he adds, nointing to the country's

good economic growth, lack of

revision in earnings, but fin-ished Y60 down on the day at Y2,490 on profit-taking.

Rohm, the microchip maker, moved ahead Y40 to Y3,170 in

spite of the unpopularity in

high-technology stocks. Rohm is projecting favourable results

PROFIT-TAKING was wide-

spread throughout the Pacific Rim markets yesterday. AUSTRALIA's correction

continued. The All Ordinaries index dipped 8.0 to 1,669.0 as

turnover increased to A\$248m from A\$223m.

jumped 10 cents to 28 cents and

associated companies were also

firm, with David Jones up 4

cents at 30 cents and Tooth 10

cents higher at 60 cents. The

strength followed news that

the group's debt refinancing

Against the trend, Adsteam

Roundup

IFC EMERGING MARKETS PRICE INDICES Local currency terms Oct 31 % Change % Cha Oct 31 % Change % Change 1991 over month on Dec '80 +5.2 -6.6 +32.6 91.73 1647.22 425.34 18,160,885 +27.2 +784.1 + 103.1 + 44.4 4,585.73 2,534.78 East Asia South Korea 301,71 1,710,19 395,68 Philippines Taiwan, China 1275.22 600.80 +39.1 -6.1 South Asia 569.72 54.46 -- 46.8

hyperinflation and well-man-

Thailand

Euro/Mid East

Venezuela was driven higher last month partly by American interest, which was stimulated by news of the country's first

and speculation that the Wool-

worths flotation would be

ANI eased 5 cents to A\$2.12 after Consolidated Press Hold-

ings sold its 104m shares in the

on profit-taking. The NZSE 40 index relinquished 9.38 to

1,547.78 in turnover of NZ\$19.2m, up from NZ\$13.5m. Telecom, which reached its best level since its July listing earlier this week, surrendered 6 cents to NZ\$2.63 in the day's most exting surrendered 1.7m.

most active volume of 1.7m

HONG KONG also suffered

from profit-taking. The Hang Seng index gave up 12.74 to 4.240.28 in active trading worth

HK\$2.14bn, up from HK\$1.87bn.

Property development shares continued to weaken in the

wake of the recent measures

to reduce speculation, as investors switched into banks

company at A\$2.03 each. NEW ZEALAND lost ground

brought forward.

398.11 90.58

(ADR) on the over-the-counter market in New York, according to Mr Mahony. Sivensa, a steel company, said at the end of Sentember that it had established an ADR facility. Another reason for the gains

Cheung Kong fell 40 cents to HK\$19.60, but HSBC Holdings, the listed name of Hongkong

and Shanghai Banking, gained 50 cents to HK\$35.75.

SINGAPORE eased as inves-

tors took profits. The Straits Times Industrial index lost 9.79

to 1,472.41 as turnover shrank to \$\$133m from \$\$239m.

centring on Electricidad de Caracas, which has seen its share price surge from about 200 pesos six weeks ago to a peak of 550 pesos before easing back to 431, says Mr Mahony.

-11.9 +7.4

-0.3

SOUTH AFRICA

581.04

Nikkei retreats as interest evaporates

Industrial

cents to S\$1.21 as 3.2m shares changed hands on a rumour of takeover plans by the Semba-JAKARTA rose across the board on active foreign buying, the official index gaining 5.01

at 242.24. Volume stayed high, amounting to 7.6m shares. MANILA's composite index rose 15.13 to 1,118.65 in anticipation of fourth-quarter corporate results. Stock scandal talk and political worries pushed TAIWAN 21.95 lower to 4,469.73 in thin trading after the previ-ous day's holiday.

JOHANNESBURG hit a record yesterday for the second day in a row. The rally followed the transfer of the management of state pension funds to local institutions, which were buying big-capital stocks, said one analyst. The overall index rose 38 to a record 3,580 and

to 4.363. De Beers rose R1.65

to a year's high of R100.15 in

heavy turnover of R26m.

VEWPOIN

The Commerzbank report

Investment activity in eastern Germany is now in full swing

The potential investor is puzzled by the mixed signals being sent out by the eastern German economy. Until recently, industrial production had been falling sharply. Adoption of the western German monetary and social system, combined with the introduction of the D-mark at an over-generous conversion rate, rendered most of eastern Germany's manufacturing sector uncompetitive; rapidly rising wages exacerbated the problem. In addition, trade with the Soviet Union and Eastern Europe has virtually collapsed with the abolition of preferential market access.

At the same time, though, privatization has gathered momentum. The Treuhandanstalt is currently selling off an average of 20 firms per day. All the public utilities, banks, insurers and wholesale and retail trading firms have now been privatized.

Market economy takes shape

In the meantime, eastern Germany is experiencing an investment boom, with the Government providing substantial tax incentives and investment subsidies and carrying out large-scale improvements to the region's infrastructure. The public administration has been decentralized along western German lines and is now reasonably efficient. It has become obvious that the only serious obstacle on the road to privatization is the unresolved issue of property rights for real estate.

However, the old system's emphasis on educational qualifications is turning out to be a key advantage in the eyes of investors, as it ensures the availability of an adequate supply of skilled staff.

"The opportunities currently being offered to investors are unique."

One of the things that sets the former GDR apart from the other ex-communist countries is the massive financial support being provided by western Germany. In fact, transfer payments from the west make up two-thirds of eastern Germany's GNP, allow-

ing it to press ahead with industrial restructuring, while offsetting the high social costs through substantial unemployment benefits. By contrast, Eastern Europe is having to proceed much more cautiously in this respect, and, as a result, overmanning is seriously retarding the pace of economic reform.

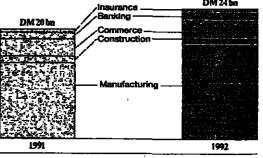
Of late, investors from Western Europe and America have been showing a strong interest in

acquiring eastern German companies. Initial reservations about the general thrust and effectiveness of economic policy for the east, as well as the political will to see reforms through, have now been dispelled. Increasingly, investors from abroad are recognizing eastern Germany's advantages as a base from which to do business in the Single European Market.

The Treuhandanstalt is actively encouraging bidding by foreign investors through its liaison offices in New York

and Tokyo. Using generally accepted accounting standards, it has compiled and published financial data on firms it proposes to sell. Telecommunications, specialized chemical companies and food processing are the sectors meeting with the greatest interest. The preferred regions are Berlin and its environs and the industrial areas of Saxony and Thuringia. While the Treuhandanstalt is at pains not to let firms go for less than their market value, it is keen to sell to

Investment plans of western German business in eastern Germany DM 20 ba

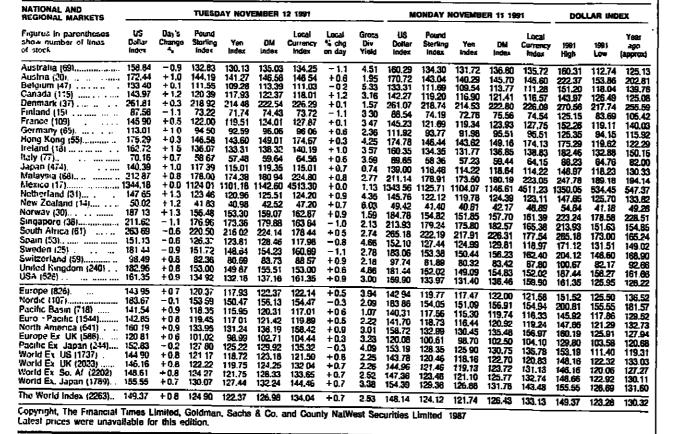


investors presenting a viable restructuring plan.

As eastern Germany develops its market economy, new industrial structures are emerging and positions are being staked out for the future. Key relationships are being forged with customers. Before too long, investment incentives such as subsidies and preferential tax treatment will have been phased out, and the unique opportunities currently being offered to investors will be a thing of the past.

COMMERZBANK 222

German knowhow in global finance



FT-ACTUARIES WORLD INDICES

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Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries